

# New Key Performance Information Booklet

Issue 58

November 2014



# **Need Further Information?**

For further information on the contents of this performance booklet please contact Guy Holloway on 01536 534 243.

#### Members of the Monitoring & Audit Committee:

If you want to go into further detail on any of the areas contained within the performance booklet at the Monitoring and Audit Committee, please contact either Ian White on 01536 534 200 or Anne Ireson on 01536 534 398 no less than 3 working days in advance of the meeting.

# Contents

	Page No.
Financial Information	1
Performance Information	2
Housing rent arrears	3
Staff sickness summary	4
Complaints and Compliments	6
Fraud Prosecutions and Sanctions	9
Summary of Internal Audit Reports	10
Kettering Borough Training - Performance Update	18
Questions and Amendments	19

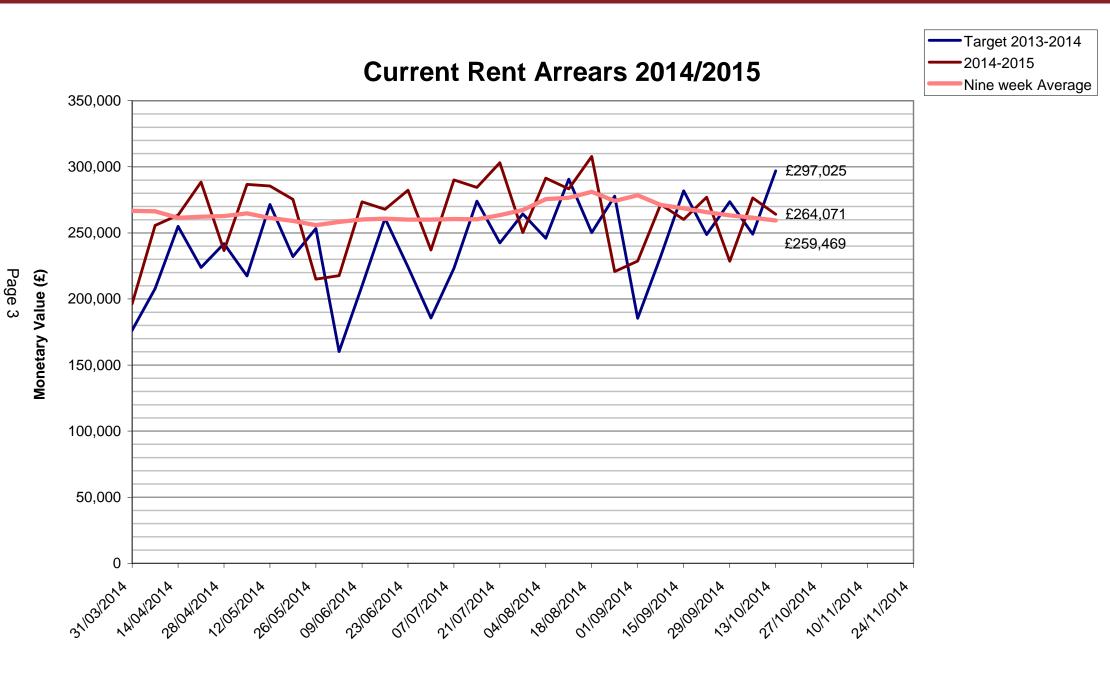
For the latest Financial Information please refer to the Executive Report dated 15th October 2014, entitled 'Maintaining a Durable Budget'.

