

# **DRAFT BUDGET BOOKLET - 2019/20**

## FOR USE WITH REPORT 15 COUNCIL MEETING 27th FEBRUARY 2019

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# **DRAFT BUDGET BOOKLET - 2019/20**

# Section 1

**General Fund Estimates 2019/20** 

#### **General Fund - Medium Term Financial Forecast**

ME	MEDIUM TERM FINANCIAL FORECAST						
			ne of stability"	Zone of "Unpredictability"			
		2018/19	2019/20	2020/21	2021/22	2022/23	2023/24
		Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
1	Net Council Budget	£000 10,893	£000 11,118	£000 10,385	£000 10,107	£000 10,482	£000 10,364
2	Forecast Resources:						
	Government Grant						
2a	Revenue Support Grant	(171)	0	0	0	0	0
2b	Business Rates	(2,428)	(2,484)	(2,000)	(2,000)	(2,000)	(2,000)
	Total Government Grant	(2,599)	(2,484)	(2,000)	(2,000)	(2,000)	(2,000)
	Council Tax / Coll'n Fund	(300)	(350)	(100)	(100)	(100)	(100)
	Income From Council Tax	(6,521)	(6,722)	(6,823)	(6,926)	(7,030)	· · · ·
	Total Resources	(9,420)	(9,556)	(8,923)	(9,026)	(9,130)	(9,235)
3	Budget (Surplus) / Deficit	1,473	1,562	1,462	1,081	1,352	1,129
4	'efficiencies' Identified	(1,473)	(1,562)	0	0	0	0
5	'efficiencies' - To be Identified	0	0	(1,462)	(1,081)	(1,352)	(1,129)
6	Budget (Surplus) / Deficit	0	0	0	0	0	0
GENERAL FUND WORKING BALANCE							
		2018/19	2019/20	2020/21	2021/22	2022/23	2023/24
		£000	£000	£000	£000	£000	£000
7	Estimated Opening Balance	1,415	1,375	1,335	1,295	1,295	1,295
8	Town Centre Initiatives	40	40	40	0	0	0
9	Estimated Closing Balance	1,375	1,335	1,295	1,295	1,295	1,295

#### **Notes to Medium Term Financial Forecast**

- 1 Net Council Budget This represents the net expenditure prior to the Budget Framework savings.
- 2 Forecast Resources These are the Council's main funding streams (excluding fees and charges which are incorporated into Line 1). This illustrates the significant reduction in Central Government funding. To enable the total resources required to balance the budget to be identified, no assumptions have been made regarding future council tax increases. The small increase in revenue each year reflects anticipated housing growth in the borough.

The level of aovernment arant is known for 2018/19 and 2019/20.

- 2a / 2b Revenue Support Grant / Business Rates Following the introduction of the Business Rates Retention Scheme the local share of business rates will be uplifted by RPI each year until the system is reset in 2020 this is shown in line 2b. The Revenue Support Grant, which is detailed in Line 2a reduces to nil in 2019/20.
- **3** Budget (Surplus) / Deficit This illustrates the gap between the budget and the total resources available before identifying budget framework savings.
- **5** Savings to be identified This identifies the total resources that are required to balance the budget in future years after 2019/20
- 8 Town Centre Initiatives This relates to parking incentives and / or other town centre related items. Due to the short term nature this is being funded from the General Fund working balance rather than forming part of the base budget.

### SUMMARY OF GENERAL FUND REVENUE ESTIMATES

Ref.		Original 2018/19	Revised 2018/19	Draft 2019/20
	SERVICE EXPENDITURE	£	£	£
1.	Public Services	760,870	561,490	825,250
2.	Corporate and Cultural	2,255,670	2,314,340	2,332,460
3.	Environmental Care	5,914,050	6,388,410	6,260,820
4.	Development Services	1,363,820	1,132,020	1,306,810
5.	Housing Services	474,900	1,168,800	831,400
6.	Customer Services	1,700,100	1,496,280	1,927,030
7.	Legal Services	977,300	1,099,020	1,041,550
8.	Resources	(604,070)	(488,570)	(806,610)
9.	Central Support Allocations	(2,072,130)	(2,103,710)	(2,061,370)
10.	General Contingencies / Invest to Save / RCCO	140,000	90,000	190,000
11.	NET COST OF SERVICES	10,910,510	11,658,080	11,847,340
12.	Transfers to/from Reserves	385,610	360,610	265,610
13.	Interest On Balances / Investments	(374,200)	(624,210)	(654,200)
14.	Depreciation adjustment	(1,414,360)	(1,500,500)	(1,925,500)
15.	Technical Accounting Adjustments (including MRP)	(87,560)	(473,980)	23,160
16.	NET COUNCIL BUDGET	9,420,000	9,420,000	9,556,410

2018/19         2018/19         2018/19         2019/2           RECREATION AND SPORT         É         E <th>Ref</th> <th></th> <th>Original</th> <th>Revised</th> <th>Draft</th>	Ref		Original	Revised	Draft
RECREATION AND SPORT         Indoor Sports & Recreation Facilities         35,650         35,660         3           Premises         35,650         35,660         3 </th <th></th> <th></th> <th></th> <th>2018/19</th> <th>2019/20</th>				2018/19	2019/20
Indoor Sports & Recreation Facilities         35,650         35,660         3           Fmiloyees         36,580         6,550         3           Premises         550         550         550           Transport         327,700         320,700         322           Total Expenditure         388,630         365,610         36           Fees and Charges         (1,000)         0         (           Total Income         (1,000)         0         (           Net Expenditure to Summary         387,630         365,610         36           Community Centres         30,590         31,070         3         36           Employees         30,590         31,070         3         36           Premises         30,590         31,070         3         3           Supplies and Services         2,350         2,350         2         3           Transport         900         4,900         3         3         3         3           Premises         (5,750)         (5,750)         (2         2         3         3         3         3         3           Total Expenditure to Summary         35,780         40,260         3         3 <th></th> <th></th> <th>£</th> <th>£</th> <th>£</th>			£	£	£
Employees Premises         35,650         35,660         3           PS1         Supplies and Services Transport         18,150         2,150         3           Total Expenditure         388,630         365,610         36           Fees and Charges         (1,000)         0         (           Total Income         (1,000)         0         (           Net Expenditure to Summary         387,630         365,610         36           Community Centres         30,590         31,070         3           Employees         36,940         36,940         3           Premises         30,590         31,070         3           Total Expenditure         70,780         75,260         6           Rents         (5,750)         (5,750)         (29,250)         (29,250)           Vet Expenditure         70,780         75,260         6           Rents         (35,000)		RECREATION AND SPORT			
Employees Premises         35,650         35,660         3           PS1         Supplies and Services Transport         18,150         2,150         3           Total Expenditure         388,630         365,610         36           Fees and Charges         (1,000)         0         (           Total Income         (1,000)         0         (           Net Expenditure to Summary         387,630         365,610         36           Community Centres         30,590         31,070         3           Employees         36,940         36,940         3           Premises         30,590         31,070         3           Total Expenditure         70,780         75,260         6           Rents         (5,750)         (5,750)         (29,250)         (29,250)           Vet Expenditure         70,780         75,260         6           Rents         (35,000)		Indoor Sports & Pecreation Facilities			
Premises Transport         6,580         6,550           PS1         Supplies and Services Supplies and Services         18,150         2,150           Third Party Payments         327,700         320,700         322           Total Expenditure         388,630         365,610         36           Fees and Charges         (1,000)         0         (           Total Income         (1,000)         0         (           Net Expenditure to Summary         387,630         365,610         36           Community Centres              Employees         36,940         36,940         3           Premises         30,590         31,070         3           Supplies and Services         2,350         2,350         2           Total Expenditure         70,780         75,260         6           Rents         (5,750)         (5,750)         (2           Total Income         (35,000)         (35,000)         (3           Net Expenditure to Summary         35,780         40,260         3           Premises         130,770         94,780         10           Premises         430         430         430         430			35 650	35 660	31,060
PS1         Transport Supplies and Services Third Party Payments         550 327,700         550 322,700         550 322,700           Total Expenditure         388,630         365,610         36           Fees and Charges         (1,000)         0         (           Total Income         (1,000)         0         (           Net Expenditure to Summary         387,630         365,610         36           Community Centres         36,940         36,940         3           Employees         36,940         36,940         3           Premises         30,590         31,070         3           Supplies and Services         2,350         2,350         2           Total Expenditure         70,780         75,260         6           Rents         (5,750)         (5,750)         (           Fees and Charges         (29,250)         (29,250)         (29,250)           Total Expenditure         70,780         75,260         6           Rents         (5,750)         (         (           Fees and Charges         (35,000)         (35,000)         (3           Total Income         (35,000)         (35,000)         (3           Net Expenditure to Summary					6,690
PS1         Supplies and Services Third Party Payments         18,150 327,700         2,150 320,700         32 320,700           Total Expenditure         388,630         365,610         36           Fees and Charges         (1,000)         0         ((1,000)         0           Total Income         (1,000)         0         ((1,000)         0         ((1,000)         0           Net Expenditure to Summary         387,630         365,610         36         36           Community Centres         36,940         36,940         36         36           Premises         30,590         31,070         3         36           Premises         2,350         2,350         3         36           Total Expenditure         70,780         75,260         6           Rents         (5,750)         (5,750)         (2           Supplies and Charges         (235,000)         (35,000)         (3           Total Income         (35,000)         (35,000)         (3           Net Expenditure to Summary         35,780         40,260         3           Sport Development/Community Recreation         130,770         94,780         10           Premises         430         430					550
Total Expenditure         388,630         365,610         366           Fees and Charges         (1,000)         0         ((1,000)         0         ((0,00)         0 <th>PS1</th> <th>Supplies and Services</th> <th>18,150</th> <th>2,150</th> <th>2,150</th>	PS1	Supplies and Services	18,150	2,150	2,150
Fees and Charges Total Income         (1,000)         0         (( (1,000)         0           Net Expenditure to Summary         387,630         365,610         36           Community Centres         387,630         365,610         36           Employees         36,940         36,940         3           Premises         30,590         31,070         3           Transport         900         4,900         3           Supplies and Services         2,350         2,350         6           Total Expenditure         70,780         75,260         6           Rents         (5,750)         (29,250)         (29,250)         (29,250)           Fees and Charges         (35,000)         (35,000)         (35,000)         (35,000)           Total Income         (35,000)         (35,000)         (35,000)         (35,000)         (35,000)         (35,000)           PS2         Sport Development/Community Recreation Employees         130,770         94,780         10           Premises         430         430         430         430         430			327,700		321,500
Total Income         (1,000)         0         (           Net Expenditure to Summary         387,630         365,610         36           Community Centres         36,940         36,940         3           Employees         36,940         36,940         3           Premises         30,590         31,070         3           Transport         900         4,900         3           Supplies and Services         2,350         2,350         3           Total Expenditure         70,780         75,260         6           Rents         (5,750)         (5,750)         (29,250)         (29,250)           Fees and Charges         (29,250)         (29,250)         (29,250)         (29,250)           Total Income         (35,000)		Total Expenditure	388,630	365,610	361,950
Total Income         (1,000)         0         (           Net Expenditure to Summary         387,630         365,610         36           Community Centres         36,940         36,940         3           Employees         36,940         36,940         3           Premises         30,590         31,070         3           Transport         900         4,900         3           Supplies and Services         2,350         2,350         3           Total Expenditure         70,780         75,260         6           Rents         (5,750)         (5,750)         (29,250)         (29,250)           Fees and Charges         (29,250)         (29,250)         (29,250)         (29,250)           Total Income         (35,000)		Fees and Charges	(1.000)	0	(1,000)
Community Centres         36,940         36,940         3           Premises         30,590         31,070         3           Premises         30,590         31,070         3           Transport         900         4,900         3           Supplies and Services         2,350         2,350         3           Total Expenditure         70,780         75,260         6           Rents         (5,750)         (5,750)         (29,250)         (29,250)           Fees and Charges         (35,000)         (35,000)         (35           Total Income         (35,780         40,260         3           Net Expenditure to Summary         35,780         40,260         3           PS2         Sport Development/Community Recreation         130,770         94,780         10           Premises         430         430         430         430					(1,000)
Community Centres         36,940         36,940         3           Premises         30,590         31,070         3           Premises         30,590         31,070         3           Transport         900         4,900         3           Supplies and Services         2,350         2,350         3           Total Expenditure         70,780         75,260         6           Rents         (5,750)         (5,750)         (29,250)         (29,250)           Fees and Charges         (35,000)         (35,000)         (35           Total Income         (35,780         40,260         3           Net Expenditure to Summary         35,780         40,260         3           PS2         Sport Development/Community Recreation         130,770         94,780         10           Premises         430         430         430         430		Not Expanditure to Summery	297 620	265 610	360,950
Employees         36,940         36,940         36,940         3           Premises         30,590         31,070         3         3           Transport         900         4,900         3         3           Supplies and Services         2,350         2,350         3         3           Total Expenditure         70,780         75,260         6           Rents         (5,750)         (5,750)         (2           Fees and Charges         (29,250)         (29,250)         (2           Total Income         (35,000)         (35,000)         (3           Net Expenditure to Summary         35,780         40,260         3           PS2         Sport Development/Community Recreation         130,770         94,780         10           Premises         430         430         430         430         430		Net Expenditure to Summary	307,030	303,010	300,930
Employees         36,940         36,940         36,940         3           Premises         30,590         31,070         3         3           Transport         900         4,900         3         3           Supplies and Services         2,350         2,350         3         3           Total Expenditure         70,780         75,260         6           Rents         (5,750)         (5,750)         (2           Fees and Charges         (29,250)         (29,250)         (2           Total Income         (35,000)         (35,000)         (3           Net Expenditure to Summary         35,780         40,260         3           PS2         Sport Development/Community Recreation         130,770         94,780         10           Premises         430         430         430         430         430		Community Centres			
Premises         30,590         31,070         3           Transport         900         4,900         6,900         6,900         6,900         6,900         6,900         6,900         6,900         6,900         6,900         6,900         6,900         6,900         6,900         6,900         6,900         6,900         6,900         6,900         6,900			36,940	36,940	35,350
Supplies and Services         2,350         2,350         6           Total Expenditure         70,780         75,260         6           Rents         (5,750)         (5,750)         (29,250)         (29,250)         (29,250)           Fees and Charges         (35,000)			30,590	31,070	31,320
Total Expenditure         70,780         75,260         6           Rents         (5,750)         (5,750)         (0)           Fees and Charges         (29,250)         (29,250)         (29,250)         (29,250)         (29,250)         (29,250)         (20,250)				-	900
Rents Fees and Charges         (5,750) (29,250)         (5,750) (29,250)         (2           Total Income         (35,000)         (35,000)         (3           Net Expenditure to Summary         35,780         40,260         3           PS2         Sport Development/Community Recreation Employees Premises Transport         130,770         94,780         10           Premises         430         430         5,900         5,900         10					2,350
Fees and Charges         (29,250)         (29,250)         (2           Total Income         (35,000)         (35,000)         (3           Net Expenditure to Summary         35,780         40,260         3           PS2         Sport Development/Community Recreation Employees         130,770         94,780         10           Premises         430         430         5,900         5,900         10		Total Expenditure	70,780	75,260	69,920
Fees and Charges         (29,250)         (29,250)         (2           Total Income         (35,000)         (35,000)         (3           Net Expenditure to Summary         35,780         40,260         3           PS2         Employees         130,770         94,780         10           Premises         430         430         430         5,900		Rents	(5,750)	(5,750)	(5,750)
Net Expenditure to Summary35,78040,2603Sport Development/Community Recreation Employees Premises Transport130,77094,78010		Fees and Charges			(29,250)
Sport Development/Community Recreation130,77094,78010PS2Employees430430430Premises7,9005,9005,900		Total Income	(35,000)	(35,000)	(35,000)
Sport Development/Community Recreation130,77094,78010PS2Employees430430430Premises7,9005,9005,900		Net Expenditure to Summary	35,780	40,260	34,920
PS2         Employees         130,770         94,780         10           Premises         430         430         430         10           Transport         7,900         5,900         10					
Premises         430         430           Transport         7,900         5,900					
Transport 7,900 5,900	PS2				102,620
					430
		Supplies and Services	40,750	5,900 40,750	7,900 40,750
					151,700
			170,000	141,000	101,700
		Fees and Charges	(10,300)		(10,300)
		Total Income	(10,300)		(10,300)
Net Expenditure to Summary169,550135,56014		Net Expenditure to Summary	169,550	135,560	141,400

