

New Key Performance Information Booklet

Issue 66

Jun<u>e 2016</u>



Need Further Information?

For further information on the contents of this performance booklet please contact Guy Holloway on 01536 534 243.

Members of the Monitoring & Audit Committee:

If you want to go into further detail on any of the areas contained within the performance booklet at the Monitoring and Audit Committee, please contact either David Pope on 01536 535 661 or Anne Ireson on 01536 534 398 no less than 3 working days in advance of the meeting.

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For the latest Financial Information please refer to the Executive Report dated 15th June 2016, entitled 'Maintaining a Durable Budget'.

The report can be found online at www.kettering.gov.uk

Performance Update

Pl Ref.	Description of PI	15/16 Outturn	Top Quartile	April 2015/16	April 2016/17	Volume	2016/17 Profiled Target	2016/17 Target	2017/18 Target	
Managing	Growth									
NI 154	Net additional homes provided	547	N/A	ANNUAL	ANNUAL			634	634	
NI 155	Number of affordable homes delivered	103	N/A	9	15			130	130	
NI 157a	Planning major applications processed in 13 weeks	95.00%	89.00%	100.00%	100.00%	2/2		90%	90%	
NI 157b	Planning minor applications processed in 8 weeks	99.48%	87.00%	100.00%	100.00%	14/14		95%	95%	
NI 157c	Planning other applications processed in 8 w eeks	99.52%	94.00%	100.00%	100.00%	31/31		95%	95%	
LPI 204	% of appeals against authority's decision to refuse planning applications	50.0%	26.7%	0.0%	0.0%	0/2		30%	30%	
Efficient an	nd Effective Service Delivery									
MPI 25	Percentage of calls answered by switchboard	94.75%	N/A	94.03%	94.49%			90.0%	90.0%	
MPI 26	Percentage of calls answered within 15 seconds by switchboard	91.26%	N/A	90.40%	89.20%			90.0%	90.0%	
LPI 78a	Average time to process new benefits claims (days)	16.69	21.2	16.89	19.10	4432/232		21.00	21.00	
LPI 78b	Average time to process change in circumstances (days)	5.57	7	9.31	8.99	17524/1949		12.00	12.00	
Enhanced	inhanced Local Government									
MPI 8	% Invoices paid on time	98.80%	97.01%	98.8%	98.7%	1254/1271		99%	99%	
LPI 9	% Council Tax collected	97.85%	98.5%	96.93%	11.73%		11.90%	97.50%	97.50%	
LPI 10	% NNDR collected	99.31%	99.36%	96.21%	11.70%		11.79%	99%	99%	
LPI 12	Days staffing lost (per member of staff)	9.10	8.33	8.36	0.84		0.66	8	8	
LPI 66a	Proportion of rent collected	98.88%	98.63%	91.90%	95.52%			98.88%	98.88%	
LPI 79b(i)	Overpaid benefit recovered as % of current year overpayments	80.05%	82.4%	78.29%	67.14%		66.50%	70%	70%	
LPI 79b(ii)	Overpaid benefit recovered as % of total overpayments outstanding	28.42%	36.8%	26.43%	3.96%		4.60%	35%	35%	
Greener e	nvironment		í í							
NI 192	% of household waste recycled and composted	50.51%	43.18%	51.10%	50.51%			52%	52%	
Cleaner er	nvironment									
NI 195a	% of land / highways that have below acceptable levels of litter	1.0%	3.0%	0.3% (Mar)	1.3% (Nov)			3%	3%	
NI 195b	% of land / highways that have below acceptable levels of detritus	2.18%	6.0%	0% (Mar)	4.4% (Nov)			3%	3%	
NI 195c	% of land / highways that have below acceptable levels of graffiti	0.0%	1%	0% (Mar)	0% (Nov)			3%	3%	
NI 195d	% of land / highways that have below acceptable levels of fly-posting	0.0%	0%	0% (Mar)	0% (Nov)			3%	3%	
NOTES				KEY		Target met or be	ettered			
	These indicators do not have profiled targets or volume information provid	led				Target missed				
Descriptions	s of the figures listed in the 'Volume' column have been added to the Questi		dment log			Close to target c	or cannot com	pare to targe	t	
	te due to the lead times for committee information the data may n					J				
	ased on current requirements and increased commencements at sites									