The report can be found online at www.kettering.gov.uk

# Performance Update

PI Ref.	Description of PI	13/14 Outturn	Top Quartile	September 2013/14	September 2014/15	Volume	2014/15 Profiled Target	2014/15 Target	2015/16 Target
Managing									
NI 154	Net additional homes provided	N⁄A	N/A	N/A	540*			579	579
NI 155	Number of affordable homes delivered	100	N/A	28	33 (Aug)		60	120	120
NI 157a	Planning major applications processed in 13 weeks	50.00%	89.00%	46.15%	66.67%	12/18		65.00%	65.00%
NI 157b	Planning minor applications processed in 8 weeks	79.87%	87.00%	82.14%	80.52%	62/77		83.00%	83.00%
NI 157c	Planning other applications processed in 8 w eeks	88.83%	94.00%	89.19%	89.19%	165/185		91.00%	91.00%
LPI 204	% of appeals against authority's decision to refuse planning applications	28.0%	26.7%	27.3%	40%			25%	25%
Efficient ar	nd Effective Service Delivery								
MPI 25	Percentage of calls answ ered by switchboard	91.98%	N/A	92.38%	91.33%			95.0%	95.0%
MPI 26	Percentage of calls answ ered within 15 seconds by switchboard	83.27%	N/A	85.28%	81.10%			91.0%	91.0%
LPI 78a	Average time to process new benefits claims (days)	12.70	21.2	15.66	17.72	23854/1346		18.00	18.00
LPI 78b	Average time to process change in circumstances (days)	8.72	7	8.62	8.83	121311/13737		8.00	8.00
Enhanced	Local Government								
MPI 8	% Invoices paid on time	98.90%	97.01%	98.9%	99.3%	10326/10402		99%	99%
LPI 9	% Council Tax collected	97.85%	98.5%	59.08%	58.53%		59.08%	97.50%	97.50%
LPI 10	% NNDR collected	99.03%	99.36%	60.99%	57.56%		58.27%	98.50%	98.50%
LPI 12	Days staffing lost (per member of staff)	9.14	8.33	8.95	8.17			8	8
LPI 66a	Proportion of rent collected	98.38%	98.63%	97.30%	97.79%			98.70%	98.70%
LPI 79b(i)	Overpaid benefit recovered as % of current year overpayments	72.34%	82.4%	64.25%	45.28%		68.25%	70.00%	70.00%
LPI 79b(ii)	Overpaid benefit recovered as % of total overpayments outstanding	32.40%	36.8%	20.32%	16.40%		22.60%	35.00%	35.00%
Greener e	nvironment								
NI 192	% of household waste recycled and composted	47.38%	43.18%	49.45%	52.69% (Aug)			43.00%	43.00%
Cleaner er	nvironment								
NI 195a	% of land / highw ays that have below acceptable levels of litter	0.0%	3.0%	0%	0%			9.00%	9.00%
NI 195b	% of land / highw ays that have below acceptable levels of detritus	0.0%	6.0%	0%	0%	July figures, nex		15.00%	15.00%
NI 195c	% of land / highways that have below acceptable levels of graffiti	0.0%	1%	0%	0%	is due Novem	ber 2014	5.00%	5.00%
NI 195d	% of land / highways that have below acceptable levels of fly-posting	0.0%	0%	0%	0%			1.00%	1.00%
LPI 42	The average time taken to remove fly-tips (days)	0.85	N/A	0.82	0.91 (Aug)			1.00	2.00
NOTES				KEY		Target met or bet	tered		
	These indicators do not have profiled targets or volume information provid	led				Target missed			
Descriptions	s of the figures listed in the 'Volume' column have been added to the Questi		dment log			Close to target or	· cannot com	pare to targe	t
	e due to the lead times for committee information the data may n		•					_	
	is based on best estimates, taking into account the numbers of properties				ment at a numbe	r of larger sites.			

