

Kettering *Borough Council*

DRAFT BUDGET BOOKLET - 2012/13

FOR USE WITH REPORT 11 EXECUTIVE MEETING 18th JANUARY 2012

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Kettering *Borough Council*

DRAFT BUDGET BOOKLET - 2012/13

Section 1

General Fund Estimates 2012/13

DRAFT MEDIUM TERM FINANCIAL FORECAST - JANUARY 2012							
		Zone of Predicability		Zone of Unpredictability			
		2011/12	2012/13	2013/14	2014/15	2015/16	2016/17
		Forecast £000	Forecast £000	Forecast £000	Forecast £000	Forecast £000	Forecast £000
1	Net Council Budget	13,928	12,708	11,900	11,593	11,496	11,117
2	Forecast Resources:						
	Central Government Grant	(5,464)	(4,784)	(4,497)	(4,227)	(3,973)	(3,973)
	Council Tax / Coll'n Fund	(25)	(25)	(25)	(25)	(25)	(25)
	Income From Council Tax	(6,389)	(6,411)	(6,443)	(6,476)	(6,509)	(6,542)
	Total Resources	(11,878)	(11,220)	(10,965)	(10,728)	(10,507)	(10,540)
3	Budget (Surplus) / Deficit	2,050	1,488	935	865	989	577
4	Council Tax Grant	(158)	(158)	(158)	(158)	0	0
5	Budget Frameworks	(1,906)	(1,330)	0	0	0	0
6	Savings - To be secured	0	0	(777)	(707)	(989)	(577)
7	Budget (Surplus) / Deficit	(14)	0	0	0	0	0
GENERAL FUND WORKING BALANCE							
		2011/12	2012/13	2013/14	2014/15	2015/16	2016/17
		£000	£000	£000	£000	£000	£000
8	Estimated Opening Balance	(1,415)	(1,429)	(1,429)	(1,429)	(1,429)	(1,429)
	Budget (Surplus) / Deficit	(14)	0	0	0	0	0
9	Estimated Closing Balance	(1,429)	(1,429)	(1,429)	(1,429)	(1,429)	(1,429)

Notes:-

- a. The forecast illustrates the core grant in line with the provisional settlement for 2012/13 and assumes grant from 2013/14 will reduce by 6% each year.
- b. The model shows budgeted figures prior to the consideration of any increase in Council Tax.
- c. The forecast also incorporates the impact of the service pressures outlined and includes the savings estimated from the Budget Delivery Framework (line 5).
- d. The forecast shows that to achieve a balanced budget for 2012/13 savings of £1,330,000 will be required. The Councils unique budget delivery framework continues to be used to identify and subsequently deliver the required savings. Further details on this can be found in the main body of the budget report.

SUMMARY OF GENERAL FUND REVENUE ESTIMATES

Ref.		Original 2011/12	Revised 2011/12	Draft 2012/13
		£	£	£
	SERVICE EXPENDITURE			
1.	Cultural and Related Services	2,808,700	2,711,230	2,760,000
2.	Environmental Services	3,838,440	3,542,100	3,756,180
3.	Planning and Development Services	2,458,380	2,353,870	2,416,370
4.	Highways, Roads & Transport Services	97,440	129,200	38,840
5.	Housing Services	2,055,230	1,584,580	1,791,980
6.	Corporate and Democratic Services	1,418,300	1,305,460	868,360
7.	Central Services to the Public	1,802,730	1,819,020	1,699,580
8.	Trading Accounts	(525,420)	(566,660)	(625,840)
9.	General Contingencies/Invest to Save	100,000	100,000	150,000
10.	NET COST OF SERVICES	14,053,800	12,978,800	12,855,470
11.	Transfers to/from Reserves	136,000	162,500	295,710
12.	Interest On Balances/Investments	(46,390)	(61,390)	(56,390)
13.	Depreciation adjustment	(1,387,800)	(1,301,300)	(1,347,600)
14.	Deferred Charges and MRP/Revenue Contribution to Capital	(891,300)	(664,300)	(527,300)
15.	NET COUNCIL BUDGET	11,864,310	11,114,310	11,219,890

CULTURE AND RELATED SERVICES

Ref		Original 2011/12	Revised 2011/12	Draft 2012/13
		£	£	£
	RECREATION AND SPORT			
	Indoor Sports & Recreation Facilities			
	Employees	25,660	24,700	20,760
	Premises	4,340	4,340	4,340
	Transport	400	400	550
	Supplies and Services	23,010	22,310	22,310
1	Third Party Payments	390,020	404,020	391,720
	Central Support Services	29,600	26,300	30,000
2	Capital Charges	155,600	153,800	166,500
	Total Expenditure	628,630	635,870	636,180
	Fees and Charges	1,000	1,000	1,000
	Total Income	1,000	1,000	1,000
	Net Expenditure to Summary	627,630	634,870	635,180
	Community Centres			
3	Employees	41,660	47,400	44,260
	Premises	28,640	28,640	29,220
	Transport	0	0	900
	Supplies and Services	3,990	3,870	3,870
	Third Party Payments	26,960	26,960	26,960
	Central Support Services	15,700	14,500	13,500
4	Capital Charges	100,500	91,000	91,000
	Total Expenditure	217,450	212,370	209,710
	Fees and Charges	35,000	35,000	35,000
	Total Income	35,000	35,000	35,000
	Net Expenditure to Summary	182,450	177,370	174,710

Variance Explanations

- 1 The increase in the 2011/12 revised budget is due to one-off contractual payments to Parkwood Leisure for the leisure centre provision in Desborough.
- 2 The increase in capital charges reflects new capital expenditure in 2011/12, this has no impact on the Council's overall revenue budget.
- 3 The increase in the 2011/12 revised budget is due to a change in internal cost allocations to reflect current workloads. (It does not relate to increased resources overall)
- 4 The reduction in capital charges relates to changes in the estimated useful lives of assets, this has no impact on the Council's overall revenue budget.

CULTURE AND RELATED SERVICES

Ref		Original 2011/12	Revised 2011/12	Draft 2012/13
		£	£	£
	Sport Development/Community Recreation			
5	Employees	193,320	178,260	144,920
	Premises	610	610	610
	Transport	8,050	8,050	7,900
6	Supplies and Services	85,840	128,690	88,740
	Central Support Services	52,800	49,700	50,800
	Total Expenditure	340,620	365,310	292,970
6	Grants & Contributions	0	43,960	0
	Fees and Charges	13,300	13,300	13,300
	Total Income	13,300	57,260	13,300
	Net Expenditure to Summary	327,320	308,050	279,670
	OPEN SPACES			
	Community Parks/Open Spaces			
5	Employees	36,040	34,340	27,840
	Premises	44,640	46,640	47,040
	Transport	2,100	2,100	1,800
	Supplies and Services	25,110	24,680	24,680
7	Third Party Payments	1,023,100	1,010,320	1,029,830
	Central Support Services	12,500	11,200	12,400
8	Capital Charges	145,700	133,800	128,400
	Total Expenditure	1,289,190	1,263,080	1,271,990
	Fees and Charges	51,980	51,980	46,980
	Grants & Contributions	0	2,000	0
	Total Income	51,980	53,980	46,980
	Net Expenditure to Summary	1,237,210	1,209,100	1,225,010

Variance Explanations

- 5 The change in the 2011/12 revised budget and the 2012/13 draft budget is due to operational changes and a change in allocations to reflect current workloads. (See Note 13)
- 6 The increase in the 2011/12 revised budget is due to a grant being received from NCC to fund various youth projects such as a new ramp for Keystones and a volleyball event in March.
- 7 The changes in the 2011/12 revised budget reflects reduced expenditure on grounds maintenance.
- 8 The reduction in capital charges relates to lower than anticipated spend on assets in 2010/11 and an asset becoming fully depreciated, this has no impact on the Council's overall revenue budget.

CULTURE AND RELATED SERVICES

Ref		Original 2011/12	Revised 2011/12	Draft 2012/13
		£	£	£
	OPEN SPACES			
	Allotments			
	Premises	2,460	2,460	0
	Third Party Payments	9,020	8,930	5,000
	Central Support Services	4,900	4,200	4,800
	Capital Charges	13,200	13,200	10,000
	Total Expenditure	29,580	28,790	19,800
9	Rents	11,500	11,500	1,500
	Total Income	11,500	11,500	1,500
	Net Expenditure to Summary	18,080	17,290	18,300
	TOURISM			
10	Employees	39,170	26,720	29,170
	Premises	1,850	50	50
11	Supplies and Services	10,880	8,690	2,590
	Third Party Payments	1,100	1,100	1,100
	Central Support Services	33,000	29,000	32,100
	Capital Charges	2,900	2,900	2,900
	Total Expenditure	88,900	68,460	67,910
12	Fees and Charges	6,600	6,600	12,000
	Total Income	6,600	6,600	12,000
	Net Expenditure to Summary	82,300	61,860	55,910

Variance Explanations

- 9 The change in the 2012/13 draft budget reflects the re-allocation of income to miscellaneous sites.
- 10 The changes in the 2011/12 revised budget and the 2012/13 draft budget reflects changes to the establishment and changes in hours following the relocation of the Tourist Information Centre.
- 11 The change to the 2012/13 draft budget is due to reduced expenditure on supplies and services following the relocation of the Tourist Information Centre.
- 12 The increase in fees and charges from 2012/13 reflects rental income from the old Tourist Information Centre building.