Housing Rent Arrears Graphs



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Staff Sickness Summary

Comparison of Sickness/Absence Number of days lost each month - 15/16 & 16/17

Total days lost per month 2016/17

Total days lost per month 2015/16





LPI 12 | FTE Days Lost Due to Sickness Absence

FTE Days Lost To Date 2016/17

WDL per F.T.E Totals Feb-17 Apr-16 Mav-16 Jun-16 Jul-16 Aug-16 Sep-16 Oct-16 Nov-16 Dec-16 Jan-17 Mar-17 Annualised Apr-16 YTD F.T.E **Service Unit** 17.82 17.96 Commercial Development 11.91 17.82 1.50 Corporate & Cultural Services 25.09 10.16 10.16 0.40 4.86 Customer Services 70.04 72.27 72.27 1.03 12.38 age Democratic & Legal Services 17.83 1.00 1.00 0.06 0.67 11.50 Development Services 40.11 11.50 0.29 3.44 ____ Environmental Care 173.38 161.24 161.24 0.93 11.16 Housina 57.12 68.80 68.80 1.20 14.45 Public Services 36.55 30.00 30.00 0.82 9.85 20.48 14.08 14.08 0.69 8.25 Resources SMT Support 5.62 0.00 0.00 0.00 0.00 Strategic Management Team 3.60 2.00 2.00 0.56 6.67 Total WDL to date: 461.73 388.87 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 388.87 Self-certified sickness: 92.09 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 92.09 Medically-certified sickness: 296.78 296.78 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00

Summary results:	Summary results:						
Kettering Borough Cour	Kettering Borough Council						
	0.84	Days lost per FTE to date					
-	10.11	Total Annualised					
of which	2.39 (24%)	days are Self Certificated					
and	7.71 (76%)	days are Certified					
	8.00	TARGET					



Current month: 1

Service Unit	Apr-16	%	%	May 16	%	%	Jun-16	%	%	Jul-16	%	%	Aug-16	%	%	Sep-16	%	%	Cum	% age	% age
	total days	med cert	self cert	total days	med cert	self cert	total days	med cert	self cert	total days	med cert	self cert	total days	med cert	self cert	total days	med cert	self cert	total	Med Cert	Self Cert
Commercial Development	17.82	91.0%	9.0%	0.00	#DIV/0!	#DIV/0!	17.82	91%	9%												
Corporate & Cultural Services	10.16	78.8%	21.2%	0.00	#DIV/0!	#DIV/0!	10.16	79%	21%												
Customer Services	72.27	86.9%	13.1%	0.00	#DIV/0!	#DIV/0!	72.27	87%	13%												
Democratic & Legal Services	1.00	0.0%	100.0%	0.00	#DIV/0!	#DIV/0!	1.00	0%	100%												
Development Services	11.50	0.0%	100.0%	0.00	#DIV/0!	#DIV/0!	11.50	0%	100%												
Environmental Care	161.24	70.4%	29.6%	0.00	#DIV/0!	#DIV/0!	161.24	70%	30%												
Housing	68.80	80.3%	19.7%	0.00	#DIV/0!	#DIV/0!	68.80	80%	20%												
Public Services	30.00	93.3%	6.7%	0.00	#DIV/0!	#DIV/0!	30.00	93%	7%												
Resources	14.08	92.3%	7.7%	0.00	#DIV/0!	#DIV/0!	14.08	92%	8%												
SMT Support	0.00	#DIV/0!	#DIV/0!	0.00	#DIV/0!	#DIV/0!															
Strategic Management Team	2.00	0.0%	100.0%	0.00	#DIV/0!	#DIV/0!	2.00	0%	100%												
Total working days lost to date:	388.87	76.3%	23.7%	0.00	#DIV/0!	#DIV/0!	388.87	76%	24%												
- •																					