#### Variance Explanations

PS1 The change in the 2018/19 revised and 2019/20 draft budget reflects a reduction in funding to external organisations.
 PS2 The change in 2018/19 revised budget reflects in year vacant posts, the change in 2019/20 draft budget is due to changes in the national pay policy and a realigning of staff allocations across the service to better reflect

resources. See also note PS3

Ref		Original	Revised	Draft
		2018/19 £	2018/19 £	2019/20 £
	OPEN SPACES	Ĺ	£	ž
	Community Parks/Open Spaces			
	Employees	30,420	30,420	31,090
	Premises	38,170	38,310	38,450
	Transport	560	560	560
	Supplies and Services	11,250	11,250	3,750
	Third Party Payments	1,500	1,500	1,500 75,350
	Total Expenditure	81,900	82,040	75,350
	Rents	(20,600)	(11,600)	(20,600)
	Fees and Charges	(12,880)	(41,880)	(12,880)
	Total Income	(33,480)	(53,480)	(33,480)
l	Net Funenditure to Comment	40,400	00.500	44.070
	Net Expenditure to Summary	48,420	28,560	41,870
	Allotments			
	Premises	20	20	20
	Total Expenditure	20	20	20
	Rents	(1,500)	(1,500)	(1,500)
	Total Income	(1,500)	(1,500)	(1,500)
			. ,	
	Net Expenditure to Summary	(1,480)	(1,480)	(1,480)
	ENVIRONMENTAL INITIATIVES			
PS3	Employees	45,840	36,840	72,890
	Transport	2,300	2,300	2,300
	Supplies and Services	100	100	100
	Total Expenditure	48,240	39,240	75,290
	Net Expenditure to Summary	49.240	20.240	75 200
	Net Expenditure to Summary	48,240	39,240	75,290
	Community Development			
PS3	Employees	110,950	101,960	136,000
	Transport	7,000	3,000	7,000
	Supplies and Services	1,000	1,000	8,500
	Total Expenditure	118,950	105,960	151,500
	Net Expenditure to Summary	118,950	105,960	151,500
	COMMUNITY SAFETY			
<b>D</b> 00	Safety Services	E7 000	50.070	00.400
PS3	Employees	57,360	53,370	69,130
PS4	Transport Supplies and Services	1,000 102,600	2,000 96,600	1,000 81,200
Г' <b>3</b> 4	Total Expenditure	160,960	151,970	151,330
		100,000	101,970	101,000
	Net Expenditure to Summary	160,960	151,970	151,330

#### Variance Explanations

**PS3** The change in 2018/19 revised budget reflects in year vacant posts, the change in 2019/20 draft budget is due to changes in the national pay policy and a realigning of staff allocations across the service to better reflect resources. *See also note PS2.* 

**PS4** The reduction in the 2018/19 revised budget and 2019/20 draft budget is due to a reduction in the PCSO contract. This is offest by an increase in the number of Wardens. *See also note PS5* 

Ref		Original	Revised	Draft
		2018/19	2018/19	2019/20
		£	£	£
	Grants			
	Employees	23,000	20,010	25,380
	Transport	600	600	600
	Supplies and Services	306,800	306,800	306,800
	Total Expenditure	330,400	327,410	332,780
	Net Expenditure to Summary	330,400	327,410	332,780
	Crime Reduction			
	Crime Reduction Premises	8,420	8,400	8,480
	Supplies and Services	184,750	184,750	184,750
	Total Expenditure	193,170	193,150	193,230
		100,110	100,100	,
	Net Expenditure to Summary	193,170	193,150	193,230
	HIGHWAYS			
	PARKING SERVICES			
PS5	Employees	273,370	279,390	306,580
PS6	Premises	103,500	99,970	114,460
	Transport	1,800	1,800	1,800
	Supplies and Services	68,920	68,920	68,920
	Total Expenditure	447,590	450,080	491,760
PS7	Fees and Charges	(824,200)	(812,200)	(824,200)
	Total Income	(824,200)	(812,200)	(824,200)
	Net Income to Summary	(376,610)	(362,120)	(332,440)

#### Variance Explanations

**PS5** The change in 2019/20 draft budget is due to national pay policy and a planned increase in the establishment due to an increase in the number of Wardens. *See note PS9* 

**PS6** The 2019/20 draft budget reflects an increase in National Non Domestic Rates (NNDR) for KBC owned car parks as a result of changes in the valuation.

**PS7** The 2018/19 revised budget reflects a projected in year decrease in car parking income, this is being closely monitored to understand longer term impact.

Ref		Original 2018/19	Revised 2018/19	Draft 2019/20
	-	£	£	£
	ENVIRONMENTAL HEALTH	2	2	4
	Licences (incl. Hackney Carriages)			
PS8	Employees	142,070	137,080	148,520
	Transport	4,350	4,350	4,350
	Supplies and Services	62,760	62,760	62,760
	Total Expenditure	209,180	204,190	215,630
	Fees and Charges	(165,000)	(165,000)	(165,000
	Total Income	(165,000)	(165,000)	(165,000
	Net Expenditure to Summary	44,180	39,190	50,630
				· ·
	Pest and Dog Control			
PS9	Employees	161,210	165,220	181,160
	Premises	20	20	20
	Transport	1,800	1,800	1,800
	Supplies and Services	13,950	13,950	13,950
	Total Expenditure	176,980	180,990	196,930
	Fees and Charges	(18,000)	(23,000)	(18,000
	Total Income	(18,000)	(23,000)	(18,000
	Net Expenditure to Summary	158,980	157,990	178,930
		100,000	101,000	110,000
	Pollution Reduction			
	Employees	136,410	133,420	136,760
	Transport	7,100	6,100	7,100
	Supplies and Services	7,800	7,800	7,800
	Total Expenditure	151,310	147,320	151,660
	Fees and Charges	(25,000)	(25,000)	(25,000
	Total Income	(25,000)	(25,000)	(25,000
	Net Expenditure to Summary	126,310	122,320	126,660
			,=_3	,***
	xplanations			

**PS8** The change in 2018/19 revised budget reflects in year vacant posts, the change in 2019/20 draft budget is due to changes in the national pay policy and a full establishment.

**PS9** The change in 2019/20 draft budget is due to national pay policy and a planned increase in the establishment due to an increase in the number of Wardens. *See note PS5* 

Ref		Original	Revised	Draft
		2018/19	2018/19	2019/20
		£	£	£
PS10	Food Safety	400 440	00.450	407 000
P510	Employees Transport	102,140	90,150	107,990 4,600
		4,600	3,600	4,600 2,550
	Supplies and Services Total Expenditure	2,550 109,290	2,550 96,300	2,550
		109,290	90,300	115,140
	Fees and Charges	(20,000)	(20,000)	(20,000)
	Total Income	(20,000)	(20,000)	(20,000)
	Net Expenditure to Summary	89,290	76,300	95,140
	Public Health			
PS10	Employees	222,690	203,710	228,070
	Premises	770	820	840
5044	Transport	9,850	8,850	9,850
PS11	Supplies and Services	39,200	50,200	39,200
	Total Expenditure	272,510	263,580	277,960
	Fees and Charges	(10,000)	(10,000)	(10,000)
	Total Income	(10,000)	(10,000)	(10,000)
	Net Expenditure to Summary	262,510	253,580	267,960
	CEMETERY & CREMATION SERVICES Cemeteries			
PS10	Employees	32,100	26,100	38,010
1010	Premises	15,510	14,210	16,360
	Transport	300	1,300	300
	Supplies and Services	500	500	500
	Total Expenditure	48,410	42,110	55,170
PS12	Fees and Charges	(163,000)	(180,000)	(173,000)
	Total Income	(163,000)	(180,000)	(173,000)
	Net Expenditure to Summary	(114,590)	(137,890)	(117,830)
		(114,000)	(107,000)	(117,000)

#### Variance Explanations

PS10 The reduced 2018/19 revised budget is due to in year vacant posts. The 2019/20 draft budget reflects changes to the national pay policy and a full establishment.
 PS11 The revised 2018/19 budget has been increased to take account of the in year costs arising from undertaking Domestic Homicide Reviews. Due to the nature of these it is difficult to anticipate future demand, therefore the 2019/20 draft budget remains the same as the 2018/19 original budget.
 PS12 The revised 2010/10 and draft 2010/20 budget are increased in the number of convised height prevised being prevised budget.

**PS12** The revised 2018/19 and draft 2019/20 budget reflects an increase in the number of services being provided by Bereavement Services.