CULTURE AND RELATED SERVICES

Ref		Original 2011/12	Revised 2011/12	Draft 2012/13
		£	£	£
	CULTURE AND HERITAGE			
	Art Gallery			
13	Employees	74,250	60,170	98,460
	Premises	14,550	14,550	15,390
	Transport	1,600	1,600	900
	Supplies and Services	22,130	21,930	21,930
	Third Party Payments	8,810	8,720	8,870
	Central Support Services	19,600	18,300	19,500
	Capital Charges	6,400	6,400	6,400
	Total Expenditure	147,340	131,670	171,450
	Fees and Charges	8,500	8,500	8,500
	Total Income	8,500	8,500	8,500
	Net Expenditure to Summary	138,840	123,170	162,950
	Museum			
13	Employees	85,580	71,400	98,780
	Premises	24,410	24,410	25,130
	Transport	1,700	1,700	1,300
	Supplies and Services	26,020	25,840	25,840
	Third Party Payments	8,860	8,770	8,920
	Central Support Services	43,400	42,500	43,400
	Capital Charges	12,900	12,900	12,900
	Total Expenditure	202,870	187,520	216,270
	Fees and Charges	8,000	8,000	8,000
	Total Income	8,000	8,000	8,000
	Net Expenditure to Summary	194,870	179,520	208,270

Variance Explanations

- 13 The reduction in the 2011/12 revised budget is due to vacant posts, the increase in the 2012/13 draft budget is due to changes in staff allocations to better reflect workloads. (See Notes 5 and 44)

CULTURAL & RELATED SERVICES TOTAL <i>Equal Global Summary Line 1</i>	2,808,700	2,711,230	2,760,000
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ENVIRONMENTAL SERVICES

Ref		Original 2011/12	Revised 2011/12	Draft 2012/13
		£	£	£
	WASTE COLLECTION			
	Household Waste Collection			
14	Employees	948,150	992,150	955,510
15	Transport	511,890	506,890	542,140
16	Supplies and Services	167,360	156,850	146,850
	Third Party Payments	600	600	600
17	Central Support Services	148,300	131,100	137,700
	Total Expenditure	1,776,300	1,787,590	1,782,800
	Fees and Charges	335,700	335,700	355,700
	Total Income	335,700	335,700	355,700
	Net Expenditure to Summary	1,440,600	1,451,890	1,427,100
	Recycling			
18	Employees	831,650	821,650	788,750
19	Transport	241,010	221,010	391,540
20	Supplies and Services	377,330	384,240	384,240
17	Central Support Services	192,500	182,600	188,600
21	Capital Charges	179,300	177,400	186,600
	Total Expenditure	1,821,790	1,786,900	1,939,730
22	Fees and Charges	966,000	1,092,600	1,106,000
	Total Income	966,000	1,092,600	1,106,000
	Net Expenditure to Summary	855,790	694,300	833,730

Variance Explanations

- 14 Changes in the 2011/12 revised budget relates to one-off operational changes associated with waste and recycling trials.
- 15 The reduction in the 2011/12 revised budget is due to a reduction in vehicle maintenance costs, the increase in the 2012/13 draft budget relates to increased fuel costs and a reallocation of resources.
- 16 The changes in supplies and services budget for both the 2011/12 revised budget and the 2012/13 draft budget is due to operational changes in the disposal of domestic waste.
- 17 Re-alignment of the Council's support services recharges result in changes to the 2011/12 revised budget and the 2012/13 draft budget.
- 18 The reduction in employee costs for both the 2011/12 revised budget and the 2012/13 draft budget is due to changes to the establishment.
- 19 The reduction in the 2011/12 revised budget is due to a reduction in vehicle maintenance costs, the increase in the 2012/13 draft budget relates to an increase in lease payments as vehicles previously purchased from grant funding come to the end of their useful lives.
- 20 The increase in the 2011/12 revised budget and the 2012/13 draft budget relates to the increased cost of the disposal of recycled waste.
- 21 The increase in capital charges relates to new capital expenditure in 2011/12, this has no impact on the Council's overall revenue budget.
- 22 Increased income for the 2011/12 revised budget and the 2012/13 draft budget reflects an increase in the price received for recycling commodities following negotiations with the contractors. This has been partly offset by a reduction in the tonnages being recycled due to the economic climate.

ENVIRONMENTAL SERVICES

Ref		Original 2011/12	Revised 2011/12	Draft 2012/13
		£	£	£
	STREET CLEANSING			
23	Employees	477,140	471,140	488,240
24	Transport	205,130	192,030	205,030
25	Supplies and Services	72,160	78,100	67,900
	Central Support Services	99,300	92,400	96,600
	Capital Charges	2,400	2,400	2,400
	Total Expenditure	856,130	836,070	860,170
	Recharges to other services	142,000	142,000	142,000
	Total Income	142,000	142,000	142,000
	Net Expenditure to Summary	714,130	694,070	718,170

Variance Explanations

- 23** The reduction in the 2011/12 revised budget reflects vacancies during the year, the increase in the 2012/13 draft budget relates to a change in cost allocations.
- 24** The reduction in the 2011/12 revised budget is due to lower vehicle maintenance costs due to vehicles being on short term leases.
- 25** The increase in the 2011/12 revised budget relates to one off equipment purchases for street cleansing, the reduction in the 2012/13 draft budget is due to the centralisation of printing costs.

ENVIRONMENTAL SERVICES

Ref		Original 2011/12	Revised 2011/12	Draft 2012/13
		£	£	£
	ENVIRONMENTAL HEALTH			
	Licences (incl. Hackney Carriages)			
26	Employees	92,480	92,480	82,880
	Transport	4,100	4,100	4,350
	Supplies and Services	69,670	69,390	70,390
	Central Support Services	35,600	35,400	35,300
	Total Expenditure	201,850	201,370	192,920
27	Fees and Charges	141,000	156,000	165,000
	Total Income	141,000	156,000	165,000
	Net Expenditure to Summary	60,850	45,370	27,920
	Public Conveniences			
28	Premises	150,930	133,970	273,350
	Transport	300	0	0
	Supplies and Services	3,040	2,740	2,740
	Third Party Payments	51,820	51,820	51,820
	Central Support Services	14,500	13,300	14,400
	Capital Charges	9,100	9,100	9,100
	Total Expenditure	229,690	210,930	351,410
	Fees and Charges	1,890	800	1,890
	Total Income	1,890	800	1,890
	Net Expenditure to Summary	227,800	210,130	349,520
	Pest and Dog Control			
29	Employees	164,170	150,670	168,270
	Premises	0	0	0
	Transport	19,310	17,080	18,600
	Supplies and Services	23,550	22,320	22,320
	Central Support Services	57,400	54,000	56,000
	Total Expenditure	264,430	244,070	265,190
	Fees and Charges	19,000	19,000	19,000
	Total Income	19,000	19,000	19,000
	Net Expenditure to Summary	245,430	225,070	246,190

Variance Explanations

- 26** The reduction in cost for both the 2011/12 revised budget and 2012/13 draft budget reflects changes in cost allocations.
- 27** The increase in the 2011/12 revised budget and the 2012/13 draft budget is due to income from street traders which was previously collected and retained by Hughmark as part of the Markets contract.
- 28** The reduction in the premises costs for the 2011/12 revised budget relates to savings on the maintenance contracts for the public conveniences. The increase in the 2012/13 draft budget relates to contract termination costs. These are of a one-off nature for 2012/13 only and in 2013/14 this budget will reduce by £200,000.
- 29** The reduction in the 2011/12 revised budget reflects a staff vacancy.