Service Unit																					
ag	Oct-16	%	%	Nov-16	%	%	Dec-16	%	%	Jan-17	%	%	Feb-17	%	%	Mar-17	%	%	Cum	% age	% age
Je	total days	med cert	self cert	total days	med cert	self cert	total days	med cert	self cert	total days	med cert	self cert	total days	med cert	self cert	total days	med cert	self cert	total	Med Cert	Self Cert
<u> </u>																					
Commercial Development	0.00	#DIV/0!	#DIV/0!	17.82	91%	9%															
Corporate & Cultural Services	0.00	#DIV/0!	#DIV/0!	10.16	79%	21%															
Customer Services	0.00	#DIV/0!	#DIV/0!	72.27	87%	13%															
Democratic & Legal Services	0.00	#DIV/0!	#DIV/0!	1.00	0%	100%															
Development Services	0.00	#DIV/0!	#DIV/0!	11.50	0%	100%															
Environmental Care	0.00	#DIV/0!	#DIV/0!	161.24	70%	30%															
Housing	0.00	#DIV/0!	#DIV/0!	68.80	80%	20%															
Public Services	0.00	#DIV/0!	#DIV/0!	30.00	93%	7%															
Resources	0.00	#DIV/0!	#DIV/0!	14.08	92%	8%															
SMT Support	0.00	#DIV/0!	#DIV/0!	0.00	#DIV/0!	#DIV/0!															
Strategic Management Team	0.00	#DIV/0!	#DIV/0!	2.00	0%	100%															
Total working days lost to date:	0.00	#DIV/0!	#DIV/0!	388.87	76%	24%															

Compliments and Complaints



Customer Complaints by Service Area - year to date

Customer Complaints by Category - year to date



Information Requests Service Requests/Suggestions Process Failures/Service Failures

Reason for Process Failure/Service Failure Complaints - year to date



Number of Compliments - Year to date



Number of MP Queries per Service Area - year to date





Total Number of MP Queries By Category - year to date



Total FOI requests received by Service Unit - year to date



Summary of Internal Audit Reports Published

No Internal Audit reports have been published since the last update in the April Key Performance Information Booklet.

An update on all Internal Audit reports completed in 2015/16 can be found within an Internal Audit Report found elsewhere on the meeting's agenda.

Kettering Borough Training – Performance Update

Table 1: Apprenticeship Success Rates at May 2016

National Rate 2014-15	KBT 2014-15	KBT 2015-16
72%	69%	77%
55%*	60%	68%

Timely Success Rate 55%*

Overall Success Rate

*National Timely Rate is 2014-13: 2014-15 NTR not available

Table 2: Study Programme Success Rates Jul 2015

		Jul-14	Jul-15
	Starts	59	159
	Achievers	31	90
Study Programme	Success Rate	53%	57%
Study Programme	Completers	48	124
	Retention	81%	78%
	Achievement	65%	73%

Table 3: Apprenticeship and Study Programme Starts at May 2016

		May-15	May-16
	16-18	22	17
Apprenticeship	19+	53	48
	Total	75	65
Study Programme	16-18	32	27

KBT Apprenticeship performance is benchmarked against national performance data release at the end of the contract year.

Overall success: % of all KBT Apprenticeship leavers who successfully completed their Apprenticeship.

Timely Success: % of all KBT Apprenticeship leavers who completed their Apprenticeship within the designated time.

NB numbers relate to qualification/learning aims not numbers of learners.

There are three success rates: the Success Rate (achievers vs all starts), the Retention Rate (completers vs all starts) and the Achievement Rate (achievers vs completers).