Ref		Original 2018/19	Revised 2018/19	Draft 2019/20
		£	£	£
	Crematorium			
PS13	Employees	241,710	226,730	243,000
PS14	Premises	163,150	161,490	185,690
	Transport	4,000	5,000	4,000
	Supplies and Services	144,020	140,020	145,020
	Total Expenditure	552,880	533,240	577,710
	Rents	(3,100)	(3,100)	(3,100)
PS15	Fees and Charges	(1,470,600)	(1,504,260)	(1,500,200)
	Total Income	(1,473,700)	(1,507,360)	(1,503,300)
	Net Income to Summary	(920,820)	(974,120)	(925,590)

#### Variance Explanations

**PS13** The reduced 2018/19 revised budget is due to in year vacant posts. The 2019/20 draft budget reflects changes to the national pay policy and a full establishment.

**PS14** The 2019/20 draft budget reflects an increase in National Non Domestic Rates (NNDR) for Warren Hill as a result of a change in the valuation.

**PS15** The 2018/19 revised budget reflects a higher number of services than originally estimated for 2018/19. The increase in the 2019/20 draft budget reflects an increase in price and assumes the same number of services as the 2018/19 original budget.

Original 2018/19	Revised 2018/19	Draft 2019/20
£	£	£
387,630	365,610	360,950
35,780	40,260	34,920
169,550	135,560	141,400
48,420	28,560	41,870
(1,480)	(1,480)	(1,480)
48,240	39,240	75,290
118,950	105,960	151,500
160,960	151,970	151,330
330,400	327,410	332,780
193,170	193,150	193,230
(376,610)	(362,120)	(332,440)
44,180	39,190	50,630
158,980	157,990	178,930
126,310	122,320	126,660
89,290	76,300	95,140
262,510	253,580	267,960
(114,590)	(137,890)	(117,830)
(920,820)	(974,120)	(925,590)
760,870	561,490	825,250
	2018/19 £ 387,630 35,780 169,550 48,420 (1,480) 48,240 118,950 160,960 330,400 193,170 (376,610) 44,180 158,980 126,310 89,290 262,510 (114,590)	$\begin{array}{c c c c c c c c c c c c c c c c c c c $

#### **CORPORATE & CULTURAL SERVICES**

Ref		Original	Revised	Draft
Nei		2018/19	2018/19	2019/20
		£	£	£
	CULTURE AND HERITAGE			
	Art Gallery			
	Employees	108,940	110,950	115,390
	Premises	23,270	25,260	24,660
	Transport	1,000	1,000	1,000
	Supplies and Services	18,130	18,130	18,130
	Total Expenditure	151,340	155,340	159,180
	Grants and Contributions	0	(1,000)	0
	Fees and Charges	(6,500)	(10,500)	(6,500)
	Total Income	(6,500)	(11,500)	(6,500)
	Net Expenditure to Summary	144,840	143,840	152,680
		111,010	110,010	102,000
	Museum			
	Employees	108,940	109,950	115,390
	Premises	25,010	22,910	25,180
	Transport Supplies and Services	1,300 23,200	1,300 23,200	1,300 23,200
	Total Expenditure	158,450	157,360	165,070
		,	,	,
	Fees and Charges	(8,000)	(8,000)	(8,000)
	Total Income	(8,000)	(8,000)	(8,000)
	Net Expenditure to Summary	150,450	149,360	157,070
	Sport Development/Community Recreation			
	Employees	28,800	26,800	30,000
	Premises	0	450	460
	Transport	1,400	400	1,400
	Supplies and Services	46,300	43,300	46,300
	Total Expenditure	76,500	70,950	78,160
	Fees and Charges	(3,000)	(1,000)	(3,000)
	Total Income	(3,000)	(1,000)	(3,000)
	Net Expenditure to Summary	73,500	69,950	75,160
	TOURISM			
	Description	10	10	10
	Premises Supplies and Services	40 1,300	40 1,300	40 1,300
	Total Expenditure	1,340	1,340	1,340
	Fees and Charges	(500)	(500)	(500)
	Total Income	(500)	(500)	(500)
		, ,	. ,	
	Net Expenditure to Summary	840	840	840
	1			