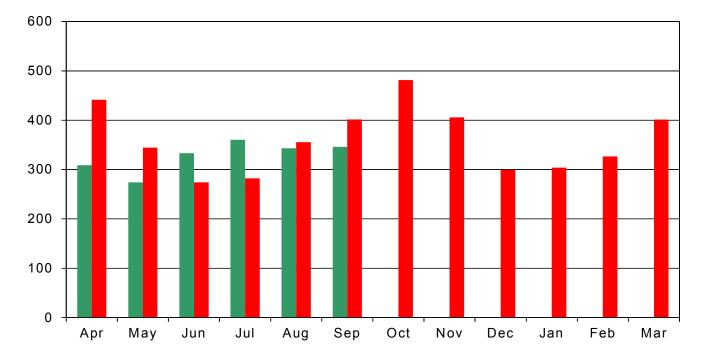
### Housing Rent Arrears Graphs



## Staff Sickness Summary

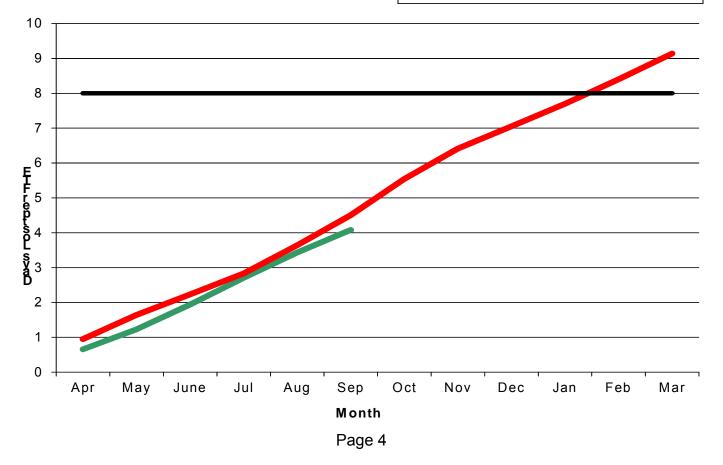
Comparison of Sickness/Absence Number of days lost each month - 13/14 & 14/15 Total days lost per month 2014/15

Total days lost per month 2013/14



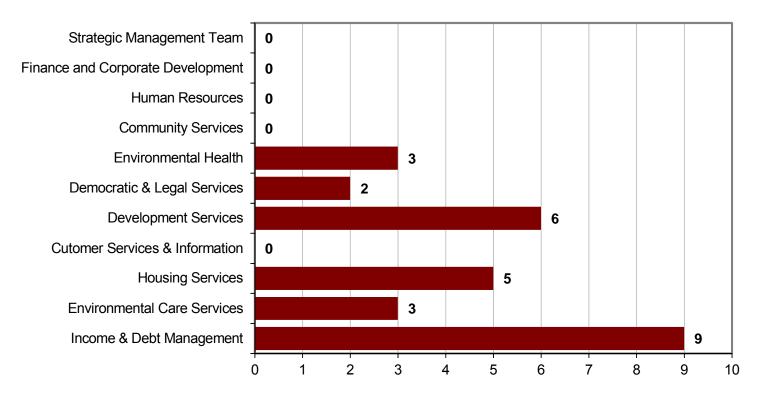
#### Comparison of Sickness/Absence 2013/14 & 2014/15