Number of learners who have started either an Apprenticeship or Foundation Learning programme through KBT this contract year.

Table 4: Apprenticeship and Study Programme 'In Learning' number at May 2016

	May-15	May-16
Apprenticeship	122	111
Study Programme	28	25

Contract years run August - July

Average in Learning: Average number of learners we have in funding at any one time throughout the contract year.

*16-18 year olds Not in Education, Employment or Training

Agency Staffing Summary by Service Area

Service Area	2015/16 Expenditure Full Year £000	Reasons for using agency
Corporate & Cultural Services	152	The Council uses agency cleaners as it is more cost effective. A temporary graphics designer is employed to meet corporate requirements.
Customer Services	81	Agency staff being used instead of recuiting due to uncertainty around universal credit
Democratic Services	42	Specialist advice and cover for vacant posts.
Commercial Development	16	Cover for a Vacant Market Inspector Post.
Public Services	28	
Resources	127	Cover for Vacant Posts.
Development Services	117	Cover for Vacant Building Control Posts.
Environmental Care	295	Agency Staff are used to support the Operational Staff in Waste, Grounds and Street Cleaning.
Housing	8	
HRA-Admin	376	Cover for Vacant Posts.
HRA - Property	476	Cover for Vacant Posts and Responsive Works.
	1,718	

At Monitoring & Audit Committee Meeting on 23/07/15, members requested additional information on agency expenditure following the Annual Internal Audit Report for 2014/15. The use of agency staff has been accommodated within existing employee budgets.

Questions raised at Committee on 10th June 2009:

With reference to NI 195, what is the difference between litter and detritus?

Litter

There is no statutory definition of litter. The Environmental Protection Act 1990 (s.87) states that litter is 'anything that is dropped, thrown, left or deposited that causes defacement, in a public place'. This accords with the popular interpretation that 'litter is waste in the wrong place'.

However, local authority cleansing officers and their contractors have developed a common understanding of the term and the definition used for NI 195 (and for the LEQSE) is based on this industry norm.

Litter includes mainly synthetic materials, often associated with smoking, eating and drinking, that are *improperly* discarded and left by members of the public; or are spilt during waste management operations.

Detritus

There is no statutory definition of detritus, however, local authority cleansing officers and their contractors have developed a common understanding of the term and the definition used for the NI 195 (and for the LEQSE) is based on this industry norm.

Detritus comprises dust, mud, soil, grit, gravel, stones, rotted leaf and vegetable residues, and fragments of twigs, glass, plastic and other finely divided materials.

Detritus includes leaf and blossom falls when they have substantially lost their structure and have become mushy or fragmented.

For Council tax and NNDR collection can we provide information to show whether we will achieve the year end target?

For both LPI 9 and LPI 10 a profile target is now included in the performance report to show whether performance is on target each month. This is to help indicate performance for the year. For example if we are achieving the monthly profiled target then the year end target will be achieved.

Questions raised at Committee on 28th September 2010

Why are lower percentages better for NI 195a-d?

There had been some confusion around NI 195a-d and why lower percentages are better. The indicators highlight the % of land/highways that have levels of litter / detritus / graffiti / flyposting that are unacceptable, meaning that a lower figure represents cleaner streets, which of course is more desirable.

Questions raised at Committee on 28th September 2010

Can a year end estimate for the number of affordable homes be included?

Year end estimates for the number of affordable homes expected in the year have also been included.

Questions raised at Committee on 25th September 2012

What do the volume figures mean in the Performance Update?

In response to a member query, volume figures were added to relevant performance indicators in 2011 to give context to the data. Here is the breakdown for what the figures represent for each of the indicators:

- NI 157a Number of major planning applications processed in 13 weeks / Total number of major planning applications received
- NI 157b Number of minor planning applications processed in 8 weeks / Total number of minor planning applications received
- NI 157c Number of other planning applications processed in 8 weeks / Total number of other planning applications received
- LPI 78a Number of days to process new claims / Number of new claims received
- LPI 78b Number of days to process change in circumstances / Number of change of circumstances received
- MPI 8 Number of invoices paid on time / Number of invoices received
- LPI 204 Number of appeals against authority's decision to refuse planning applications / Total number of rejected planning applications

Questions raised at Committee on 3rd November 2015

How is the target for NI 154 calculated?