ENVIRONMENTAL SERVICES

Ref		Original 2011/12	Revised 2011/12	Draft 2012/13
		£	£	£
30	Pollution Reduction			
	Employees	129,890	128,890	112,890
	Transport	7,100	7,100	7,100
	Supplies and Services	13,730	11,850	11,850
	Central Support Services	32,700	30,700	31,600
	Total Expenditure	183,420	178,540	163,440
	Fees and Charges	27,000	27,000	27,000
	Total Income	27,000	27,000	27,000
	Net Expenditure to Summary	156,420	151,540	136,440
30	Food Safety			
	Employees	94,150	94,150	101,150
	Transport	4,400	4,400	4,600
	Supplies and Services	6,520	6,340	6,340
	Central Support Services	27,000	25,500	26,600
	Total Expenditure	132,070	130,390	138,690
	Fees and Charges	12,000	16,000	16,000
	Total Income	12,000	16,000	16,000
	Net Expenditure to Summary	120,070	114,390	122,690
30	Public Health			
	Employees	220,110	219,110	205,650
	Premises	710	710	710
	Transport	9,600	9,600	9,850
	Supplies and Services	54,400	49,030	46,530
	Central Support Services	41,100	39,100	41,000
Capital Charges	0	0	0	
	Total Expenditure	325,920	317,550	303,740
	Fees and Charges	16,000	16,000	10,000
	Total Income	16,000	16,000	10,000
	Net Expenditure to Summary	309,920	301,550	293,740

Variance Explanations

- 30** The reduction in the 2012/13 draft budget is due to a change in cost allocation to accurately reflect service provision.
- 31** Drainage works previously carried out by the Council and recharged to customers will in future be carried out by Anglian Water, this had resulted in a reduction in the supplies and services budget, because the change took place part way through the year the impact on fees will be realised in 2012/13.

ENVIRONMENTAL SERVICES

Ref		Original 2011/12	Revised 2011/12	Draft 2012/13
		£	£	£
	COMMUNITY SAFETY			
	Safety Services			
	Employees	45,290	45,290	48,590
	Transport	1,000	1,000	1,000
32	Supplies and Services	112,790	134,150	127,610
	Central Support Services	22,800	21,900	23,200
	Total Expenditure	181,880	202,340	200,400
32	Grants and Contributions	17,050	33,180	17,050
	Total Income	17,050	33,180	17,050
	Net Expenditure to Summary	164,830	169,160	183,350
	Crime Reduction			
	Premises	9,940	9,790	9,790
33	Supplies and Services	169,450	184,750	184,750
	Third Party Payments	2,550	2,550	2,550
	Central Support Services	2,900	2,400	2,800
	Capital Charges	13,400	13,400	13,400
	Total Expenditure	198,240	212,890	213,290
	Net Expenditure to Summary	198,240	212,890	213,290

Variance Explanations	
32	The increase in the 2011/12 revised budget reflects a one-off grant for safety initiatives, the 2012/13 draft budget reflects inflationary increases to PCSO funding and a change to reflect the actual contribution to Northamptonshire Police for the traffic warden.
33	The 2011/12 original budget savings for the CCTV room did not materialise because partnership discussions have proceeded more slowly than expected, therefore the 2011/12 revised budget and 2012/13 draft budget has been increased to reflect this.

Ref		Original 2011/12	Revised 2011/12	Draft 2012/13
		£	£	£
	FLOOD DEFENCE/LAND DRAINAGE			
	Supplies and Services	500	500	500
	Central Support Services	600	500	600
	Total Expenditure to Summary	1,100	1,000	1,100

ENVIRONMENTAL SERVICES

Ref		Original 2011/12	Revised 2011/12	Draft 2012/13
		£	£	£
	CEMETERY & CREMATION SERVICES			
	Cemeteries			
	Employees	12,280	12,280	11,880
	Premises	10,410	11,400	10,570
	Transport	0	300	300
	Supplies and Services	920	890	890
	Third Party Payments	80,770	79,810	81,290
	Central Support Services	16,800	13,700	16,300
34	Capital Charges	8,900	9,500	48,000
	Total Expenditure	130,080	127,880	169,230
35	Fees and Charges	98,000	103,000	108,000
	Total Income	98,000	103,000	108,000
	Net Expenditure to Summary	32,080	24,880	61,230
	Crematorium			
36	Employees	175,260	170,260	168,660
37	Premises	126,560	126,630	139,420
	Transport	2,600	4,000	4,000
38	Supplies and Services	235,830	240,520	220,460
	Third Party Payments	60,960	60,380	61,270
	Central Support Services	60,900	57,000	57,800
	Capital Charges	28,200	28,200	28,200
	Total Expenditure	690,310	686,990	679,810
39	Fees and Charges	1,379,130	1,441,130	1,538,100
	Total Income	1,379,130	1,441,130	1,538,100
	Net Income to Summary	(688,820)	(754,140)	(858,290)

Variance Explanations

- 34** The increase in capital charges relates to new capital expenditure in 2011/12, this has no impact on the Council's revenue budget.
- 35** The change in the 2011/12 revised budget and the 2012/13 draft budget is due to increased volume.
- 36** The reduction in the 2011/12 revised budget and the 2012/13 draft budget is due to a change in cost allocations.
- 37** The 2012/13 draft budget reflects an increase in the business rates.
- 38** The 2011/12 revised budget reflects one off costs for repairs to the crematorium.
- 39** The increase in the 2011/12 revised budget is due to increased demand. The increase in the income for 2012/13 draft budget is due to a new pricing structure.

ENVIRONMENTAL SERVICES TOTAL <i>Equal Global Summary Line 2</i>	3,838,440	3,542,100	3,756,180
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PLANNING & DEVELOPMENT SERVICES

Ref		Original 2011/12	Revised 2011/12	Draft 2012/13
		£	£	£
	PLANNING POLICY			
40 & 43	Employees	409,690	374,690	410,190
	Transport	8,700	8,700	10,000
41 & 43	Supplies and Services	174,720	164,830	174,440
	Central Support Services	120,300	112,600	120,400
42	Capital Charges	19,000	19,000	10,600
	Total Expenditure	732,410	679,820	725,630
43	Grants and Contributions	19,700	5,700	0
	Amortisation of Government Grants	0	0	0
	Total Income	19,700	5,700	0
	Net Expenditure to Summary	712,710	674,120	725,630

Variance Explanations

- 40** The reduction in the 2011/12 revised budget reflects vacancies during the year. The increase in the 2012/13 draft budget is due to a change in cost allocations.
- 41** The change in 2011/12 revised budget and 2012/13 draft budget is due to the NNDC contribution being lower than budget.
- 42** The reduction in capital charges relates to an asset being fully depreciated, this has no impact on the Council's overall revenue budget.
- 43** The changes in the 2011/12 revised budget and the 2012/13 draft budget reflects funding changes in the JPU (Joint Planning Unit) overall the Council's contribution remains unchanged.

Ref		Original 2011/12	Revised 2011/12	Draft 2012/13
		£	£	£
	ENVIRONMENTAL INITIATIVES			
44	Employees	60,740	53,860	38,240
	Transport	2,100	2,100	2,300
45	Supplies and Services	10,620	24,160	10,590
	Central Support Services	24,600	22,700	23,500
	Total Expenditure to Summary	98,060	102,820	74,630
45	Grants & Contributions	0	13,570	0
	Total Income	0	13,570	0
	Net Expenditure to Summary	98,060	89,250	74,630

Variance Explanations

- 44** The reduction in the 2011/12 revised budget and 2012/13 draft budget is due to a change in cost allocations and a reduction in hours. (See Note 13)
- 45** The increase in the 2011/12 revised budget reflects a one off grant received from Northamptonshire County Council.

PLANNING & DEVELOPMENT SERVICES

Ref		Original 2011/12	Revised 2011/12	Draft 2012/13
		£	£	£
	DEVELOPMENT CONTROL			
46	Employees	1,003,960	913,960	1,029,660
	Transport	30,400	30,400	30,400
47	Supplies and Services	136,180	158,730	154,050
48	Central Support Services	348,800	318,500	330,400
	Total Expenditure	1,519,340	1,421,590	1,544,510
	Fees and Charges	29,000	29,000	29,000
49	Planning Fees	446,000	413,000	446,000
	Total Income	475,000	442,000	475,000
	Net Expenditure to Summary	1,044,340	979,590	1,069,510

Variance Explanations

- 46 The reduction in the 2011/12 revised budget is due to vacancies, the increase in the 2012/13 draft budget is due to a change in cost allocations to better reflect service provision.
- 47 The increase in the 2011/12 revised budget and 2012/13 draft budget relates to the contribution to SEMLEP (South East Midlands Local Enterprise Partnership) and increased legal costs.
- 48 Re-alignment of the Council's support service recharges result in a reduction in the 2011/12 revised budget and an increase in the 2012/13 draft budget.
- 49 The 2011/12 original budget reflected the potential change to income with locally set planning fees which should have come into effect in 2011/12. However, this has not yet happened, this has resulted in the revised 2011/12 budget being reduced even though demand for the service has increased. The Council has and continues to be heavily involved in lobbying to highlight the inadequacy and inequity of the current levels of statutory fees. It is hoped that the Government are expected to move to locally set fees in 2012/13.