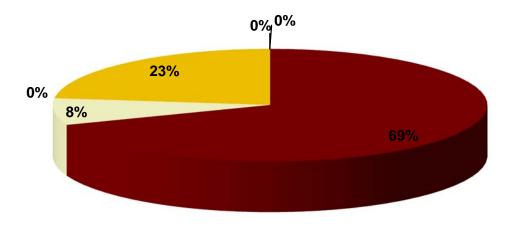
Service Unit	Apr-14	%	%	May 14	%	%	Jun-14	%	%	Jul-14	%	%	Aug-14	%	%	Sep-14	%	%	Cum	% age	% age
	total days	med cert	self cert	total days	med cert	self cert	total days	med cert	self cert	total days	med cert	self cert	total days	med cert	self cert	total days	med cert	self cert	total	Med Cert	Self Cert
Community Services	0.00	#DIV/0!	#DIV/0!	2.00	0%	100%	0.00	#DIV/0!	#DIV/0!	0.00	#DIV/0!	#DIV/0!	11.83	17%	83%	5.11	0%	100%	18.94	11%	89%
Corporate Development	4.08	0.0%	100.0%	0.00	#DIV/0!	#DIV/0!	2.00	0%	100%	1.00	0%	100%	0.00	#DIV/0!	#DIV/0!	1.08	0%	100%	8.16	0%	100%
Customer Services	7.04	56.8%	43.2%	5.86	0%	100%	14.00	68%	32%	42.33	75%	25%	14.41	58%	42%	28.23	67%	33%	111.87	65%	35%
Democratic & Legal Services	15.00	93.3%	6.7%	7.70	100%	0%	3.50	0%	100%	12.00	92%	8%	17.54	97%	3%	3.00	0%	100%	58.74	85%	15%
Development Services	27.59	79.7%	20.3%	7.50	93%	7%	14.84	74%	26%	12.92	85%	15%	2.00	0%	100%	1.50	0%	100%	66.35	77%	23%
Environmental Care	168.30	74.3%	25.7%	140.50	68%	32%	153.84	79%	21%	210.31	82%	18%	209.50	78%	22%	199.50	66%	34%	1081.95	75%	25%
Environmental Health	25.00	52.0%	48.0%	25.00	72%	28%	33.50	82%	18%	16.40	55%	45%	11.00	0%	100%	16.00	56%	44%	126.90	60%	40%
Finance	0.00	#DIV/0!	#DIV/0!	0.86	0%	100%	1.00	0%	100%	1.00	0%	100%	0.00	#DIV/0!	#DIV/0!	1.27	0%	100%	4.14	0%	100%
Housing	16.45	24.3%	75.7%	38.89	74%	26%	40.66	66%	34%	36.51	57%	43%	53.64	69%	31%	41.08	51%	49%	227.22	61%	39%
Human Resources	9.00	22.2%	77.8%	18.50	100%	0%	13.00	85%	15%	1.00	0%	100%	9.00	100%	0%	15.00	87%	13%	65.50	82%	18%
Income & Debt Management	14.38	27.8%	72.2%	5.43	37%	63%	34.95	44%	56%	26.99	70%	30%	10.33	61%	39%	34.46	61%	39%	126.54	53%	47%
Information Technology	0.00	#DIV/0!	#DIV/0!	2.00	0%	100%	1.00	0%	100%	0.00	#DIV/0!	#DIV/0!	3.00	0%	100%	0.00	#DIV/0!	#DIV/0!	6.00	0%	100%
SMT Support	2.00	0.0%	100.0%	0.00	#DIV/0!	#DIV/0!	1.00	0%	100%	0.00	#DIV/0!	#DIV/0!	1.00	0%	100%	0.00	#DIV/0!	#DIV/0!	4.00	0%	100%
Strategic Management Team	20.00	100.0%	0.0%	20.00	100%	0%	20.00	100%	0%	0.00	#DIV/0!	#DIV/0!	0.00	#DIV/0!	#DIV/0!	0.00	#DIV/0!	#DIV/0!	60.00	100%	0%
Total working days lost to date:	308.84	67.3%	32.7%	274.25	72%	28%	333.28	73%	27%	360.46	76%	24%	343.24	71%	29%	346.23	62%	38%	1966.30	70%	30%

Service Unit																					
	Oct-14	%	%	Nov-14	%	%	Dec-14	%	%	Jan-15	%	%	Feb-15	%	%	Mar-15	%	%	Cum	% age	% age
	total days	med cert	self cert	total days	med cert	self cert	total days	med cert	self cert	total days	med cert	self cert	total days	med cert	self cert	total days	med cert	self cert	total	Med Cert	Self Cert
Community Services	0.00	#DIV/0!	#DIV/0!	18.94	11%	89%															
Corporate Development	0.00	#DIV/0!	#DIV/0!	8.16	0%	100%															
Customer Services	0.00	#DIV/0!	#DIV/0!	111.87	65%	35%															
Democratic & Legal Services	0.00	#DIV/0!	#DIV/0!	58.74	85%	15%															
Development Services	0.00	#DIV/0!	#DIV/0!	66.35	77%	23%															
Environmental Care	0.00	#DIV/0!	#DIV/0!	1081.95	75%	25%															
Environmental Health	0.00	#DIV/0!	#DIV/0!	126.90	60%	40%															
Finance	0.00	#DIV/0!	#DIV/0!	4.14	0%	100%															
Housing	0.00	#DIV/0!	#DIV/0!	227.22	61%	39%															
Human Resources	0.00	#DIV/0!	#DIV/0!	65.50	82%	18%															
Income & Debt Management	0.00	#DIV/0!	#DIV/0!	126.54	53%	47%															
Information Technology	0.00	#DIV/0!	#DIV/0!	6.00	0%	100%															
SMT Support	0.00	#DIV/0!	#DIV/0!	4.00	0%	100%															
Strategic Management Team	0.00	#DIV/0!	#DIV/0!	60.00	100%	0%															
Total working days lost to date:	0.00	#DIV/0!	#DIV/0!	1966.30	70%	30%															
-																					