NI154 is actually an annual figure which is calculated by a physical count of all new houses on each site at year end (March 2016) so there isn't any in year figures to provide for 2015/16.

The council are required to deliver 10,400 homes over a 20 year period between 2011 - 2031, which equates to approximately 520 dwellings per year.

Any shortfall is then required to be built in the next 5 year period, so for 2015/16 in addition to the 520 required there will also be 70 extra homes required to achieve the shortfall.

The 2015/16 data will therefore be available early in 2016/17.

Performance Update

The following indicators have been removed from the performance report as they are no longer collected:

LPI 79a - % Benefits cases processed correctly LPI 71a - The proportion of people paying Council tax by direct debit LPI 71b - The proportion of people paying NNDR by direct debit LPI 2a - Equality Standard for Local Government NI 179 - Value for money - total efficiency gains for the year NI 185 - % year on year reduction of CO² from Local Authority operations NI 188 - Adapting to climate change

Staff Sickness Summary: Issue 46 - June 2012

Following a request at the previous Monitoring & Audit Committee the 'LPI 12 - FTE Days Lost Due to Sickness Absence' and the 'FTE Days Lost Due to Sickness Absence - %age split between medically & self certificated' graphs have been removed.'

Fraud Prosecutions and Sanctions: Issue 50 - April 2013

Fraud Prosecutions and Sanctions has been added to this and future booklets, for member information.

Kettering Borough Training - Performance update: Issue 51 - June 2013

A regular report on the performance of Kettering Borough Training will be included in each edition of the Key Performance Information Booklet.

Kettering Borough Training - Performance update: Issue 55 - April 2014

In this month's performance update, the following information should be considered:

- Table 3 Study Programme replaced Foundation Learning from 1st August 2013.
 New academic year started 1st August 2013 there have been 34 starts so far and no leavers.
- Table 4
 Starts and Average-in-learning comparisons are between Foundation Learning and Study Programme.

Staff Sickness Summary: Issue 55 - April 2014

As of August 2013, the sickness figures for Customer Services and Information Technology have been split to create a separate row for Information Technology. Data from April - July for Customer Services shows combined figures for Customer Services and IT, however separate backdated data for the service areas is unavailable so there are no figures displayed in Information Technology's sickness row. This does not effect the overall Council figures.

Housing Rent Arrears Graphs: Issue 58 - November 2014

The Headline Arrears Performance and the 9 Week Moving Average graphs have now been consolidated into one graph showing all of the data at once.

Fraud Prosecutions and Sanctions: Issue 58 - November 2014

Civil Penalties have been added to the sanctions shown relating to fraud. The values of these are included in the tally for the Value column.

Staff Sickness Summary: Issue 59 - January 2015

Following a request at the previous Monitoring & Audit Committee the 'LPI 12 - FTE Days Lost Due to Sickness Absence' table has been reinstated.

Fraud Prosecutions and Sanctions: Issue 61 - June 2015

The data that was presented in the Fraud Prosecutions and Sanctions section is no longer a function of the Council, and so has been removed. It has been transferred to DWP and therefore is no longer monitored or reported by Kettering Borough Council.

Agency Staffing Summary by Service Area: Issue 62 - September 2015

At Monitoring & Audit Committee Meeting on 23/07/15, members requested additional information on agency expenditure following the Annual Internal Audit Report for 2014/15.

Performance Update: Issue 64 - January 2015

The data for 'LPI 204 - % of appeals against authority's decision to refuse planning applications' has been updated to include the breakdown of the volume.