#### **CORPORATE & CULTURAL SERVICES**

CC1         2018/19         2018/19         2019/20           CC1         Office Accommodation Employees         178,500         22,260         185,600           Premises         178,901         247,160         246,520         246,720           Transport         1,990         990         1,990         22,980         22,980           Supplies and Services         (65,570)         (60,570)         (60,570)         (60,570)           Total Expenditure         (65,570)         (60,570)         (60,570)         (60,570)           Net Income         (65,570)         (60,570)         (60,570)         (60,570)           Net Income / Expenditure to Summary         384,810         411,480         396,720           Printing and Photocopying Services         54,520         54,520         55,540           Supplies and Services         87,500         87,500         87,500           Total Expenditure         142,020         142,020         143,440           Vest Income to Summary         138,020         139,440         (4,000)         (4,000)         (4,000)         (4,000)         (4,000)         (4,000)         (4,000)         (1,000)         (1,000)         (1,000)         (1,000)         (1,000)         (1,000)         (1,00	Ref		Original	Revised	Draft
Office Accommodation Employees         178,250 247,160         202,260 245,820         185,600 246,720           Transport         1,990         990         1,990         990         1,990           Supplies and Services         22,980         22,980         22,980         22,980           Total Expenditure         450,380         472,050         457,290           Fees and Charges         (65,570)         (60,570)         (60,570)           Total Income         (65,570)         (60,570)         (60,570)           Net Income / Expenditure to Summary         384,810         411,480         396,720           Printing and Photocopying Services         54,520         54,520         55,940           Supplies and Services         87,500         87,500         87,500           Total Expenditure         142,020         142,020         143,440           Fees and Charges         (4,000)         (6,000)         (4,000)           Total Income         3,310         5,310         3,310         3,310           Net Income to Summary         138,020         136,020         139,440           Performance Improvement         294,260         274,290         303,270           Transport         3,310         5,310				2018/19	2019/20
CC1         Employees Premises         178,250         202,260         185,600           Premises         247,160         245,820         246,720           Total Expenditure         450,380         472,050         457,290           Total Expenditure         450,380         477,050         457,290           Fees and Charges         (65,570)         (60,570)         (60,570)           Total Income         Expenditure to Summary         384,810         411,480         3996,720           Printing and Photocopying Services         54,520         54,520         55,940           Supplies and Services         54,520         54,520         55,940           Supplies and Services         7,500         87,500         87,500           Total Expenditure         142,020         142,020         143,440           Fees and Charges         (4,000)         (6,000)         (4,000)           Total Expenditure         138,020         136,020         139,440           Fees and Charges         294,260         274,290         303,270           Transport         3,310         5,310         3,310         3,310           Supplies and Services         224,260         274,290         303,270           Total Expen			£	£	£
Premises         247,160         245,820         246,720           Transport         1,990         990         1,990         2,980         22,980         22,980         22,980         22,980         22,980         22,980         22,980         22,980         22,980         22,980         457,290         55,940         55,940         55,940         55,940         55,940         55,940         55,940         55,940         87,500         87,500         87,500         87,500         87,500         87,500         87,500         87,500         87,500         87,500         87,500         143,440         143,440         143,440         143,440					
Transport Supplies and Services Total Expenditure         1,990         990         1,990           Total Expenditure         450,380         22,980         22,980           Fees and Charges Total Expenditure to Summary         450,380         472,050         457,290           Net Income / Expenditure to Summary         384,810         411,480         396,720           Printing and Photocopying Services Employees         54,520         54,520         55,940           Supplies and Services         87,500         87,500         87,500           Total Expenditure         142,020         142,020         143,440           Fees and Charges         (4,000)         (6,000)         (4,000)           Total Expenditure         138,020         136,020         139,440           Fees and Charges         294,260         274,290         303,270           Transport         3,310         5,310         3,310           Supplies and Services         221,000         303,033         330,010           Fees and Charges         (1,000)         0         (1,000)           Total Expenditure         321,000         303,033         330,010           Supplies and Services         22,000         303,033         330,010           Total Expen	CC1			,	
Supplies and Services Total Expenditure         22,980         22,980         22,980         22,980         22,980         457,290           Fees and Charges Total Income         (65,570)         (60,570)         (60,570)         (60,570)         (60,570)           Net Income / Expenditure to Summary         384,810         411,480         396,720           Printing and Photocopying Services Employees         54,520         54,520         55,504           Supplies and Services         87,500         87,500         87,500         87,500           Total Income         (4,000)         (6,000)         (4,000)         (4,000)           Total Income         (4,000)         (6,000)         (4,000)         (4,000)           Total Income         294,260         274,290         303,270         3,310         5,310         3,310           Net Income to Summary         138,020         136,020         139,440         333,030         330,010         3,310         5,310         3,310					
Total Expenditure         450,380         472,050         457,290           Fees and Charges         (65,570)         (60,570)         (60,570)           Total Income         (65,570)         (60,570)         (60,570)           Net Income / Expenditure to Summary         384,810         411,480         396,720           Printing and Photocopying Services         54,520         54,520         55,940           Supplies and Services         87,500         87,500         87,500           Total Expenditure         142,020         142,020         143,440           Fees and Charges         (4,000)         (6,000)         (4,000)           Total Income         (4,000)         (6,000)         (4,000)           Total Income         (4,000)         (6,000)         (4,000)           Total Income         (4,000)         (6,000)         (4,000)           Net Income to Summary         138,020         136,020         139,440           Performance Improvement         294,260         274,290         303,270           Employees         23,430         23,430         23,430         23,430           Total Expenditure         321,000         303,030         330,010         (1,000)         (1,000)         (1,000)					
Fees and Charges Total Income         (65,570)         (60,570)         (60,570)           Net Income / Expenditure to Summary         384,810         411,480         396,720           Printing and Photocopying Services Employees Supplies and Services         54,520         54,520         55,940           Total Income         142,020         142,020         143,440           Fees and Charges         (4,000)         (6,000)         (4,000)           Total Income         (4,000)         (6,000)         (4,000)           Total Income         294,260         274,290         303,270           Net Income to Summary         138,020         136,020         139,440           Performance Improvement Employees         294,260         274,290         303,270           Transport         23,430         23,430         23,430         23,430           Total Expenditure         321,000         303,030         330,010           Fees and Charges         (1,000)         (1,000)         (1,000)           Total Income         (1,000)         0         (1,000)           Net Income / Expenditure to Summary         320,000         303,030         329,010           Net Income / Expenditure to Summary         320,000         303,030         329,010					
Total Income         (65,570)         (60,570)         (60,570)           Net Income / Expenditure to Summary         384,810         411,480         396,720           Printing and Photocopying Services         54,520         54,520         55,940           Supplies and Services         87,500         87,500         87,500           Total Expenditure         142,020         142,020         143,440           Fees and Charges         (4,000)         (6,000)         (4,000)           Total Income         (4,000)         (6,000)         (4,000)           Net Income to Summary         138,020         136,020         139,440           Performance Improvement         294,260         274,290         303,270           Supplies and Services         23,430         23,430         23,430           Total Expenditure         321,000         303,030         330,010           Supplies and Services         (1,000)         0         (1,000)           Total Income         (1,000)         0         (1,000)           Kees and Charges         (1,000)         0         (1,000)           Total Expenditure to Summary         320,000         303,030         329,010           Kees and Charges         (1,000)         0<			430,300	472,030	457,250
Net Income / Expenditure to Summary         384,810         411,480         396,720           Printing and Photocopying Services Employees Supplies and Services         54,520         54,520         55,940           Total Expenditure         142,020         142,020         143,440           Fees and Charges         (4,000)         (6,000)         (4,000)           Total Income         (4,000)         (6,000)         (4,000)           Net Income to Summary         138,020         136,020         139,440           Performance Improvement Employees         294,260         274,290         303,270           Transport         3,310         5,310         3,310         3,310           Supplies and Services         23,430         23,430         23,430         23,430           Total Expenditure         321,000         303,030         330,010         (1,000)         (1,000)           Fees and Charges         (1,000)         0         (1,000)         (1,000)         (1,000)         (1,000)         (1,000)           Vet Income / Expenditure to Summary         320,000         303,030         329,010         (1,000)         (1,000)         (1,000)         (1,000)         (1,000)         (1,000)         (1,000)         (1,000)         (1,000)		Fees and Charges	(65,570)	(60,570)	(60,570)
Printing and Photocopying Services Employees Supplies and Services Total Expenditure         54,520 87,500         54,520 87,500         55,940 87,500           Total Expenditure         142,020         142,020         143,440           Fees and Charges Total Income         (4,000)         (6,000)         (4,000)           Net Income to Summary         138,020         136,020         139,440           Performance Improvement Employees         294,260         274,290         303,270           Transport Supplies and Services         23,430         23,430         23,430           Total Income         (1,000)         0         (1,000)           Fees and Charges         (1,000)         0         (1,000)           Total Income         (1,000)         0         (1,000)           Fees and Charges         (1,000)         0         (1,000)           Total Income         (1,000)         0         (1,000)           Net Income / Expenditure to Summary         320,000         303,030         329,010           IT Team Employees         443,550         464,650         455,140           Premises         0         1,690         1,740           Transport         3,400         2,400         3,400           Supplies and Services<		Total Income	(65,570)	(60,570)	(60,570)
Printing and Photocopying Services Employees Supplies and Services Total Expenditure         54,520 87,500         54,520 87,500         55,940 87,500           Total Expenditure         142,020         142,020         143,440           Fees and Charges Total Income         (4,000)         (6,000)         (4,000)           Net Income to Summary         138,020         136,020         139,440           Performance Improvement Employees         294,260         274,290         303,270           Transport Supplies and Services         23,430         23,430         23,430           Total Income         (1,000)         0         (1,000)           Fees and Charges         (1,000)         0         (1,000)           Total Income         (1,000)         0         (1,000)           Fees and Charges         (1,000)         0         (1,000)           Total Income         (1,000)         0         (1,000)           Net Income / Expenditure to Summary         320,000         303,030         329,010           IT Team Employees         443,550         464,650         455,140           Premises         0         1,690         1,740           Transport         3,400         2,400         3,400           Supplies and Services<		Net Income / Evenenditure to Comments	204.040	444 400	200 700
Employees Supplies and Services Total Expenditure         54,520 87,500         54,520 87,500         55,940 87,500           Total Expenditure         142,020         142,020         143,440           Fees and Charges         (4,000)         (6,000)         (4,000)           Total Income         (4,000)         (6,000)         (4,000)           Net Income to Summary         138,020         136,020         139,440           Performance Improvement Employees Transport         294,260         274,290         303,270           Supplies and Services         23,430         23,430         23,430           Total Expenditure         321,000         303,030         330,010           Fees and Charges         (1,000)         0         (1,000)           Total Expenditure         320,000         303,030         329,010           Kees and Charges         (1,000)         0         (1,000)           Total Income         443,550         464,650         455,140           Premises         0         1,690         1,740           Transport         3,400         2,400         3,400           Supplies and Services         25,660         25,480         25,660           Total Expenditure         442,510         485,		Net Income / Expenditure to Summary	384,810	411,480	396,720
Employees Supplies and Services Total Expenditure         54,520 87,500         54,520 87,500         55,940 87,500           Total Expenditure         142,020         142,020         143,440           Fees and Charges         (4,000)         (6,000)         (4,000)           Total Income         (4,000)         (6,000)         (4,000)           Net Income to Summary         138,020         136,020         139,440           Performance Improvement Employees Transport         294,260         274,290         303,270           Supplies and Services         23,430         23,430         23,430           Total Expenditure         321,000         303,030         330,010           Fees and Charges         (1,000)         0         (1,000)           Total Expenditure         320,000         303,030         329,010           Kees and Charges         (1,000)         0         (1,000)           Total Income         443,550         464,650         455,140           Premises         0         1,690         1,740           Transport         3,400         2,400         3,400           Supplies and Services         25,660         25,480         25,660           Total Expenditure         442,510         485,		Printing and Photocopying Services			
Total Expenditure         142,020         142,020         143,440           Fees and Charges         (4,000)         (6,000)         (4,000)           Total Income         (4,000)         (6,000)         (4,000)           Net Income to Summary         138,020         136,020         139,440           Performance Improvement         294,260         274,290         303,270           Supplies and Services         23,430         23,430         23,430           Total Income         (1,000)         0         (1,000)           Fees and Charges         (1,000)         0         (1,000)           Total Income         (1,000)         0         (1,000)           Supplies and Services         321,000         303,030         330,010           Fees and Charges         (1,000)         0         (1,000)           Total Income         (1,000)         0         (1,000)           Net Income / Expenditure to Summary         320,000         303,030         329,010           Net Income / Expenditure to Summary         320,000         303,030         329,010           Net Income / Expenditure to Summary         320,000         303,030         329,010           Transport         3,400         2,400 <td< td=""><td></td><td></td><td>54,520</td><td>54,520</td><td>55,940</td></td<>			54,520	54,520	55,940
Fees and Charges Total Income         (4,000)         (6,000)         (4,000)           Net Income to Summary         138,020         136,020         139,440           Performance Improvement Employees         294,260         274,290         303,270           Supplies and Services         23,430         23,430         23,430           Total Income         321,000         303,030         330,010           Fees and Charges         (1,000)         0         (1,000)           Total Income         (1,000)         0         (1,000)           Kore         Total Income         321,000         303,030         329,010           Kore         Total Income         (1,000)         0         (1,000)           Kore         Total Income         320,000         303,030         329,010           Kore         Total Income         443,550         464,650         455,140           Premises         0         1,690         1,740           Transport         3,400         2,400         3,400           Supplies and Services         25,660         25,480         25,660           Total Expenditure         472,610         494,220         485,940		Supplies and Services	87,500	87,500	87,500
Total Income         (4,000)         (6,000)         (4,000)           Net Income to Summary         138,020         136,020         139,440           Performance Improvement Employees Transport         294,260         274,290         303,270           Supplies and Services         23,430         23,430         23,430         23,430           Total Expenditure         321,000         303,030         330,010           Fees and Charges         (1,000)         0         (1,000)           Total Income         (1,000)         0         (1,000)           Net Income / Expenditure to Summary         320,000         303,030         329,010           IT Team Employees Premises         443,550         464,650         455,140           Premises         0         1,690         1,740           Supplies and Services         25,660         25,480         25,660           Total Expenditure         443,550         464,650         455,140           Premises         0         1,690         1,740           Supplies and Services         25,660         25,480         25,660           Total Expenditure         472,610         494,220         485,940		Total Expenditure	142,020	142,020	143,440
Total Income         (4,000)         (6,000)         (4,000)           Net Income to Summary         138,020         136,020         139,440           Performance Improvement Employees Transport         294,260         274,290         303,270           Supplies and Services         23,430         23,430         23,430         23,430           Total Expenditure         321,000         303,030         330,010           Fees and Charges         (1,000)         0         (1,000)           Total Income         (1,000)         0         (1,000)           Net Income / Expenditure to Summary         320,000         303,030         329,010           IT Team Employees Premises         443,550         464,650         455,140           Premises         0         1,690         1,740           Supplies and Services         25,660         25,480         25,660           Total Expenditure         443,550         464,650         455,140           Premises         0         1,690         1,740           Supplies and Services         25,660         25,480         25,660           Total Expenditure         472,610         494,220         485,940		Face and Charges	(4.000)	(0.000)	(4.000)
Net Income to Summary         138,020         136,020         139,440           Performance Improvement Employees Transport Supplies and Services         294,260         274,290         303,270           Transport Supplies and Services         23,430         23,430         23,430         23,430           Total Expenditure         321,000         303,030         330,010         (1,000)         0           Fees and Charges         (1,000)         0         (1,000)         0         (1,000)           Net Income / Expenditure to Summary         320,000         303,030         329,010           IT Team         Employees         443,550         464,650         455,140           Premises         0         1,690         1,740         3,400         2,400         3,400           Supplies and Services         25,660         25,480         25,660         25,480         25,660					
CC2         Performance Improvement Employees Transport Supplies and Services         294,260         274,290         303,270           Transport Supplies and Services         23,430         330,010         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,740 <td></td> <td>i otal ilicollie</td> <td>(4,000)</td> <td>(0,000)</td> <td>(4,000)</td>		i otal ilicollie	(4,000)	(0,000)	(4,000)
CC2         Employees Transport Supplies and Services         294,260 3,310         274,290 3,310         303,270 3,310           Total Expenditure         3,310         5,310         3,310         23,430         23,400         33,010         24,420         4455,140         25,660         25,480         25,660         25,480         25,660         <		Net Income to Summary	138,020	136,020	139,440
CC2         Employees Transport Supplies and Services         294,260 3,310         274,290 3,310         303,270 3,310           Total Expenditure         3,310         5,310         3,310         23,430         23,400         33,010         24,420         4455,140         25,660         25,480         25,660         25,480         25,660         <		Performance Improvement			
Transport Supplies and Services         3,310         5,310         3,310         23,430         23,400         330,010         0         (1,000)         0         (1,000)         0         (1,000)         0         (1,000)         0         (1,000)         0         (1,000)         0         329,010         330,030         329,010         34,00         2,400         3,400         2,400         3,400	CC2		294,260	274,290	303,270
Total Expenditure         321,000         303,030         330,010           Fees and Charges         (1,000)         0         (1,000)           Total Income         (1,000)         0         (1,000)           Net Income / Expenditure to Summary         320,000         303,030         329,010           IT Team         443,550         464,650         455,140           Premises         0         1,690         1,740           Transport         3,400         2,400         3,400           Supplies and Services         472,610         494,220         485,940					-
Fees and Charges         (1,000)         0         (1,000)           Total Income         (1,000)         0         (1,000)           Net Income / Expenditure to Summary         320,000         303,030         329,010           IT Team         443,550         464,650         455,140           Premises         0         1,690         1,740           Transport         3,400         2,400         3,400           Supplies and Services         25,660         25,480         25,660           Total Expenditure         472,610         494,220         485,940		Supplies and Services			23,430
Total Income         (1,000)         0         (1,000)           Net Income / Expenditure to Summary         320,000         303,030         329,010           IT Team         443,550         464,650         455,140           Premises         0         1,690         1,740           Transport         3,400         2,400         3,400           Supplies and Services         25,660         25,480         25,660           Total Expenditure         472,610         494,220         485,940		Total Expenditure	321,000	303,030	330,010
Total Income         (1,000)         0         (1,000)           Net Income / Expenditure to Summary         320,000         303,030         329,010           IT Team         443,550         464,650         455,140           Premises         0         1,690         1,740           Transport         3,400         2,400         3,400           Supplies and Services         25,660         25,480         25,660           Total Expenditure         472,610         494,220         485,940		Fees and Charges	(1.000)	0	(1 000)
Net Income / Expenditure to Summary         320,000         303,030         329,010           IT Team         443,550         464,650         455,140           Premises         0         1,690         1,740           Transport         3,400         2,400         3,400           Supplies and Services         25,660         25,480         25,660           Total Expenditure         472,610         494,220         485,940					
CC3       IT Team       443,550       464,650       455,140         Premises       0       1,690       1,740         Transport       3,400       2,400       3,400         Supplies and Services       25,660       25,480       25,660         Total Expenditure       472,610       494,220       485,940			(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		(-,,
CC3         Employees         443,550         464,650         455,140           Premises         0         1,690         1,740           Transport         3,400         2,400         3,400           Supplies and Services         25,660         25,480         25,660           Total Expenditure         472,610         494,220         485,940		Net Income / Expenditure to Summary	320,000	303,030	329,010
CC3         Employees         443,550         464,650         455,140           Premises         0         1,690         1,740           Transport         3,400         2,400         3,400           Supplies and Services         25,660         25,480         25,660           Total Expenditure         472,610         494,220         485,940		IT Team			
Premises         0         1,690         1,740           Transport         3,400         2,400         3,400           Supplies and Services         25,660         25,480         25,660           Total Expenditure         472,610         494,220         485,940	CC3		443,550	464,650	
Supplies and Services         25,660         25,480         25,660           Total Expenditure         472,610         494,220         485,940		Premises	· ·		1,740
Total Expenditure         472,610         494,220         485,940					
Net Income to Summary         472,610         494,220         485,940		Total Expenditure	472,610	494,220	485,940
		Net Income to Summary	472.610	494.220	485.940
				,==•	,

#### Variance Explanations

CC1	The 2018/19 revised budget reflects agency cover to meet the operational requirement owing to long term sickness. The 2019/20 draft budget reflects changes in the national pay policy and a full establishment.
CC2	The reduced 2018/19 revised budget is due to in year vacant posts. The 2019/20 draft budget reflects national pay policy and a full establishment.
CC3	The increase in 2018/19 revised budget reflects a temporary requirement for additional resources as a result of one off in year pressures. The 2019/20 draft budget reflects national pay policy and a full establishment.