PLANNING & DEVELOPMENT SERVICES

Ref		Original 2011/12	Revised 2011/12	Draft 2012/13
		£	£	£
	BUILDING CONTROL			
50	Employees	129,660	130,360	149,210
	Transport	7,600	7,600	8,500
	Supplies and Services	20,880	24,130	23,830
	Third Party Payments	1,890	1,890	1,890
51	Central Support Services	117,100	106,200	112,300
	Total Expenditure	277,130	270,180	295,730
	Fees and Charges	153,000	153,000	153,000
	Total Income	153,000	153,000	153,000
	Net Expenditure to Summary	124,130	117,180	142,730

Variance Explanations

- 50 The increase in the 2012/13 draft budget is due to a change in cost allocations to better reflect service provision.
- 51 Re-alignment of the Council's support service recharges result in a reduction in the 2011/12 revised budget and an increase in the 2012/13 draft budget.

PLANNING & DEVELOPMENT SERVICES

Ref		Original 2011/12	Revised 2011/12	Draft 2012/13
		£	£	£
	ECONOMIC DEVELOPMENT			
	Support to Business and Enterprise			
52	Employees	113,460	119,060	124,260
53	Premises	3,050	15,050	19,400
	Transport	600	1,300	1,000
54	Supplies and Services	75,540	67,180	70,180
	Third Party Payments	32,730	32,730	32,730
	Central Support Services	19,600	17,900	19,400
55	Capital Charges	120,300	89,600	16,200
	Total Expenditure	365,280	342,820	283,170
	Rent Land & Buildings	41,500	41,500	41,500
	Total Income	41,500	41,500	41,500
	Net Expenditure to Summary	323,780	301,320	241,670
	Kettering Borough Trainers			
56	Employees	285,750	335,750	298,200
57	Premises	28,130	28,130	23,080
	Transport	16,300	16,300	16,300
58	Supplies and Services	169,840	160,540	159,230
	Third Party Payments	3,080	3,080	3,080
	Central Support Services	96,900	95,000	96,900
	Total Expenditure	600,000	638,800	596,790
	Grants and Contributions	600,000	600,000	600,000
	Total Income	600,000	600,000	600,000
	Net Expenditure to Summary	0	38,800	(3,210)

Variance Explanations

- 52 The increase reflects a change in cost allocations to better reflect service provision.
- 53 The changes reflect the maintenance and running cost of the Market Place/Public Realm feeding through into the budget.
- 54 The reduction in the 2011/12 revised budget is due to the reduction in grants for market town initiatives.
- 55 The reduction in the 2011/12 revised budget and 2012/13 draft budget relates to assets being classified differently and therefore not requiring capital charges, this has no impact on the Council's overall revenue budget.
- 56 A review of the KBT function has resulted in a change in structure this has resulted in one off costs for 2011/12, in order to lock in ongoing profitability into the future.
- 57 The reduction in the 2012/13 draft budget is due to a reduction in rent payment.
- 58 The reduction in the 2011/12 revised budget is due to the centralisation of printing costs.

PLANNING & DEVELOPMENT SERVICES

Ref		Original 2011/12	Revised 2011/12	Draft 2012/13
		£	£	£
	COMMUNITY DEVELOPMENT			
59	Employees	121,090	119,090	128,290
	Transport	3,800	5,800	7,000
60	Supplies and Services	2,670	53,880	2,520
	Central Support Services	27,800	26,200	27,600
	Total Expenditure	155,360	204,970	165,410
60	Grants and Contributions	0	51,360	0
	Total Income	0	51,360	0
	Net Expenditure to Summary	155,360	153,610	165,410

Variance Explanations

- 59 The change in the 2012/13 draft budget is due to a change in cost allocations to better reflect service provision.
- 60 The increase in the 2011/12 revised budget reflects a one off grant received for youth projects from NCC.

PLANNING & DEV SERVICES TOTAL <i>Equal Global Summary Line 3</i>	2,458,380	2,353,870	2,416,370
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HIGHWAYS, ROADS & TRANSPORT

Ref		Original 2011/12	Revised 2011/12	Draft 2012/13
		£	£	£
	HIGHWAYS AND ROADS			
61	Employees	75,070	80,070	82,270
	Premises	21,190	17,800	17,800
	Transport	6,500	6,500	6,600
62	Supplies and Services	50,060	55,560	40,560
63	Third Party Payments	290,900	269,380	267,250
	Central Support Services	36,800	36,800	36,300
64	Capital Charges	15,300	96,300	14,300
	Total Expenditure	495,820	562,410	465,080
65	Fees and Charges	122,500	78,500	78,500
	Total Income	122,500	78,500	78,500
	Net Expenditure to Summary	373,320	483,910	386,580
	PARKING SERVICES			
66	Employees	163,170	148,670	167,070
	Premises	61,790	61,790	64,650
67	Transport	7,250	18,490	18,600
	Supplies and Services	55,950	60,170	55,320
	Third Party Payments	117,760	117,670	117,820
	Central Support Services	47,100	43,400	45,700
68	Capital Charges	15,000	21,000	29,300
	Total Expenditure	468,020	471,190	498,460
69	Fees and Charges	743,900	825,900	846,200
	Total Income	743,900	825,900	846,200
	Net Income to Summary	(275,880)	(354,710)	(347,740)

Variance Explanations

- 61 The increase reflects operational changes.
- 62 The increase in the 2011/12 revised budget reflects increases for contractual commitments.
- 63 The change expenditure in both the 2011/12 revised budget and the 2012/13 draft budget reflects the reduction in the work undertaken on the NCC Highways contract.
- 64 The increase in the 2011/12 revised budget relates to REFCUS (Revenue Expenditure Funded From Capital Under Statute) spend whereby capital expenditure is incurred for which no capital asset is created, this has no impact on the Council's overall revenue budget.
- 65 The change in income for both the 2011/12 revised budget and the 2012/13 draft budget is due to a reduction in the Highway contract operated on behalf of NCC.
- 66 The reduction in the 2011/12 revised budget is due to vacancies.
- 67 The increase in the 2011/12 revised budget and the 2012/13 draft budget is due to the hire of additional vehicles for the environmental/parking wardens due to an increase in operating hours.
- 68 The increase in capital charges relates to new capital expenditure in 2011/12, this has no overall impact on the Council's revenue budget.
- 69 The increase in the 2011/12 revised budget is due to an increase in fees recovered for Parking Enforcement and Residents Parking, this is expected to continue into 2012/13 together with new parking charges effective from January 2012.

HIGHWAYS & TRANSPORT TOTAL <i>Equal Global Summary Line 4</i>	97,440	129,200	38,840
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HOUSING SERVICES

Ref		Original 2011/12	Revised 2011/12	Draft 2012/13
		£	£	£
70	HOUSING STRATEGY			
	Employees	50,810	46,810	49,310
	Transport	1,000	1,000	1,000
	Supplies and Services	14,630	11,600	10,940
	Central Support Services	32,200	31,000	35,800
	Net Expenditure to Summary	98,640	90,410	97,050
	Amortisation of Government Grants	0	0	0
	Total Income	0	0	0
	Net Expenditure to Summary	98,640	90,410	97,050
	HOMELESSNESS & PREVENTION			
	Employees	85,240	85,000	79,540
	Premises	2,760	800	2,760
	Transport	5,550	5,550	5,000
	Supplies and Services	262,420	262,300	262,300
Third Party Payments	4,760	4,760	4,760	
Central Support Services	35,600	33,000	36,200	
Capital Charges	1,800	1,800	1,800	
Total Expenditure	398,130	393,210	392,360	
Rents	3,000	3,000	3,000	
Grants and Contributions	234,000	234,000	234,000	
Total Income	237,000	237,000	237,000	
Net Expenditure to Summary	161,130	156,210	155,360	
71	PASTURE CARAVAN SITE			
	Employees	0	0	4,800
	Premises	17,500	17,500	17,500
	Supplies and Services	31,080	31,080	31,080
	Central Support Services	5,400	4,600	5,300
	Capital Charges	75,900	16,400	28,300
	Total Expenditure	129,880	69,580	86,980
	Rents	31,300	35,900	35,900
	Fees and Charges	8,000	8,000	8,000
	Total Income	39,300	43,900	43,900
Net Expenditure to Summary	90,580	25,680	43,080	

Variance Explanations

- 70** The change in the 2012/13 draft budget is due to a change in cost allocations to better reflect service provision.
- 71** The reduction in capital charges relates to capital expenditure being lower than anticipated in 2011/12, this has no overall impact on the Council's revenue budget.