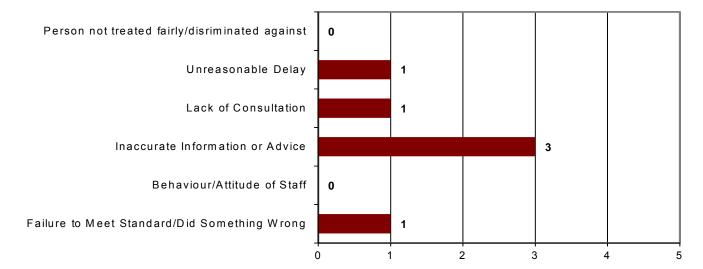
#### Customer Complaints by Service Area - year to date

#### Customer Complaints by Category - year to date

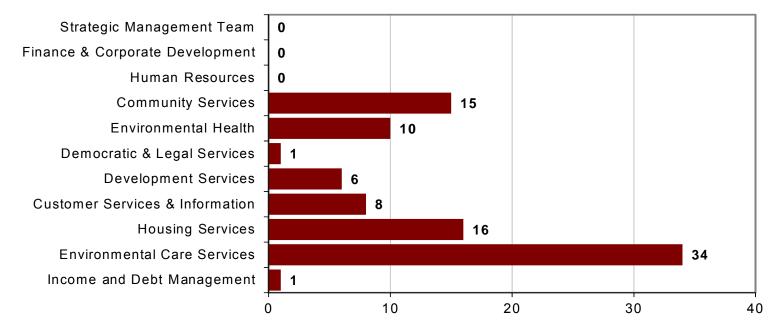


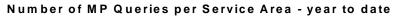
- Partner Issue
- Service Requests/Suggestions
- Process Failures/Service Failures
- Information Requests
- Community Safety/Environmental Issues
- Lack of Facilities/Services

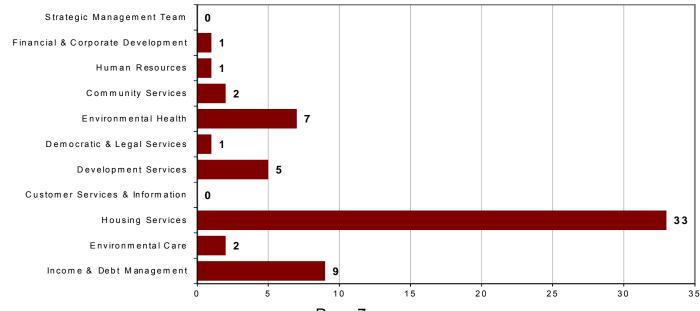
#### Reason for Process Failure/Service Failure Complaints - year to date