#### **CORPORATE & CULTURAL SERVICES**

Ref		Original 2018/19	Revised 2018/19	Draft 2019/20
	Central Telephones / IT / Postages	£	£	£
CC4	Employees	0	25,000	0
CC5	Supplies and Services	570,600	605,600	595,600
	Total Expenditure	570,600	630,600	595,600
CC4	Grants and Contributions	0	(25,000)	0
	Total Income	0	(25,000)	0
	Net Income / Expenditure to Summary	570,600	605,600	595,600
	Net Income to Summary	570,600	605,600	595,600

#### Variance Explanations

CC4 The increase in the revised 18/19 budget is due to one off set up costs for the Street Scene partnership with Corby Borough Council. This is directly offset by additional income from Corby Borough Council.

**CC5** The changes in both the revised budget 2018/19 and draft 2019/20 budget are related to an increase in IT Software Licences, with additional one off pressures also being reflected in the 2018/19 revised budget.

CORPORATE & CULTURAL SERVICES	Original 2018/19	Revised 2018/19	Draft 2019/20
	£	£	£
Art Gallery	144,840	143,840	152,680
Museum	150,450	149,360	157,070
Sport Development/Community Recreation	73,500	69,950	75,160
Tourism	840	840	840
Office Accommodation	384,810	411,480	396,720
Printing and Photocopying Services	138,020	136,020	139,440
Performance Improvement	320,000	303,030	329,010
IT Team	472,610	494,220	485,940
Central Telephones / IT / Postages	570,600	605,600	595,600
CORPORATE & CULTURAL SERVICES TOTAL Equal Global Summary Line 2	2,255,670	2,314,340	2,332,460

#### Street Scene

There are a number of areas within Environmental Care that are showing an increase in both the 2018/19 revised and 2019/20 draft budget as a result of the shared Street Scene service between KBC and Corby Borough Council (CBC). Where these relate to staffing the 2019/20 draft budget also reflects changes in the national pay policy. All relevant lines have been referenced as EC1.

Def		Original	Deviced	Droft
Ref		Original	Revised 2018/19	Draft
		2018/19 £		2019/20 £
		£	£	Ł
	WASTE COLLECTION			
EC1	Household Waste Collection	1 025 740	1 222 100	1 520 040
ECT	Employees Premises	1,025,740 0	1,232,180 500	1,529,940
	Transport	17,350	11,350	3,000 17,350
EC1	Supplies and Services	228,600	274,430	421,650
	Third Party Payments	600	1,600	6,600
	Total Expenditure	1,272,290	1,520,060	1,978,540
		1,272,290	1,520,000	1,970,940
EC1	Grants and Contributions	0	(62,560)	(370,210)
EC1	Fees and Charges	(490,700)	(548,030)	(804,700)
201	Total Income	(490,700)	(610,590)	(1,174,910)
		(400,700)	(010,000)	(1,174,010)
	Net Expenditure to Summary	781,590	909,470	803,630
	····	,	,	
	Recycling			
EC1	Employees	897,360	943,030	1,539,010
	Transport	7,900	7,900	7,900
EC1, EC2	Supplies and Services	563,100	1,118,630	1,463,520
	Total Expenditure	1,468,360	2,069,560	3,010,430
EC1	Grants and Contributions	0	(135,560)	(550,120)
EC1	Fees and Charges	(1,030,000)	(1,104,430)	(1,564,000)
	Total Income	(1,030,000)	(1,239,990)	(2,114,120)
	Net Expenditure to Summary	438,360	829,570	896,310
504		E70.000	000.000	4 407 000
EC1	Employees	579,030	666,880	1,187,830
	Premises	0	330	2,000
	Transport	7,350	7,360	7,380
EC1	Supplies and Services	78,280	78,070	78,060
	Third Party Payments Total Expenditure	12,700	15,380	28,800
		677,360	768,020	1,304,070
EC1	Grants and Contributions	0	(102,340)	(613,780)
EC1	Fees and Charges	0	(102,340) (2,480)	(11,000)
	Total Income	0	(104,820)	(624,780)
		Ŭ	(104,020)	(024,700)
	Net Expenditure to Summary	677,360	663,200	679,290
		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,	

Variance Explanations

**EC2** The increase in both the revised 2018/19 and draft 2019/20 budget not only reflects changes relating to the shared Street Scene Service it also reflects an increase in gate fees for the disposal of comingled waste.

Ref		Original 2018/19	Revised 2018/19	Draft 2019/20
		£	£	£
	ENVIRONMENTAL HEALTH Public Conveniences			
	Premises	2,700	1,400	1,420
	Total Expenditure	2,700	1,400	1,420
		_,	.,	.,•
	Fees and Charges	(190)	(190)	(190)
	Total Income	(190)	(190)	(190)
	Net Expenditure to Summary	2,510	1,210	1,230
	FLOOD DEFENCE/LAND DRAINAGE			
	Premises	0	2,000	0
	Supplies and Services	500	500	500
	Third Party Payments	2,210	2,210	2,210
	Total Expenditure	2,710	4,710	2,710
	Net Expenditure to Summary	2,710	4,710	2,710
	HIGHWAYS AND ROADS			
EC1	Employees	38,030	42,600	57,850
EC3	Premises	21,100	43,300	43,100
	Transport	6,600	2,000	6,600
EC1	Supplies and Services	27,000	30,000	27,000
ECI	Third Party Payments Total Expenditure	36,500 129,230	42,930 160,830	47,500 182,050
	Fees and Charges	0	(5,000)	0
504	Rents	(500)	(500)	(500)
EC1	Grants and Contributions Total Income	(78,000)	(83,080)	(108,480)
		(78,500)	(88,580)	(108,980)
	Net Expenditure to Summary	50,730	72,250	73,070

#### Variance Explanations

**EC3** The increase in both the revised 2018/19 and draft 2019/20 budget reflects energy costs for village street lighting.