HOUSING SERVICES

Ref		Original 2011/12	Revised 2011/12	Draft 2012/13
		£	£	£
	HOUSING ADVICE			
72	Employees	191,560	175,560	179,060
	Transport	9,250	9,250	8,250
73	Supplies and Services	64,870	36,330	47,780
74	Central Support Services	47,000	42,400	48,900
	Total Expenditure	312,680	263,540	283,990
	Fees and Charges	100,000	102,570	97,100
	Total Income	100,000	102,570	97,100
	Net Expenditure to Summary	212,680	160,970	186,890
	HOUSING ASSOCIATIONS			
75	Employees	38,780	33,780	39,280
	Transport	350	350	350
	Supplies and Services	1,000	970	970
	Central Support Services	24,000	22,600	23,900
	Total Expenditure	64,130	57,700	64,500
76	Fees and Charges	10,000	0	0
	Total Income	10,000	0	0
	Net Expenditure to Summary	54,130	57,700	64,500
	HOUSING ADVANCES			
	Central Support Services	4,100	3,500	3,900
	Net Expenditure to Summary	4,100	3,500	3,900

Variance Explanations

- 72** The change in the 2011/12 revised budget relates to vacancies. The 2012/13 draft budget reflects changes to allocations and the establishment.
- 73** The reduction in supplies and services is due to the re-alignment of grant expenditure in future years.
- 74** Re-alignment of the Council's support service recharges result in a reduction in the 2011/12 revised budget and an increase in the 2012/13 revised budget.
- 75** The changes in the 2011/12 revised budget reflects staff vacancies.
- 76** The reduction in income for the 2011/12 revised budget is due to a reallocation of fees to Housing Advice for advertising on Kettering Keyways.

HOUSING SERVICES

Ref		Original 2011/12	Revised 2011/12	Draft 2012/13
		£	£	£
	PRIVATE SECTOR HOUSING RENEWAL			
77	Employees	55,650	50,650	70,850
	Transport	1,750	1,950	1,950
	Supplies and Services	7,330	7,100	3,100
	Central Support Services	25,200	21,300	25,200
78	Capital Charges	925,100	581,100	695,100
	Total Expenditure	1,015,030	662,100	796,200
	Fees and Charges	0	2,500	1,200
	Total Income	0	2,500	1,200
	Net Expenditure to Summary	1,015,030	659,600	795,000

Variance Explanations

- 77** The reduction in the 2011/12 revised budget is due to vacancies, the increase in 2012/13 draft budget is due to changes in allocations.
- 78** The changes in capital charges relate to the changes in external funding, this has no impact on the Council's overall revenue budget.

HOUSING SERVICES

Ref		Original 2011/12	Revised 2011/12	Draft 2012/13
		£	£	£
	HOUSING BENEFITS			
79	Employees	436,060	424,060	435,210
	Transport	6,150	6,150	6,000
80	Supplies and Services	52,230	86,200	52,800
81	Transfer Payments	22,000,000	22,310,500	23,425,000
82	Central Support Services	246,500	275,700	267,800
	Total Expenditure	22,740,940	23,102,610	24,186,810
80 & 81	Grants and Contributions	22,322,000	22,672,100	23,740,610
	Total Income	22,322,000	22,672,100	23,740,610
	Net Expenditure to Summary	418,940	430,510	446,200

Variance Explanations

79 The change to the 2011/12 revised budget is due to vacancies.

80 The 2011/12 revised budget for both income and expenditure has increased due to a number of grants received from DWP to fund new initiatives. The 2012/13 draft budget reflects the reduction in the DWP grant the Council receives for the administration of Housing Benefits, this is despite an increase in caseload. The following table provides a full breakdown of Housing Benefits grant income:-

Grant Income	2011/12	2012/13
DWP-Housing Benefit Subsidy	£22,310,500	£23,425,000
DWP-Housing Benefit Administration Grant	£322,000	£315,610
DWP- Atlas Software	£28,700	£0
DWP Incapacity Benefit & Income Support Reassessment	£4,500	£0
DWP-Local Housing Allowance Administration Grant	£2,400	£0
Misc Income	£4,000	£0
	<u>£22,672,100</u>	<u>£23,740,610</u>

81 Increased benefit awarded in respect of Housing Benefit is offset by subsidy received.

82 Re-alignment of the Council's support service recharges result in changes to the 2011/12 revised budget and 2012/13 draft budget.

HOUSING SERVICES TOTAL <i>Equal Global Summary Line 5</i>	2,055,230	1,584,580	1,791,980
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CORPORATE AND DEMOCRATIC SERVICES

Ref		Original 2011/12	Revised 2011/12	Draft 2012/13
		£	£	£
	Corporate and Democratic Services			
83	Employees	178,020	178,020	152,520
	Transport	24,300	21,300	23,900
84	Supplies and Services	615,880	602,240	624,740
85	Central Support Services	1,171,400	1,099,700	1,199,000
	Capital Charges	4,700	2,200	2,200
	Total Expenditure	1,994,300	1,903,460	2,002,360
86	Grants and Contributions	478,000	500,000	1,036,000
	Recharges to other services	98,000	98,000	98,000
	Total Income	576,000	598,000	1,134,000
	Net Expenditure to Summary	1,418,300	1,305,460	868,360

Variance Explanations

- 83** The reduction in the 2012/13 draft budget is due to a reduction in staff costs.
- 84** The reduction in the 2011/12 revised budget is due to the centralisation of printing costs and one off savings in emergency planning due to operational changes and partnership working. The change in the 2012/13 draft budget reflects an increase in interest costs.
- 85** Re-alignment of the Council's support service recharges result in changes to the 2011/12 revised budget and 2012/13 draft budget.
- 86** The increase in the 2011/12 revised budget reflects grant being higher than budget, the increase in the 2012/13 draft budget includes the anticipated New Home Bonus grant for 2012/13.

CORPORATE & DEMOCRATIC TOTAL <i>Equal Global Summary Line 6</i>	1,418,300	1,305,460	868,360
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CENTRAL SERVICES TO THE PUBLIC

Ref		Original 2011/12	Revised 2011/12	Draft 2012/13
		£	£	£
	Local Tax Collection			
87	Employees	894,360	869,360	891,910
	Transport	12,400	12,400	11,750
	Supplies and Services	182,790	188,930	182,060
88	Transfer Payments	5,674,300	5,958,500	6,101,000
89	Central Support Services	622,300	612,700	648,900
	Total Expenditure	7,386,150	7,641,890	7,835,620
90	Fees and Charges	390,000	390,000	419,500
88	Grants and Contributions	6,053,600	6,333,800	6,478,610
	Total Income	6,443,600	6,723,800	6,898,110
	Net Expenditure to Summary	942,550	918,090	937,510
	Elections			
91	Employees	35,000	114,000	35,000
	Transport	900	1,700	900
91	Supplies and Services	33,700	116,000	33,000
89	Central Support Services	102,100	95,300	101,900
	Total Expenditure	171,700	327,000	170,800
91	Fees and Charges	4,000	63,100	4,000
	Total Income	4,000	63,100	4,000
	Net Expenditure to Summary	167,700	263,900	166,800

Variance Explanations		
87	The reduction in the 2011/12 revised budget is due to vacancies.	
88	Increased benefit awarded in respect of Council Tax Benefit is offset by subsidy received. The 2012/13 draft budget reflects the reduction in the DWP grant the Council receives for the administration of Council Tax Benefits, this is despite an increase in caseload. The following table provides a full breakdown of Council Tax Benefits grant income:-	
	Grant Income	2011/12 2012/13
	DWP-Council Tax Benefit Subsidy	£5,897,800 £6,049,000
	DWP-Council Tax Benefit Administration Grant	£322,000 £315,610
		<u>£6,219,800</u> <u>£6,364,610</u>
90	The Fees and Charges workstream reviewed penalty charges and court costs for Council Tax and NNDR payers, targeting those individuals and businesses who choose not to pay. This has resulted in an increase in charges and is reflected in the 2012/13 draft budget.	
91	The increases in the 2011/12 revised budget reflects the Referendum and the Local Elections which were held in May 2011	

CENTRAL SERVICES TO THE PUBLIC

Ref		Original 2011/12	Revised 2011/12	Draft 2012/13
		£	£	£
	Local Land Charges			
92	Employees	116,310	113,310	59,810
	Premises	6,800	6,800	6,800
	Transport	1,100	1,100	900
	Supplies and Services	28,160	27,020	24,370
93	Central Support Services	97,600	88,300	93,900
	Total Expenditure	249,970	236,530	185,780
94	Fees and Charges	75,000	80,000	80,000
95	Grants and Contributions	0	34,000	0
	Total Income	75,000	114,000	80,000
	Net Expenditure to Summary	174,970	122,530	105,780
	Town and Parish Councils			
96	Premises	2,500	2,500	2,500
	Supplies and Services	99,310	99,310	88,720
	Central Support Services	15,100	14,200	14,700
	Total Expenditure to Summary	116,910	116,010	105,920
	Grants			
97	Employees	29,460	21,280	23,560
	Transport	800	800	600
98	Supplies and Services	318,740	339,710	308,210
	Central Support Services	19,600	18,700	19,200
99	Capital Charges	32,000	53,000	32,000
	Total Expenditure	400,600	433,490	383,570
98	Grants and Contributions	0	35,000	0
	Total Income	0	35,000	0
	Net Expenditure to Summary	400,600	398,490	383,570