CORPORATE & DEMOCRATIC SERVICES         É         É           Emergency Planning         Transport         172,540         174,940         173, 173,000           Supplies and Services         500         1,300         7, 200         6,400         7, 200         6,400           Total Expenditure         180,240         182,640         180, 180,240         182,640         180, 200         180, 200, 200, 200, 200, 200, 200, 200, 2	Ref		Original	Revised	Draft
CORPORATE & DEMOCRATIC SERVICES         Image: Composition of the sector of the se					2019/20
Emergency Planning Employees         172,540         174,940         173, 7,200         6,400         7, 500         1,300           Total Expenditure         180,240         182,640         180, 400         180, 7,200         180,240         182,640         180, 400         180, 400         180, 400         180, 41,200         180, 400         180, 410         180, 411         180, 4			£	£	£
Employees         172,540         174,940         173, Transport           Supplies and Services         7,00         6,400         7,           Total Expenditure         180,240         182,640         180,           Fees and Charges         (76,880)         (76,880)         (82,           Total Income         (76,880)         (76,880)         (82,           Net Expenditure to Summary         103,360         105,760         98,           PROPERTY MAINTENANCE         5,310         5,310         5,310           Premises         3,000         3,000         3,000         3,000           Transport         5,310         5,310         5,310         5,310           Supplies and Services         144,110         44,110         44,           Third Party Payments         85,060         85,060         85,           Fees and Charges         (5,710)         (5,710)         (5,           Total Income         (5,710)         (5,710)         (5,           Fees and Charges         1,268,730         1,440,230         2,380,           Fees and Charges         14,390         20,040         20,           Total Income         182,670         3,250         3,250         3,250 <th></th> <th></th> <th></th> <th></th> <th></th>					
Transport Supplies and Services Total Expenditure         7,200         6,400         7, 300           Total Expenditure         180,240         182,640         180, 180,240         182,640           Fees and Charges         (76,880)         (76,880)         (82, 76,880)         (76,880)         (82, 76,880)           Fees and Charges         (76,880)         (76,880)         (82, 76,880)         (76,880)         (82, 76,880)         (82, 76,880)           EC1         Employees         145,870         210,630         218, 71, 71, 71, 71, 71, 71, 71, 71, 71, 71,			172 540	174 040	173,000
Supplies and Services Total Expenditure         500         1,300           Total Expenditure         180,240         182,640         180, 180,240           Fees and Charges Total Income         (76,880)         (76,880)         (82, (76,880)           Net Expenditure to Summary         103,360         105,760         98, (76,880)         98, (76,880)           PROPERTY MAINTENANCE         Employees         145,870         210,630         218, (76,880)         3,000					7,200
Total Expenditure         180,240         182,640         180, 180,240           Fees and Charges Total Income         (76,880)         (76,880)         (82, (76,880)           Net Expenditure to Summary         103,360         105,760         98, (76,880)           PROPERTY MAINTENANCE         145,870         210,630         218, (76,880)           Premises         3,000         3,000         3,000         3,000           Transport         5,310         5,310         5, (5,710)         5, (5,710)         5, (5,710)           Supplies and Services         (5,710)         (5, (5,710)         (5, (5,710)         (5, (5,710)         (5, (5, 710)           Fees and Charges         (5,710)         (5, 710)         (5, (5, 710)         (5, (5, 710)         342,400           EC1         Employees         1,268,730         1,440,230         2,380, 3,260         3,250           Premises         3,260         3,250         3, 3,300         20,040         20, 20, 20,240         20, 24,70           EC1         EC1         Grants and Services         163,300         124,290         2,380, 2,380,         2,905, 245,70         252, 252,           EC1         Grants and Contributions         (53,000)         (273,540)         (1,504, (51,					500
Fees and Charges Total Income         (76,880)         (76,880)         (82, (76,880)           Net Expenditure to Summary         103,360         105,760         98, (76,880)         (82, (76,880)           PROPERTY MAINTENANCE         Employees         145,870         210,630         218, 3,000         3,000         3, 5,310         5,310         5,310         5,310         5,310         5,310         5,310         5,310         5,310         5,310         5,310         5,310         5,310         5,310         3,500         85,060 <th></th> <th></th> <td></td> <td></td> <td>180,700</td>					180,700
Total Income         (76,880)         (76,880)         (82, (76,880)           Net Expenditure to Summary         103,360         105,760         98, (82, (76,880)         98, (76,880)           PC0FERTY MAINTENANCE         103,360         105,760         98, (76,880)         98, (76,880)         98, (76,880)           Premises         3,000         3,000         3,000         3,000         3,000         3,000           Transport         5,310         5,310         5,310         5,310         5,310         5,310           Supplies and Services         44,110         44,110         44,110         44,110         3355,           Total Expenditure         283,350         348,110         355,         350,           Fees and Charges         (5,710)         (5,710)         (5,           Total Income         (5,710)         (5,710)         (5,           Rec1         Ec1         Employees         1,268,730         1,440,230         2,380,           Premises         3,260         3,250         3,250         3,250         3,250         3,250         3,250         3,250         3,250         3,250         3,250         3,250         3,250         3,250         3,250         3,250         3,250			, -	- ,	,
EC1         Net Expenditure to Summary         103,360         105,760         98, 98, 3,000           PC0PERTY MAINTENANCE         Employees         145,870         210,630         218, 3,000         3,000		Fees and Charges	(76,880)	(76,880)	(82,100)
EC1         PROPERTY MAINTENANCE Employees         145,870         210,630         218, 3,000         2,000         3,000		Total Income	(76,880)	(76,880)	(82,100)
EC1         PROPERTY MAINTENANCE Employees         145,870         210,630         218, 3,000         2,000         3,000					
EC1         Employees Premises         145,870         210,630         218, 3,000           Premises         3,000         3,0		Net Expenditure to Summary	103,360	105,760	98,600
EC1         Employees Premises         145,870         210,630         218, 3,000           Premises         3,000         3,0					
Premises         3,000         3,000         3,000           Transport         5,310         5,310         5,310           Supplies and Services         44,110         44,110         44,           Third Party Payments         85,060         85,060         85,           Total Expenditure         283,350         348,110         355,           Fees and Charges         (5,710)         (5,710)         (5,           Total Income         (5,710)         (5,710)         (5,           Net Income / Expenditure to Summary         277,640         342,400         350,           GROUNDS MAINTENANCE         Employees         1,268,730         1,440,230         2,380,           Premises         3,260         3,250         3,         3,           Transport         14,390         20,040         20,         20,           EC1, EC4         Eupplies and Services         163,300         124,290         2477,           EC1         Grants and Contributions         (53,000)         (273,540)         (1,504,           EC1         Grants and Contributions         (53,000)         (273,540)         (1,556,           EC1         Grants and Charges         (40,000)         (42,000)         (51,	504		145.070	010 000	24.0.220
EC1         Frees and Services Total Expenditure         5,310         5,350         35,510         5,510         5,510         5,510         5,510         5,510         5,510         5,510         5,510         5,510         5,510         5,510         5,510         5,510         5,510         5,510         2,380,32,500         3,250         3,3,250         3,3,250         3,3,250         3,260         3,250         3,260         3,	ECT		'	· ·	3,000
Supplies and Services Third Party Payments         44,110         44,110         44,110           Third Party Payments         85,060 <th></th> <th></th> <td></td> <td></td> <td>5,310</td>					5,310
Third Party Payments         85,060					44,110
Total Expenditure         283,350         348,110         355,           Fees and Charges         (5,710)         (5,710)         (5,710)           Total Income         (5,710)         (5,710)         (5,710)           Net Income / Expenditure to Summary         277,640         342,400         350,           GROUNDS MAINTENANCE         1,268,730         1,440,230         2,380,           Premises         3,260         3,250         3,           Transport         14,390         20,040         20,           EC1, EC4         Supplies and Services         163,300         124,290         247,           Total Expenditure         1,474,180         1,650,380         2,905,           EC1         Grants and Contributions         (53,000)         (273,540)         (1,504,           EC1         Grants and Charges         (40,000)         (42,000)         (1,556,					85,060
Total Income         (5,710)         (5,710)         (5,710)           Net Income / Expenditure to Summary         277,640         342,400         350,           GROUNDS MAINTENANCE         1,268,730         1,440,230         2,380,           Premises         3,260         3,250         3,           Transport         14,390         20,040         20,           EC1         Supplies and Services         163,300         124,290         247,           Third Party Payments         24,500         62,570         252,           Total Expenditure         1,474,180         1,650,380         2,905,           EC1         Grants and Contributions         (53,000)         (273,540)         (1,504,           EC1         Fees and Charges         (40,000)         (42,000)         (51,					355,800
Total Income         (5,710)         (5,710)           Net Income / Expenditure to Summary         277,640         342,400         350,           EC1         Employees         1,268,730         1,440,230         2,380,           Premises         3,260         3,250         3,           Transport         14,390         20,040         20,           EC1, EC4         Supplies and Services         163,300         124,290         247,           Third Party Payments         24,500         62,570         252,           Total Expenditure         1,474,180         1,650,380         2,905,           EC1         Grants and Contributions         (53,000)         (273,540)         (1,504,           EC1         Fees and Charges         (40,000)         (42,000)         (51,					
EC1         Ret Income / Expenditure to Summary         277,640         342,400         350,           EC1         Employees         1,268,730         1,440,230         2,380,           Premises         3,260         3,250         3,           Transport         14,390         20,040         20,           EC1         Supplies and Services         163,300         124,290         247,           Third Party Payments         24,500         62,570         252,           Total Expenditure         1,474,180         1,650,380         2,905,           EC1         Grants and Contributions         (53,000)         (273,540)         (1,504,           EC1         Fees and Charges         (40,000)         (42,000)         (51,           Total Income         (93,000)         (315,540)         (1,556,					(5,710)
EC1         GROUNDS MAINTENANCE         1,268,730         1,440,230         2,380,           Premises         3,260         3,250         3,         3,         3,         20,040 </td <th></th> <th>Total Income</th> <td>(5,710)</td> <td>(5,710)</td> <td>(5,710)</td>		Total Income	(5,710)	(5,710)	(5,710)
EC1         GROUNDS MAINTENANCE         1,268,730         1,440,230         2,380,           Premises         3,260         3,250         3,         3,         3,         20,040 </th <th></th> <th></th> <th></th> <th></th> <th></th>					
EC1       Employees       1,268,730       1,440,230       2,380,         Premises       3,260       3,250       3,         Transport       14,390       20,040       20,         EC1, EC4       Supplies and Services       163,300       124,290       247,         EC1       Third Party Payments       24,500       62,570       252,         Total Expenditure       1,474,180       1,650,380       2,905,         EC1       Grants and Contributions       (53,000)       (273,540)       (1,504,         EC1       Grants and Charges       (40,000)       (42,000)       (51,         Total Income       (93,000)       (315,540)       (1,556,		Net Income / Expenditure to Summary	277,640	342,400	350,090
EC1       Employees       1,268,730       1,440,230       2,380,         Premises       3,260       3,250       3,         Transport       14,390       20,040       20,         EC1, EC4       Supplies and Services       163,300       124,290       247,         EC1       Third Party Payments       24,500       62,570       252,         Total Expenditure       1,474,180       1,650,380       2,905,         EC1       Grants and Contributions       (53,000)       (273,540)       (1,504,         EC1       Grants and Charges       (40,000)       (42,000)       (51,         Total Income       (93,000)       (315,540)       (1,556,		CROUNDS MAINTENANCE			
Premises Transport         3,260         3,250         3, 20,040           EC1, EC4 EC1         Supplies and Services Third Party Payments         163,300         124,290         247, 24,500         242,500           EC1         Grants and Contributions Fees and Charges         (53,000)         (273,540)         (1,504, (1,506, 30,000)           EC1         Grants and Contributions Fees and Charges         (93,000)         (315,540)         (1,556,	FC1		1 268 730	1 440 230	2,380,860
EC1, EC4 EC1         Transport Supplies and Services Third Party Payments Total Expenditure         14,390 163,300         20,040 163,300         20,040 124,290         20,040         20,005 <th>201</th> <th></th> <td></td> <td></td> <td>3,320</td>	201				3,320
EC1, EC4 EC1         Supplies and Services Third Party Payments         163,300         124,290         247, 24,500         242, 62,570         252, 252,           Total Expenditure         1,474,180         1,650,380         2,905, <th></th> <th></th> <td></td> <td></td> <td>20,650</td>					20,650
EC1         Third Party Payments Total Expenditure         24,500         62,570         252, 1,474,180         24,500         62,570         252, 2,905,           EC1         Grants and Contributions Fees and Charges         (53,000)         (273,540)         (1,504, (40,000)         (42,000)         (1,504, (51, 0315,540)         (1,556,	EC1, EC4				247,300
EC1 EC1         Grants and Contributions Fees and Charges         (53,000) (42,000)         (273,540) (42,000)         (1,504, (51, (1,556, (1,556,           Total Income         (93,000)         (315,540)         (1,556,	EC1			62,570	252,900
EC1         Fees and Charges         (40,000)         (42,000)         (51,           Total Income         (93,000)         (315,540)         (1,556,		Total Expenditure	1,474,180	1,650,380	2,905,030
EC1         Fees and Charges         (40,000)         (42,000)         (51,           Total Income         (93,000)         (315,540)         (1,556,					
Total Income (93,000) (315,540) (1,556,	-				(1,504,450)
	EC1				(51,970)
		i otal income	(93,000)	(315,540)	(1,556,420)
1,381,180   1,334,840   1, <b>348</b> ,		Net Income to Summary	1,381,180	1,334,840	1,348,610
		-			

 Variance Explanations

 EC4
 The reduction in 2018/19 revised budget reflects a lower bulking and transferring fee than anticipated, the increase in the 2019/20 draft budget reflects the shared service arrangements.

Ref		Original 2018/19	Revised 2018/19	Draft 2019/20
		£	£	£
	DEPOT			
EC1, EC5	Employees	279,070	206,060	171,020
EC1	Premises	114,100	127,560	202,590
	Transport	2,000	2,500	5,000
EC1	Supplies and Services	85,600	98,890	162,650
EC1	Third Party Payments	21,000	25,610	48,680
	Total Expenditure	501,770	460,620	589,940
EC1	Grants and Contributions	0	(28,240)	(280,310)
	Fees and Charges	(30,000)	(30,000)	(30,000)
	Rents	(65,000)	(65,000)	(65,000)
	Total Income	(95,000)	(123,240)	(375,310)
	Net Income / Expenditure to Summary	406,770	337,380	214,630
	FLEET MANAGEMENT			
EC1, EC5	Employees	0	11,650	69,900
EC1	Transport	1,791,840	1,935,160	2,679,690
	Total Expenditure	1,791,840	1,946,810	2,749,590
EC1	Grants and Contributions	0	(159,190)	(956,940)
_	Total Income	0	(159,190)	(956,940)
	Net Income / Expenditure to Summary	1,791,840	1,787,620	1,792,650
		, _ ,	, - ,	, - ,

#### Variance Explanations

**EC5** The reduction in the 2018/19 revised budget reflects vacant posts and a reallocation of staffing costs. The 2019/20 draft budget reflects the new shared service arrangement.

ENVIRONMENTAL SERVICES SUMMARY	Original 2018/19	Revised 2018/19	Draft 2019/20
	£	£	£
Household Waste Collection	781,590	909,470	803,630
Recycling	438,360	829,570	896,310
Street Cleansing	677,360	663,200	679,290
Public Conveniences	2,510	1,210	1,230
Flood Defence / Land Drainage	2,710	4,710	2,710
Highways & Roads	50,730	72,250	73,070
Emergency Planning	103,360	105,760	98,600
Property Maintenance	277,640	342,400	350,090
Grounds Maintenance	1,381,180	1,334,840	1,348,610
Depot	406,770	337,380	214,630
Fleet Management	1,791,840	1,787,620	1,792,650
ENVIRONMENTAL SERVICES TOTAL Equal Global Summary Line 3	5,914,050	6,388,410	6,260,820

#### **DEVELOPMENT SERVICES**

Ref		Original 2018/19	Revised 2018/19	Draft 2019/20
		£	£	£
	PLANNING POLICY			
DS1	Employees	440,790	462,700	560,100
	Transport	12,900	13,100	17,900
DS2	Supplies and Services	77,810	2,196,840	651,810
	Total Expenditure	531,500	2,672,640	1,229,810
DS2	Grants and Contributions	(92,600)	(2,209,220)	(749,210)
	Total Income	(92,600)	(2,209,220)	(749,210)
	Net Expenditure to Summary	438,900	463,420	480,600
			,	
	DEVELOPMENT CONTROL			
DS3	Employees	1,249,010	1,085,910	1,197,700
	Premises	0	130	140
	Transport	30,400	30,400	30,400
	Supplies and Services	89,500	89,500	89,500
	Total Expenditure	1,368,910	1,205,940	1,317,740
DS4	Fees and Charges	(818,000)	(765,600)	(788,000)
	Total Income	(818,000)	(765,600)	(788,000)
	Net Expenditure to Summary	550,910	440,340	529,740
	BUILDING CONTROL			
DS5	Employees	222,330	178,810	181,290
	Transport	8,500	8,500	8,500
	Supplies and Services	10,350	10,350	10,350
	Total Expenditure	241,180	197,660	200,140
DS6	Fees and Charges	(163,000)	(152,000)	(163,000)
	Total Income	(163,000)	(152,000)	(163,000)
	Net Expenditure to Summary	78,180	45,660	37,140

#### Variance Explanations

**DS1** The 2018/19 revised budget is due to in year vacant posts offset by the movement of a post from Development Control. The 2019/20 draft budget reflects changes in national pay policy and a full establishment. See note DS3

**DS2** The change in the 2018/19 revised budget and 2019/20 draft budget reflects Kettering Borough Council being the lead authority for the Joint Planning Unit and includes Capacity Funding received from MHCLG along with the associated expenditure.

**DS3** The revised 2018/19 budget reflects in year vacancies and the reallocation of a post to Planning Policy. The 2019/20 budget is based on a full establishment less the post reallocated to Planning Policy and updated for changes in national pay policy. *See note DS1* 

**DS4** The revised 18/19 and 19/20 draft budget reflects a reduction in S106 monitoring fees as these no longer form part of S106 agreements.

**DS5** The reduced 2018/19 revised budget is due to in year vacant posts. The 2019/20 draft budget reflects changes in national pay policy and a full establishment, plus the realignment of posts with Economic Development. See notes DS7 & DS8

**DS6** The revised 2018/19 budget reflects an in year reduction in income from building control fees. The draft 2019/20 budget has been set as per the previous year, this is an area that will continue to be closely monitored.

#### **DEVELOPMENT SERVICES**

Ref		Original	Revised	Draft
		2018/19	2018/19	2019/20
		£	£	£
	Local Land Charges			
DS7	Employees	106,970	87,700	98,280
	Premises	6,110	6,110	6,290
	Transport	900	900	900
	Supplies and Services	21,020	21,020	21,020
	Total Expenditure	135,000	115,730	126,490
	Fees and Charges	(100,000)	(102,000)	(100,000)
	Total Income	(100,000)	(102,000)	(100,000)
	Net Expenditure to Summary	35,000	13,730	26,490
	ECONOMIC DEVELOPMENT			
	Support to Business and Enterprise			
DS8	Employees	225,490	139,840	193,520
	Premises	32,850	31,390	31,440
	Transport	4,000	4,000	4,000
	Supplies and Services	69,960	67,960	74,960
	Total Expenditure	332,300	243,190	303,920
	Rents	(55,000)	(55,000)	(55,000)
	Total Income	(55,000)	(55,000)	(55,000)
	Net Expenditure to Summary	277,300	188,190	248,920
	MARKETS			
	Employees	19,420	19,000	21,960
	Premises	11,760	9,330	9,610
	Supplies and Services	5,050	5,050	5,050
	Total Expenditure	36,230	33,380	36,620
	Rents	(52,700)	(52,700)	(52,700)
	Total Income	(52,700)	(52,700)	(52,700)
	Net Expenditure to Summary	(16,470)	(19,320)	(16,080)

#### Variance Explanations

**DS7** The reduced 2018/19 revised budget is due to in year vacant posts. The 2019/20 draft budget reflects changes to national pay policy and a full establishment, plus the realignment of posts between Economic Development and Building Control. See note DS5 & DS8.

**DS8** The revised 2018/19 and draft 2019/20 budget reflects the movement of a post from Economic Development to SMT. See note RE13. The draft 2019/20 budget also reflects the realignment of posts from Building Control and Land Charges plus the changes in the national pay policy for the establishment. see notes DS5 & DS7

DEVELOPMENT SERVICES	Original 2018/19	Revised 2018/19	Draft 2019/20
Planning Policy Development Control Building Control Local Land Charges Support to Business and Enterprise Markets	£ 438,900 550,910 78,180 35,000 277,300 (16,470)	£ 463,420 440,340 45,660 13,730 188,190 (19,320)	£ 480,600 529,740 37,140 26,490 248,920 (16,080)
DEVELOPMENT SERVICES TOTAL Equal Global Summary Line 4	1,363,820	1,132,020	1,306,810

#### HOUSING SERVICES

Ref		Original	Revised	Draft
		2018/19	2018/19	2019/20
		£	£	£
	HOUSING STRATEGY			
HS1	Employees	84,800	61,810	85,860
	Transport	1,250	1,250	1,250
	Supplies and Services	9,340	9,340	9,340
	Total Expenditure	95,390	72,400	96,450
	Net Expenditure to Summary	95,390	72,400	96,450
	HOMELESSNESS & PREVENTION	254 000	440.000	400.040
	Employees	254,690	446,830	493,310
	Premises	2,000	8,000	2,000
	Transport Supplies and Services	7,500 534,050	17,500	7,500 833,940
	Total Expenditure	798,240	1,404,650 1,876,980	1,336,750
		790,240	1,070,900	1,330,730
	Grants and Contributions	(303,200)	(684,940)	(529,330)
	Total Income	(303,200)	(684,940)	(529,330)
		(000,200)		(020,000)
HS2	Net Expenditure to Summary	495,040	1,192,040	807,420
	PASTURE CARAVAN SITE			
	Employees	5,460	5,460	5,530
	Premises	27,700	36,700	32,700
	Transport	100	100	100
	Supplies and Services	57,000	62,000	62,000
	Third Party Payments	0	3,000	0
	Total Expenditure	90,260	107,260	100,330
	Dente	(12,000)	(10,000)	(40.000)
	Rents	(12,000) (74,000)	(12,000)	(12,000) (74,000)
	Fees and Charges Total Income	(74,000) (86,000)	(78,000) (90,000)	(74,000) (86,000)
	Total Income	(88,000)	(90,000)	(80,000)
	Net Expenditure to Summary	4,260	17,260	14,330
	·····		,	
	HOUSING ADVICE			
HS3	Employees	78,350	122,230	117,020
	Transport	1,600	1,600	1,600
	Supplies and Services	13,500	17,500	13,500
	Total Expenditure	93,450	141,330	132,120
	Fees and Charges	(11,000)	(12,000)	(11,000)
	Total Income	(11,000)	(12,000)	(11,000)
	Net Expenditure to Summer	00.450	100.000	404.400
	Net Expenditure to Summary	82,450	129,330	121,120

#### Variance Explanations

- HS1 The reduced 2018/19 revised budget is due to in year vacant posts. The 2019/20 draft budget reflects changes to the national pay policy and a full establishment.
  HS2 The movement between the original and revised 2018/19 budgets reflects an increase in demand. The financial pressures are being mitigated by acquiring properties and reducing the reliance on B&B and nightly paid accomodation. The lower costs in the draft 2019/20 budget reflect the full year impact of this strategy.
  HS3 The increases in both the revised 2018/19 and draft 2019/20 budgets are as a result of the increased prevented following the intreduction of the lower costs.
  - preventative work required following the introduction of the Homelessness Reduction Act. The draft 2019/20 budget also includes changes to the national pay policy and a full establishment.

#### **HOUSING SERVICES**

Ref		Original 2018/19	Revised 2018/19	Draft 2019/20
		£	£	£
	HOUSING ASSOCIATIONS			
	Employees	23,610	19,610	23,900
	Transport	450	450	450
	Total Expenditure	24,060	20,060	24,350
	Net Expenditure to Summary	24,060	20,060	24,350
	PRIVATE SECTOR HOUSING RENEWAL			
	Employees	93,750	93,760	97,780
	Transport	3,200	5,200	3,200
	Supplies and Services	4,450	7,450	4,450
	Total Expenditure	101,400	106,410	105,430
HS4	Fees and Charges	(1,300)	(21,300)	(1,300)
	Total Income	(1,300)	(21,300)	(1,300)
	Net Expenditure to Summary	100,100	85,110	104,130
	INDUSTRIAL/COMMERCIAL PREMISES Garages			
	Premises	5,600	5,600	5,600
	Total Expenditure	5,600	5,600	5,600
HS5	Rents	(332,000)	(353,000)	(342,000)
	Total Income	(332,000)	(353,000)	(342,000)
	Net Expenditure to Summary	(326,400)	(347,400)	(336,400)

Variance Explanations

HS4 The increase in the revised 2018/19 budget is a reflection of the change in the House in Multiple Occupation (HMO) Licence, which is now received every five years. This was introduced during 2018/19 therefore an increase has not been assumed in the 2019/20 budget owing to uncertainty over the numbers of licences that will be issued in 2019/20.

**HS5** The revised 2018/19 and draft 2019/20 budget reflects an increase in garage rental income owing to a lower void level.

HOUSING SERVICES	Original 2018/19	Revised 2018/19	Draft 2019/20
Housing Strategy Homelessness & Prevention Pasture Caravan Site Housing Advice Housing Associations Private Sector Housing Renewal Garages	£ 95,390 495,040 4,260 82,450 24,060 100,100 (326,400)	£ 72,400 1,192,040 17,260 129,330 20,060 85,110 (347,400)	£ 96,450 807,420 14,330 121,120 24,350 104,130 (336,400)
HOUSING SERVICES TOTAL Equal Global Summary Line 5	474,900	1,168,800	831,400

#### **CUSTOMER SERVICES**

Ref		Original 2018/19	Revised 2018/19	Draft 2019/20
		£	£	£
	HOUSING BENEFITS			
CS1	Employees	538,050	598,090	559,920
	Transport	6,000	6,000	6,000
CS2	Supplies and Services	22,400	42,400	22,400
CS3	Transfer Payments	22,770,860	21,970,860	20,493,760
	Total Expenditure	23,337,310	22,617,350	21,082,080
CS3	Grants and Contributions	(23,046,210)	(22,452,210)	(20,744,110)
	Total Income	(23,046,210)	(22,452,210)	(20,744,110)
	Net Expenditure to Summary	291,100	165,140	337,970
	Local Tax Collection			
CS4	Employees	861,600	766,700	878,380
	Transport	11,750	11,750	11,750
	Supplies and Services	120,300	120,300	120,300
	Total Expenditure	993,650	898,750	1,010,430
	Fees and Charges	(587,500)	(587,500)	(587,500)
	Grants and Contributions	(209,950)	(202,950)	(209,950)
	Total Income	(797,450)	(790,450)	(797,450)
	Net Expenditure to Summary	196,200	108,300	212,980

#### Variance Explanations

CS1 The change in the 2018/19 revised budget reflects additional expenditure on agency staff as a result of sickness and in year vacant posts. The 2019/20 budget reflects the full establishment and changes to the national pay policy.
 CS2 The increase in the 2018/19 revised budget is due to additional expenditure as a result of welfare reform

**CS2** The increase in the 2018/19 revised budget is due to additional expenditure as a result of welfare reform changes, additional grants have been provided to fund these changes.

**CS3** The change in the 2018/19 revised budget reflects current caseload, for which we receive subsidy. The change in the 2019/20 original budget reflects estimated expenditure on housing benefits.

**CS4** The change in the 2018/19 revised budget reflects in year vacancies while the increase in 2019/20 draft budget reflects a full establishment and changes to the national pay policy.

#### **CUSTOMER SERVICES**

Ref		Original 2018/19	Revised 2018/19	Draft 2019/20
		£	£	£
	Customer Services			
CS5	Employees	1,002,010	962,120	1,041,960
	Transport	1.800	1,800	1,800
	Supplies and Services	18,680	18,680	18,680
	Total Expenditure	1,022,490	982,600	1,062,440
	Fees and Charges	(28,000)	(28,000)	(28,000)
	Total Income	(28,000)	(28,000)	(28,000)
	Net Income / Expenditure to Summary	994,490	954,600	1,034,440
	ECONOMIC DEVELOPMENT			
	Kettering Training Services			
CS5	Employees	368,070	337,100	377,300
	Premises	34,890	28,790	35,590
	Transport	16,300	16,300	16,300
CS6	Supplies and Services	202,050	120,050	105,050
	Total Expenditure	621,310	502,240	534,240
CS6	Grants and Contributions	(403,000)	(234,000)	(192,600)
	Total Income	(403,000)	(234,000)	(192,600)
	Net Expenditure to Summary	218,310	268,240	341,640

#### Variance Explanations

**CS5** The change in the 2018/19 revised budget reflects in year vacancies while the increase in 2019/20 draft budget reflects a full establishment and changes to the national pay policy.

**CS6** The reduction in both the 2018/19 revised budget and the 2019/20 draft budget results from the introduction of the Apprenticeship Levy which has reduced the number of apprentices and is consistent with the national picture. This also results in lower expenditure being incurred on external training costs.

CUSTOMER SERVICES	Original 2018/19	Revised 2018/19	Draft 2019/20
	£	£	£
Housing Benefits	291,100	165,140	337,970
Local Tax Collection	196,200	108,300	212,980
Customer Services	994,490	954,600	1,034,440
Kettering Borough Training	218,310	268,240	341,640
CUSTOMER SERVICES TOTAL Equal Global Summary Line 6	1,700,100	1,496,280	1,927,030

#### LEGAL SERVICES

Ref		Original	Revised	Draft
		2018/19	2018/19	2019/20
		£	£	£
	CORPORATE & DEMOCRATIC CORE			
	Democratic Representation			
	Employees	27,160	27,160	28,270
	Premises	0	130	140
	Transport	15,700	15,700	15,700
	Supplies and Services	371,010	366,010	371,040
	Total Expenditure	413,870	409,000	415,150
	Net Expenditure to Summary	413,870	409,000	415,150
	Elections			
	Employees	35,000	35,000	35,000
	Transport	900	1,400	900
DL1	Supplies and Services	8,000	62,500	18,500
	Total Expenditure	43,900	98,900	54,400
DL2	Grants and Contributions	0	(12,000)	0
	Fees and Charges	(4,000)	(1,000)	(4,000)
	Total Income	(4,000)	(13,000)	(4,000)
	Net Expenditure to Summary	39,900	85,900	50,400
	Legal and Democratic Services			
DL3	Employees	877,250	1,140,840	974,220
	Transport	5,200	7,200	5,200
	Supplies and Services	55,980	53,480	55,980
	Total Expenditure	938,430	1,201,520	1,035,400
DL4	Fees and Charges	(414,900)	(597,400)	(459,400)
	Total Income	(414,900)	(597,400)	(459,400)
	Net Income / Expenditure to Summary	523,530	604,120	576,000

# Variance Explanations DL1 The revised 2018/19 and draft 2019/20 budget reflects costs for election IT equipment. The revised 2018/19 budget also includes one off IT costs and expenditure for Individual Electoral Registration, this is partially offset by a grant. See note DL2 DL2 The 2018/19 revised budget reflects a one off grant from HM Cabinet Office for Individual Electoral

Regisitration, partly offsetting additional expenditure in note DL1.