Variance Explanations

- 92** The 2012/13 draft budget reflects changes in allocations to better reflect service provision.
- 93** Re-alignment of the Council's support service recharges result in changes to the 2012/13 draft budget.
- 94** Increase in volume for land charges search fees for the 2011/12 revised budget and the 2012/13 draft budget.
- 95** The 2011/12 revised budget reflects a one off grant received from CLG for the revocation of personal search fees.
- 96** The grants paid to Town and Parish Councils reflect the Council policy decision to align grants to the settlement the council receives.
- 97** The change in the 2012/13 draft budget is due to a change in cost allocation to better reflect service provision.
- 98** The increase in the 2011/12 revised budget reflects a grant payment to the Groundwork Trust, the one off income received from NCC off sets this. The reduction in the 2012/13 draft budget is due to grants no longer being paid.
- 99** The increase in the 2011/12 revised budget relates to expenditure being greater on capital grants in 2011/12 than initially envisaged, this has no impact on the Council's overall revenue budget.

CENTRAL SERVICES TOTAL <i>Equal Global Summary Line 7</i>	1,802,730	1,819,020	1,699,580
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TRADING SERVICES

Ref		Original 2011/12	Revised 2011/12	Draft 2012/13
		£	£	£
	MARKETS			
100	Premises	3,090	8,870	11,720
100	Transport	0	5,900	1,050
	Supplies and Services	650	3,650	5,050
	Third Party Payments	38,320	37,830	38,580
	Central Support Services	600	500	600
	Capital Charges	300	300	300
	Total Expenditure	42,960	57,050	57,300
	Total Income	12,000	26,700	38,700
	Net Expenditure to Summary	30,960	30,350	18,600
	INDUSTRIAL/COMMERCIAL PREMISES			
101	Premises	82,550	97,520	107,290
101	Supplies and Services	23,600	29,200	27,950
	Third Party Payments	47,660	47,660	51,740
102	Central Support Services	89,800	82,600	89,200
	Capital Charges	40,000	40,000	43,600
	Total Expenditure	283,610	296,980	319,780
	Total Income	839,990	893,990	964,220
	Net Expenditure to Summary	(556,380)	(597,010)	(644,440)

Variance Explanations

- 100** The change in the 2011/12 revised budget and the 2012/13 draft budget reflects the change in management of this service, this was managed externally but during the summer 2011 it was bought back in house as a temporary measure until a long term solution was agreed.
- 101** The budgets have been amended to more accurately reflect needs.
- 102** Re-alignment of the Council's support service recharges result in changes to the 2011/12 revised budget and the 2012/13 draft budget.
- 103** The increase in the 2011/12 revised budget and the 2012/13 draft budget is due to additional income from industrial sites and rent from Market Place Buildings.

TRADING SERVICES

Ref		Original 2011/12	Revised 2011/12	Draft 2012/13
		£	£	£
	PROPERTY MAINTENANCE			
104	Employees	151,690	144,090	153,390
	Transport	29,720	29,720	29,720
	Supplies and Services	49,600	45,400	45,400
105	Third Party Payments	60,060	72,060	60,060
	Central Support Services	30,600	30,000	32,800
	Total Expenditure	321,670	321,270	321,370
	Fees and Charges	6,010	5,610	5,710
	Recharges to other services	315,660	315,660	315,660
	Total Income	321,670	321,270	321,370
	Net Income / Expenditure to Summary	0	0	0
	GROUNDS MAINTENANCE			
106	Employees	967,690	928,690	983,290
	Premises	2,640	2,640	2,720
107	Transport	310,250	328,250	316,050
108	Supplies and Services	107,800	100,710	100,710
	Third Party Payments	34,300	34,300	34,300
109	Central Support Services	144,900	143,630	142,710
	Capital Charges	5,100	5,100	3,300
	Total Expenditure	1,572,680	1,543,320	1,583,080
110	Fees and Charges	40,000	30,000	40,000
109	Recharges to other services	1,532,680	1,513,320	1,543,080
	Total Income	1,572,680	1,543,320	1,583,080
	Net Income to Summary	0	0	0

Variance Explanations

- 104** The change in the 2011/12 revised budget is due to vacancies.
- 105** The increase in expenditure for the 2011/12 revised budget is due to one off specialist work.
- 106** The reduction in the 2011/12 revised budget relates to in year vacancies. The increase in the 2012/13 draft budget relates to changes in cost allocations.
- 107** The increase in the 2011/12 revised budget relates to one off maintenance costs.
- 108** The reduction in the 2011/12 revised budget and the 2012/13 draft budget is due to the centralisation of printing costs.
- 109** Re-alignment of the Council's support service recharges result in changes to the 2011/12 revised budget and the 2012/13 draft budget.
- 110** The reduction in the 2011/12 revised budget relates to a one-off reduction in demand for external grounds maintenance work.

TRADING SERVICES TOTAL <i>Equal Global Summary Line 8</i>	(525,420)	(566,660)	(625,840)
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CAPITAL FINANCING

Ref		Original 2011/12	Revised 2011/12	Draft 2012/13
		£	£	£
	CAPITAL CHARGES			
	HRA Support Services Adjustment	89,500	115,800	89,500
	Total Expenditure	89,500	115,800	89,500
111	Surplus on Depreciation Charges	(1,477,300)	(1,417,100)	(1,437,100)
	Total Surplus on Depreciation Charges	(1,477,300)	(1,417,100)	(1,437,100)
	Net Income to Summary	(1,387,800)	(1,301,300)	(1,347,600)
	DEFERRED CHARGES & MRP			
112	Surplus from Deferred Charges Account	(891,300)	(699,300)	(527,300)
	Total Income to Summary	(891,300)	(699,300)	(527,300)
	INTEREST & INVESTMENT INCOME			
	Gross Interest Payable	0	0	0
	Interest Payable to HRA	6,150	6,150	6,150
	Interest Receivable from HRA	(29,540)	(29,540)	(29,540)
	Interest - Car Purchase Account	(8,000)	(8,000)	(8,000)
113	Interest - General Fund	(15,000)	(30,000)	(25,000)
	Total Income to Summary	(46,390)	(61,390)	(56,390)

Variance Explanations

- 111** This adjustment negates the impact depreciation has on the Housing Revenue Account when recharges are made to the HRA via support services, this ensures depreciation is a notional charge and not an actual charge to the HRA.
- 112** The surplus on Capital Charges reflects the reversal of entries made within the Service Revenue Accounts and has no impact on the Council's overall budget.
- 113** This budget reflects 3 accounting adjustments:-
- REFCUS relates to capital expenditure for which no capital asset is created, it reverses out costs in the Service Revenue Accounts and has no impact on the Council's overall budget.
 - Amortisation of grants used to finance capital expenditure, works the opposite way to REFCUS by reversing income out of the Service Revenue Account. This similarly has no impact on the Council's overall budget.
 - Minimum Revenue Provision (MRP) is a statutory amount the Council must provide for future repayment of internal debt. This has a "real" impact on the overall budget. This reflects the borrowing/investment position of the HRA. The GF effectively pays the HRA for any balances that it holds and the HRA pays the GF for any borrowings it uses to finance its part of the capital programme.