**DL3** The 2018/19 revised budget reflects the use of locums to maintain service delivery. The 2019/20 draft budget reflects a revised establishment inclusive of changes to the national pay policy.

**DL4** The revised 2018/19 and draft 2019/20 budget reflects increased contributions from the District Law partners, to fund the additional costs in providing the legal service.

LEGAL SERVICES	Original 2018/19	Revised 2018/19	Draft 2019/20
Democratic Representation Elections Legal and Democratic Services	£ 413,870 39,900 523,530	£ 409,000 85,900 604,120	£ 415,150 50,400 576,000
LEGAL SERVICES TOTAL Equal Global Summary Line 7	977,300	1,099,020	1,041,550

#### RESOURCES

				D. (
Ref		Original 2018/19	Revised	Draft 2019/20
		2016/19 £	2018/19 £	2019/20 £
	CORPORATE & DEMOCRATIC CORE	L	L	L
	Corporate Management			
RE1	Employees	(150,000)	0	(150,000)
RE2	Supplies and Services	1,764,390	1,284,410	2,287,200
RE3	Capital - MRP	846,000	716,130	1,374,400
	Total Expenditure	2,460,390	2,000,540	3,511,600
	Create and Contributions	(2,000,000)	(4.0.47.000)	(4.004.000)
RE4	Grants and Contributions Total Income	(3,609,000) (3,609,000)	(4,047,000) (4,047,000)	(4,021,000)
	rotal income	(3,609,000)	(4,047,000)	(4,021,000)
	Net Expenditure to Summary	(1,148,610)	(2,046,460)	(509,400)
	INDUSTRIAL/COMMERCIAL PREMISES			
RE5/RE8	Employees	168,140	155,390	107,990
RE6/RE8	Premises	111,970	159,360	434,200
	Transport	0	310	0
RE7/RE8	Supplies and Services	101,190 0	99,490	250,420
	Third Party Payments Total Expenditure	381,300	4,970 419,520	792,610
		301,300	419,520	752,010
RE8	Fees and Charges	(7,750)	(59,980)	(438,910)
RE9	Rents	(3,595,560)	(3,225,350)	(5,105,560)
	Total Income	(3,603,310)	(3,285,330)	(5,544,470)
		(0.000.040)	(0.005.040)	(4 754 000)
	Net Expenditure to Summary	(3,222,010)	(2,865,810)	(4,751,860)
Variance Ex	planations			
RE1	The Council has budgeted for a vacancy factor in both 2	2018/19 and 2019/2	20 The revised but	dget shows a nil
	figure as vacancies are reflected in the individual servic			aget energy a mi
RE2	The reduction in the 2018/19 revised budget is a result		costs. The change	in the 2019/20
	draft budget reflects additional borrowing costs to delive			11 110 20 10/20
RE3	Minimum Revenue Provision (MRP) is a statutory amou	•		e repayment of
	debt (both internal and external). This reflects the level			
	Strategy. The revised 2018/19 budget is lower than anti	•		
	capital programme.			no gonoral rana
RE4	The change in the 2018/19 revised budget reflects Busi	ness Rates growth	. The change in the	e 2019/20 draft
	budget reflects a reduction in the New Homes Bonus gr	-	0	
RE5	The change in the 2018/19 revised budget reflects in ye		change in 2019/20	) draft budget
	reflects the decision to have a Shared Property Service		-	-
	Executive meeting on 11th July 2018.	, .		
RE6	Both the 2018/19 revised and 2019/20 draft budget refle	ect NNDR charges	for commercial pro	operties.
DE7	The OOAO/OO des() had us the flate the Ohere d Deserve to	-	-	

- **RE7** The 2019/20 draft budget reflects the Shared Property Service with Corby Borough Council property services and the removal of the one off costs for the 2018/19 stock condition survey. *See note RE5*
- **RE8** The 2019/20 draft budget also includes the service charges for commercial properties which are recovered in full.
- **RE9** The increase in the 2019/20 draft budget reflects the Commercial Investment Strategy. The decrease in the 2018/19 revised budget is offset by lower borrowing costs. *See note RE2*

#### RESOURCES

Ref		Original	Revised	Draft
itei		2018/19	2018/19	2019/20
		£	£	£
	Personnel Services	~	~	~
<b>RE10</b>	Employees	199,780	217,680	269,170
	Transport	1,000	1,500	1,000
RE10	Supplies and Services	56,100	68,700	56,100
	Total Expenditure	256,880	287,880	326,270
		,	- ,	, -
RE10	Grants and Reimbursements	0	0	(33,000)
	Total Income	0	0	(33,000)
	Net Income / Expenditure to Summary	256,880	287,880	293,270
	Training			
RE10	Employees	129,710	134,820	109,560
	Transport	1,500	500	1,500
	Supplies and Services	1,000	1,060	1,000
	Total Expenditure	132,210	136,380	112,060
			(500)	
	Fees and Charges	0	(500)	0
	Total Income	0	(500)	0
	Net Income to Summary	122.210	125 000	112,060
	Net income to Summary	132,210	135,880	112,000
	Payroll			
RE11	Employees	47,720	51,260	58,400
NETT	Supplies and Services	6,700	6,750	6,700
	Total Expenditure	54,420	58,010	65,100
		01,120	00,010	,
RE11	Grants and Reimbursements	0	0	(10,000)
	Total Income	0	0	(10,000)
				<b>,</b>
	Net Income / Expenditure to Summary	54,420	58,010	55,100
	Finance and SMT			
RE12	Employees	1,229,560	1,354,700	1,409,570
	Premises	0	390	0
	Transport	15,980	16,880	15,980
RE13	Supplies and Services	92,820	115,600	75,850
	Total Expenditure	1,338,360	1,487,570	1,501,400
	Create and Contributions		~	(0.000)
	Grants and Contributions	0	0	(3,000)
	Fees and Charges Total Income	(68,500) (68,500)	(68,500) (68,500)	(68,500)
		(00,000)	(00,500)	(71,500)
	Net Income to Summary	1,269,860	1,419,070	1,429,900
		1,203,000	1,-13,070	1,423,300
	<u> </u>			

# Variance Explanations RE10 The revised 2018/19 budget includes one off costs associated with realigning the HR Service as a result of the shared street scene service with CBC. The draft 19/20 budget reflects the new establishment including changes to the national pay policy plus a reallocation of costs between Personnel and Training. RE11 The draft 2019/20 budget includes the additional costs to Payroll and corresponding funding from the Street Scene Partnership. RE12 The 2018/19 revised and 2019/20 draft budget reflect the movement of a post from Development Services to

Finance and SMT. See also note DS8. The draft 2019/20 budget also includes changes to the national pay policy and a full establishment.

**RE13** The revised budget for 2018/19 includes one off costs for preliminary Local Government Reform work.

#### RESOURCES

Ref		Original 2018/19	Revised 2018/19	Draft 2019/20
	Internal Audit	£	£	£
	Supplies and Services	66,820	65,360	66,820
	Total Expenditure	66,820	65,360	66,820
	Net Income / Expenditure to Summary	66,820	65,360	66,820
	TECHNICAL ACCOUNTING ADJUSTMENTS			
RE14	Depreciation Charge	1,414,360	1,500,500	1,925,500
RE15	REFCUS	572,000	957,000	572,000
	Total Expenditure	1,986,360	2,457,500	2,497,500
	Net Income / Expenditure to Summary	1,986,360	2,457,500	2,497,500

#### Variance Explanations

**RE14** The change in the 2018/19 revised budget and the 2019/20 draft budget reflects changes to the depreciation charges taking account of the 2018/19 estimated capital expenditure and asset values, which includes commercial acquisitions. This has no impact on the Council's overall revenue budget. *See note TA1* 

**RE15** The change in the 2018/19 revised budget reflects additional one off funding for specific grants. This has no impact on the Council's overall revenue funding. See note TA3

RESOURCES	Original 2018/19	Revised 2018/19	Draft 2019/20
	£	£	£
Corporate Management	(1,148,610)	(2,046,460)	(509,400)
Industrial & Commercial Premises	(3,222,010)	(2,865,810)	(4,751,860)
Personnel Services	256,880	287,880	293,270
Training	132,210	135,880	112,060
Payroll	54,420	58,010	55,100
Finance and SMT	1,269,860	1,419,070	1,429,900
Internal Audit	66,820	65,360	66,820
Technical Accounting Adjustments	1,986,360	2,457,500	2,497,500
RESOURCES TOTAL Equal Global Summary Line 8	(604,070)	(488,570)	(806,610)

#### CAPITAL FINANCING AND TECHNICAL ACCOUNTING ADJUSTMENTS

Ref		Original 2018/19	Revised 2018/19	Draft 2019/20
		£	£	£
	CAPITAL CHARGES			
TA1	Surplus on Depreciation Charges	(1,414,360)	(1,500,500)	(1,925,50
	Total Surplus on Deprecation Charges	(1,414,360)	(1,500,500)	(1,925,50
	Net Income to Summary	(1,414,360)	(1,500,500)	(1,925,50
	TECHNICAL ACCOUNTING ADJUSTMENTS			
	Non Distributed Costs	116,000	116,000	116,00
	HRA Support Services Adjustment	52,300	52,300	52,30
TA2	MRP	316,140	314,720	426,8
TA3	Surplus from REFCUS Account	(572,000)	(957,000)	(572,00
	Total Movement to Summary	(87,560)	(473,980)	23,1
	INTEREST & INVESTMENT INCOME			
	Interest Payable to HRA	6,150	6,150	6,1
	Interest Receivable from HRA	(197,350)	(197,350)	(197,3
	Interest - Car Purchase Account	(8,000)	(8,000)	(8,0
TA4	Interest - General Fund	(175,000)	(425,010)	(455,0
	Total Income to Summary	(374,200)	(624,210)	(654,20

TA1 The change in the 2018/19 revised budget and the 2019/20 draft budget reflects changes to the depreciation charges taking account of the 2018/19 estimated capital expenditure and asset values, which includes commercial acquisitions. This has no impact on the Council's overall revenue budget. See note RE15 Minimum Revenue Provision (MRP) is a statutory amount the Council must provide for future repayment of TA2

- debt (both internal and external). This has a "real" impact on the overall budget. The change in the 2019/20 draft budget refects a higher estimated capital outturn in 2018/19 including spend on the Homelessness Prevention capital scheme as a result of the 2019/20 capital budget being brought forward to 2018/19.
- REFCUS relates to capital expenditure for which no capital asset is created, it reverses out costs in the TA3 Service revenue Accounts and has no impact on the Council's overall budget. The main change for the 2018/19 revised budget relates to various one off grants received in year. See note RE16
- The change in both the 2018/19 revised and 2019/20 draft budget reflects an increase in investment income, TA4 from investing in to Property Funds.

CAPITAL FINANCING AND TECHNICAL ACCOUNTING ADJUSTMENTS	Original 2018/19	Revised 2018/19	Draft 2019/20
Capital Charges Technical Accounting Adjustments Interest & Investment Income	£ (1,414,360) (87,560) (374,200)	£ (1,500,500) (473,980) (624,210)	£ (1,925,500) 23,160 (654,200)
CAPITAL FINANCING TOTAL Equal Global Summary Line 13 - 15	(1,876,120)	(2,598,690)	(2,556,540)
Control Support Allocations	(0.070.400)	(0,400,740)	(0.004.070)
Central Support Allocations General Contingency / Cont to Cap	(2,072,130) 140,000	(2,103,710) 90,000	(2,061,370) 190,000
Transfers to/from Reserves	385,610	360,610	265,610
NET COUNCIL BUDGET	9,420,000	9,420,000	9,556,410

#### POSSIBLE VARIATIONS TO THE BUDGET MODEL FOR 2019/20

#### Worse than Budget Model (£'000) Better than Budget Model (£000) 400 350 300 250 200 150 100 50 0 50 100 150 200 250 300 350 400 Waste Collection/Recycling Car Parking Homelessness **Planning Fees** Fee Income/Other (inc Building Control) Staffing KTS Crematorium **Commercial Investments** Investment income Borrowing Benefit Subsidy Contingency MRP **Possible Variations** 1,500 2,350 Spread 3,850

MAJOR BUSINESS RISKS 'SWING-O-METER'

Based upon current approved Council policies the Council has sufficient resources in balances to cover the additional costs even in the worst case scenario.