CAPITAL FINANCING TOTAL <i>Equal Global Summary Line 12 - 15</i>	(2,325,490)	(2,061,990)	(1,931,290)
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CORPORATE PRIORITY MATRIX 2012/13

Corporate Priority	1. Sustainable Communities				2. Customer Services		3. The Environment		4. Community and Rural	
	Stronger Town Centres	Economy and Skills	Design Standards for Buildings	Managing Growth	Access to Services	Efficient Effective Services	Greener	Cleaner	Tackling Anti-Social Behaviour and Crime	Active Citizens
Service Area	1A	1B	1C	1D	2A	2B	3A	3B	4A	4B
CULTURAL AND RELATED SERVICES										
Recreation and Sport										
Indoor Sports & Recreation facilities	✓					✓	✓			✓
Community Centres							✓			✓
Sports Dev & Community Recreation										✓
Open Spaces										
Community Parks and Open Spaces							✓			✓
Allotments										✓
Tourism						✓	✓			✓
Culture and Heritage										
Art Gallery	✓				✓		✓			✓
Museum	✓				✓		✓			✓
ENVIRONMENTAL SERVICES										
Waste Collection										
Household Waste Collection					✓	✓	✓	✓		
Recycling					✓	✓	✓	✓		
Street Cleaning						✓	✓	✓		
Environmental Health										
Licences					✓		✓	✓	✓	
Public Conveniences								✓		
Pest and Dog Control					✓		✓	✓		
Pollution Reduction					✓		✓	✓		
Food Safety					✓		✓	✓		
Public Health					✓		✓	✓		
Community Safety (Safety Services)						✓			✓	✓
Community Safety (Crime Reduction)									✓	✓
Flood Defence and Land Drainage										
Cemetery and Cremation Services										
Cemeteries					✓					
Crematorium					✓					
PLANNING & DEVELOPMENT										
Planning Policy	✓	✓	✓	✓	✓	✓				
Environmental Initiatives							✓	✓		
Development Control	✓		✓	✓	✓	✓				
Building Control			✓		✓	✓				
Economic Development										
Support to Business & Enterprise	✓	✓	✓	✓	✓	✓				
Kettering Borough Trainers		✓		✓					✓	✓
Community Development	✓				✓	✓			✓	✓
HIGHWAYS, ROADS AND TRANSPORT										
Highways and Roads	✓									
Parking Services	✓									
Public Transport	✓									
HOUSING SERVICES										
Housing Strategy			✓	✓					✓	
Homelessness					✓				✓	
Pasture Caravan Site			✓						✓	
Housing Advice					✓				✓	
Housing Associations			✓	✓						
Housing Act Advances										
Private Sector Housing Renewal			✓	✓	✓					
Housing Benefits					✓					
CORPORATE & DEMOCRATIC CORE										
CENTRAL SERVICES TO THE PUBLIC										
Local Taxation					✓					
Elections					✓					
Local Land Charges					✓					
Town and Parish Councils										
Grants	✓	✓		✓	✓	✓			✓	✓
TRADING SERVICES										
General market	✓									
Industrial Sites		✓		✓						
Property Maintenance			✓							
HOUSING REVENUE ACCOUNT	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Key - Service supports Corporate Priority	✓									

GF Expenditure (Excl. Benefit payments and corporate costs.)	20,062,000	£6,078,000	£3,323,700	£6,764,000	£3,896,300
REAL HRA COSTS	6,396,000	£4,797,000	£319,800	£319,800	£959,400
ALLOCATE DEPRECIATION	1,625,000	£1,219,000	£81,000	£81,000	£244,000
HRA Expenditure (Excl. Subsidy payments)	8,021,000	£6,016,000	£400,800	£400,800	£1,203,400
Capital Expenditure (See page 35 - 38 for detail.)	5,503,000	£3,538,000	£1,778,000	£187,000	£0
Estimated Gross Expenditure (excluding benefit payments)	33,586,000	£15,632,000	£5,502,500	£7,351,800	£5,099,700
TOTAL EXPENDITURE ON CORPORATE PRIORITIES			£33,586,000		

ANALYSIS OF RESERVES

	01/04/2011	31/03/2012
	£'000	£'000
Investment Reserves		
Economic Development & Regeneration	3,241	3,241
Community Projects & Street Scene	30	30
Mercury Abatement	447	583
Burton Wold Wind Farm	63	63
Total Investment Reserves	3,781	3,917
Smoothing Reserves		
Organisational Development	875	1,125
Planning	35	35
Elections	200	200
Invest to Save	430	680
Interest and VAT de-minimus	143	143
Welfare Reform	201	451
Total Smoothing Reserves	1,884	2,634
Trading Reserves		
Kettering Borough Trainers	50	50
Healthy Living Centre	17	17
Licensing	22	22
Housing Act Advances	11	11
DWP	20	20
Social Mobility Fund	0	27
Total Trading Reserves	120	147
Total Reserves	5,785	6,698

GLOSSARY

Detailed below is a summary of CIPFA's standard subjective classification, this has been included to provide an overview of the types of expenditure that are included in each of the subjective classifications;

Employee Costs

Includes all employees costs.

Premises Costs

Covers expenses directly related to the running of premises and land this includes;

- Cost of revenue repairs
- Utility costs
- Rents and rates

Transport Costs

Includes all transport costs.

Supplies and Services

Covers all items of expenditure not covered by the above headings, such as the purchase and maintenance of equipment and furniture, purchase of stationary etc.

Transfer Payments

Relates to payments for which no goods or services are received by the Council e.g. Rent Allowances.

Third Party Payments

Payments made to external providers in return for the provision of a service.

Central Support Services

Examples of Central Support Costs include;

- Accountancy
- Legal
- Human Resources

These departments recharge their costs in full to users of their services. The method for recharging these services is dependant on the service being provided.

Capital Charges

Capital charges consist of depreciation and REFCUS (Revenue Expenditure Funded From Capital Under Statute). REFCUS charges relate to capital expenditure which does not result in the authority creating a fixed asset.

An accounting adjustment is made to ensure both depreciation and REFCUS have a nil impact on the taxpayer.

Income

Revenue income received by the authority includes;

- Rents
- Fees and charges

Kettering *Borough Council*

DRAFT BUDGET BOOKLET - 2012/13

Section 2

Capital Programme 2011 - 2017

CAPITAL PROGRAMME 2011 - 2017

	2011/12		2012/13	2013/14	2014/15	2015/16	2016/17
	Working Estimate	Latest Estimate	Indicative Estimate	Indicative Estimate	Indicative Estimate	Indicative Estimate	Indicative Estimate
	£000	£000	£000	£000	£000	£000	£000
1. EXPENDITURE SUMMARY:							
A. HOUSING SCHEMES (HRA)	2,754	2,508	2,537	2,475	2,480	2,490	2,495
B. GENERAL FUND SCHEMES:							
Private Sector Housing Improvement	1,061	654	622	215	215	215	215
Investment & Repair Programme	2,779	1,464	1,466	96	96	96	96
Community Project Schemes	2,412	3,145	343	101	101	101	101
IT Replacement programme	318	323	305	220	220	220	220
Invest To Save Projects	238	218	230	230	230	230	230
Total	9,562	8,312	5,503	3,337	3,342	3,352	3,357
2. FINANCING ANALYSIS:							
Major Repairs Allowance (MRA)	2,685	2,508	2,537	2,475	2,480	2,490	2,495
Capital Receipts - Right to Buy	200	200	200	200	200	200	200
Capital Receipts - Suite 16	0	0	0	0	0	0	0
External Borrowing	5,413	4,364	2,492	447	447	447	447
Revenue Contribution	0	35	0	0	0	0	0
Grants and Contributions	1,264	1,205	274	215	215	215	215
Total	9,562	8,312	5,503	3,337	3,342	3,352	3,357

CAPITAL PROGRAMME 2011 - 2017

Scheme	2011/12		2012/13	2013/14	2014/15	2015/16	2016/17
	Working Estimate	Latest Estimate	Indicative Estimate	Indicative Estimate	Indicative Estimate	Indicative Estimate	Indicative Estimate
	£000	£000	£000	£000	£000	£000	£000
HOUSING REVENUE ACCOUNT							
Kitchen & Bathroom Renewal							
Decent Homes - Kitchen & Bathroom Renewal	377	278	341	337	350	350	350
Sheltered Accommodation Upgrading							
Digital Switch Over - communal areas	20	20	0	0	0	0	0
Door Entry Scheme	35	35	39	39	55	55	55
Window Renewal Programme							
Decent Homes - Window Renewals	184	129	88	133	130	130	130
Central Heating							
Decent Homes - Central Heating	206	206	230	261	280	280	280
Decent Homes - Replace Oil Tanks	40	40	43	44	40	40	40
Other Schemes							
Decent Homes - Re-Roofing	160	160	55	250	120	120	120
Decent Homes - External Wall Repairs	25	26	59	25	55	55	55
Improving Access for Disabled People	320	240	381	300	300	300	300
Decent Homes - Electrical Upgrades	110	100	138	120	100	100	100
Decent Homes - Fire Precautions (Fire Doors)	225	35	64	70	75	85	90
Decent Homes - Fire Precautions	0	0	66	0	0	0	0
Composite Door Replacements	226	276	172	194	180	180	180
Structural Improvements	150	170	150	150	80	80	80
Major Voids	75	150	150	150	133	133	133
External Wall Insulation	109	109	166	109	109	109	109
Loft and Internal Wall Insulation	143	143	111	0	0	0	0
Environmental Improvements - Highfields	34	34	35	35	35	35	35
Environmental Improvements - Rosewood Pl.	209	209	0	0	0	0	0
Decent Homes - Other works	37	59	111	55	55	55	55
Stock Condition Survey	7	7	0	0	0	0	0
Eco Homes	62	62	0	0	0	0	0
Sheltered Housing - External Area Enhancements	0	20	44	33	33	33	33
Conversion of Wardens Flat	0	0	44	0	0	0	0
Communal Areas - Hampden Crescent	0	0	50	100	150	0	0
Homes for the future	0	0	0	70	200	350	350
Sub Total	2,754	2,508	2,537	2,475	2,480	2,490	2,495

Scheme	2011/12		2012/13	2013/14	2014/15	2015/16	2016/17
	Working Estimate	Latest Estimate	Indicative Estimate	Indicative Estimate	Indicative Estimate	Indicative Estimate	Indicative Estimate
	£000	£000	£000	£000	£000	£000	£000
GENERAL FUND							
Private Sector Housing Improvement							
Rolling Programme:							
Minor Works / Renovation / DFG's	429	376	268	215	215	215	215
Private Sector Decent Homes Project	301	50	251	0	0	0	0
Social Housing Grants	306	203	103	0	0	0	0
Home Energy Initiative	25	25	0	0	0	0	0
Sub Total	1,061	654	622	215	215	215	215
Investment & Repair Programme							
Rolling Programme:							
Swimming Pool Plant Renewal	52	52	26	26	26	26	26
Repair/Replacement:							
Pastures Caravan Site - New Site	584	584	0	0	0	0	0
Rothwell Rd Cemetery - Extension	415	415	0	0	0	0	0
London Road Refurbishment	20	20	0	0	0	0	0
Bowling Green Road CAB Refurbishment	0	20	15	0	0	0	0
Enhancements:							
Robinson Way Depot - Various Works	7	7	0	0	0	0	0
Crematorium - Extension	1,475	120	1,355	0	0	0	0
ITS - Ebenezer Place Car Park	12	12	0	0	0	0	0
Improvements:							
New Desborough Leisure Centre - Fit out	75	75	0	0	0	0	0
Small Capital Works	108	108	50	50	50	50	50
SCW - Car Park Repairs	31	31	0	0	0	0	0
Car Parking	0	20	20	20	20	20	20
Sub Total	2,779	1,464	1,466	96	96	96	96

Scheme	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	
	Working Estimate	Latest Estimate	Indicative Estimate	Indicative Estimate	Indicative Estimate	Indicative Estimate	
	£000	£000	£000	£000	£000	£000	
Community Project Schemes							
Rolling Programme:							
Village Halls	43	43	32	32	32	32	32
Borough Wide - Recycling Project	92	92	69	69	69	69	69
Conservation Area Enhancement Schemes	34	0	34	0	0	0	0
Shopfront Improvements	55	0	55	0	0	0	0
Enhancements:							
Verge Hardening / Green Links - Pedestrian Improv	82	82	0	0	0	0	0
Car Park Machine Replacement	0	35	0	0	0	0	0
Improvements:							
Suite 16 Projects	1,964	2,810	94	0	0	0	0
SCW - Paddocks	8	8	0	0	0	0	0
SCW - Open Space Imps - Deeble Road	10	10	0	0	0	0	0
Open Space Imps - King George V	46	46	0	0	0	0	0
Desborough Greenspace Phase 1	64	5	59	0	0	0	0
SCW - Northfield Avenue Fencing	4	4	0	0	0	0	0
SCW - Ashley Play Area Grant	5	5	0	0	0	0	0
SCW - Rushton Parish Council Play Area Grant	5	5	0	0	0	0	0
Sub Total	2,412	3,145	343	101	101	101	101
IT Replacement programme							
Rolling Programme:							
Infrastructure/Flexible Working	219	309	200	200	200	200	200
Enhancements							
Government Connect - GCSX	14	14	20	20	20	20	20
System Replacements	85	0	85	0	0	0	0
Sub Total	318	323	305	220	220	220	220
Invest To Save Projects							
Global Budget Provision	238	218	230	230	230	230	230
Sub Total	238	218	230	230	230	230	230
CAPITAL PROGRAMME TOTAL	9,562	8,312	5,503	3,337	3,342	3,352	3,357

Kettering *Borough Council*

DRAFT BUDGET BOOKLET - 2012/13

Section 3

Housing Revenue Account Estimates 2012/13

HOUSING REVENUE ACCOUNT ESTIMATES 2012/13

Ref		Original 2011/12	Revised 2011/12	Draft 2012/13
		£	£	£
	INCOME			
1	Rents - Dwellings Only	13,060,780	13,030,000	13,940,300
2	Service Charges	269,240	228,000	269,240
3	Supporting People Grant	100,000	190,000	100,000
	Total Income	13,430,020	13,448,000	14,309,540
	EXPENDITURE			
4	Repairs and Maintenance	3,295,650	3,278,920	3,306,750
5	General Management	2,082,820	2,059,410	2,066,470
6	Special Services	914,590	872,700	927,400
7	Rents, Rates, Taxes & Other Charges	20,000	20,000	20,000
	Contribution to Bad Debt Provision	75,000	75,000	75,000
8	Depreciation	2,249,200	1,576,100	1,624,700
9	HRA Subsidy / HRA Self Financing	4,494,730	4,494,730	5,393,530
	Total Expenditure	13,131,990	12,376,860	13,413,850
	Net Cost of Services	(298,030)	(1,071,140)	(895,690)
10	Interest Payable	29,540	29,540	29,540
11	Amortised Premiums & Discounts	64,400	64,400	43,100
	HRA Investment Income	(6,700)	(6,700)	(12,250)
8	Transfer To/From Major Repairs Reserve	210,790	883,900	835,300
	Net Operating Expenditure	0	(100,000)	0
	Balance Carried Forward	(563,376)	(663,376)	(663,376)

Variance Explanations

- 1 The Council continues to use the rent restructuring formula, without any capping mechanism, as indicated by The Government. In 2012/13, KBC tenants face average increases of £5.29 per week, 7.93%, the average rent per week being £71.97 on a 52 week basis.
- 2 Increased service charge income is expected during 2012/13.
- 3 The Supporting People Grant is expected to remain at the reduced level in 2012/13 as NCC seeks to reduce its costs.
- 4 This represents the cost of maintaining the council's housing stock to the expected Housing Standard and includes general maintenance, gas servicing and repair costs.
- 5 General Management represents the cost of managing the Housing services provided by the Council and includes the cost of running the department efficiently and effectively.
- 6 This represents the cost of running the Councils Sheltered Housing Scheme for vulnerable residents and includes expenditure on maintaining the Scheme properties.
- 7 Council Tax due on void properties is estimated to continue to fall as the turnaround times associated with voids continues to improve.
- 8 Changes in depreciation simply reflects movements in valuation levels associated with property within the HRA. This affects the transfers from the Major Repairs Reserve.
- 9 From 1st April 2012, the current subsidy system is being replaced by The Government's self-financing regime. Therefore, while subsidy payments to the government will cease, the Council will have acquired its share of the national housing debt, a total of £73.3m. The interest on the loan together with the annual repayments, will effectively replace the subsidy payments.
- 10 This relates to technical recharges between the General Fund and the HRA. DCLG guidance regarding the level of interest rates to apply reduce significantly for 2011/12 and is expected to continue in 2012/13.
- 11 This relates to historical debt that was repaid early. The annual payments, which decrease year on year, are determined by a schedule of repayments.

BUDGET CONSULTATION PERIOD - TIMELINE

Month	Date	Meeting	Comments
January	18	Executive	Endorse the draft budget proposals for consultation. This starts the formal budget consultation process.
	24	Research & Development	To perform the 'forward looking' scrutiny role in relation to the draft budget proposals. Comments to be submitted back to the Executive for the February Meeting.
	26	Budget Consultation Meeting	The annual Budget Consultation Meeting with stakeholders of the Borough (including all Town and Parish Councils).
February	6	Kettering Town Forum	Information report on the draft budget proposals (the main consultation event for Town and Parish Councils is the Budget Consultation Meeting on the 26 January).
	7	Monitoring & Audit	To perform the 'backward looking' scrutiny role in relation to the draft budget proposals. Comments to be submitted back to the Executive for the February Meeting.
	8	A6 Towns Forum	Information report on the draft budget proposals (the main consultation event for Town and Parish Councils is the Budget Consultation Meeting on the 26 January).
	9	Tenants Forum	To consider the draft budget proposals for the Housing Revenue Account and make any comments to the February meeting of the Executive.
	15	Executive	Consideration of comments that have come back from the consultation process and formulation of final budget budget proposals for submission to the Council.
	16	Rural Forum	Information report on the draft budget proposals (the main consultation event for Town and Parish Councils is the Budget Consultation Meeting on the 26 January).
	23	Council	Budget and Council Tax debate and the formal setting of the Council's Revenue and Capital budgets for 2012/13 including setting the Council Tax.

Formal Consultation Period