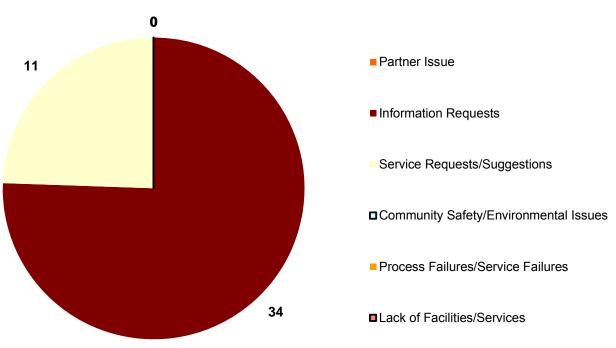




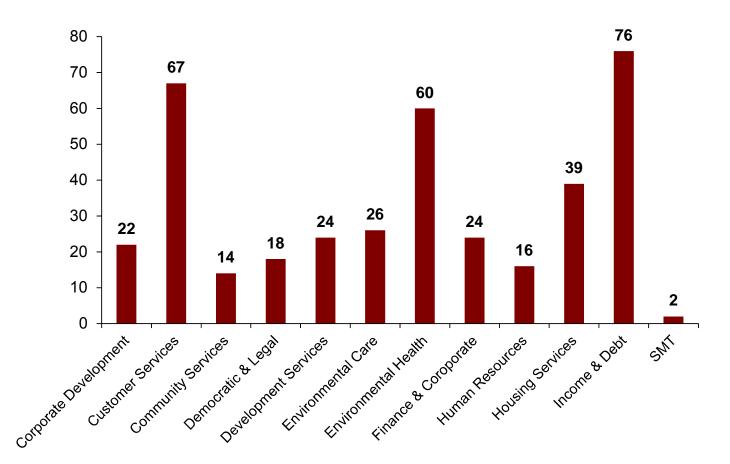




#### Total Number of MP Queries By Category - year to date



Total FOI requests received by Service Unit - year to date

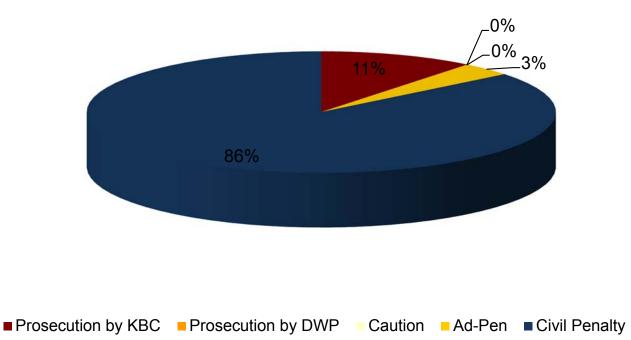


## **Fraud Prosecutions and Sanctions**

Quarter	Prosecution by KBC	Prosecution by DWP	Caution	Ad-Pen	Civil Penalty	Value
Quarter 1	1	0	0	0	9	£530
Quarter 2	2	0	0	1	15	£1,303
Quarter 3	0	0	0	0	0	£0
Quarter 4	0	0	0	0	0	£0
TOTAL	3	0	0	1	24	£1,833

The following sanctions have been recorded for 2014/15:

#### Fraud Prosecutions & Sanctions 2014/15



An administrative penalty (Ad-Pen) is a financial penalty which can be offered as an alternative to a prosecution when there has been no previous sanction of any form.

### Summary of Internal Audit Reports Published

#### **Risk rankings definition**

There are four categories by which we classify our recommendations. They are defined as follows:

Risk ranking	Assessment rationale
1	The system has been subject to high levels of risk that have, or could, prevent the system from meeting its objectives, and which may also impact on the delivery of one or more of the organisation's strategic objectives.
2	The system has been subject to high levels of risk that have, or could, prevent the system from meeting its objectives, but which are unlikely to impact on any of the organisation's strategic objectives.
3	The system has been subject to medium levels of risk that have, or could, impair the system from meeting its objectives.
4	The system has been subject to low levels of risk that have, or could, reduce its operational effectiveness.

#### Assurance Levels

There are five categories by which we classify our overall assurance levels. They are defined as follows:

Assurance Level	Assessment rationale
Full	The audit did not highlight any weaknesses that would impact on the achievement of the system's key objectives. It has therefore been concluded that key controls have been adequately designed and are operating effectively to deliver the key objectives of the system.
Significant	The audit did not highlight any weaknesses that would materially impact on the achievement of the system's key objectives. The audit did find some low impact control weaknesses which, if addressed, would improve the overall performance of the system
Moderate	The audit did not highlight any weaknesses that would in overall terms impact on the achievement of the system's key objectives. However, the audit did identify some control weaknesses that have impacted on the delivery of certain system objectives. Action is required to improve controls for these specific system objectives to a level that will enable management to fully rely on all elements of the system.
Limited	The audit highlighted some weaknesses in the design or operation of controls that have had a significant impact on the delivery of key system objectives, but which are unlikely to seriously impact on the delivery of the organisation's strategic objectives. Action is required to improve controls so that management can rely on the system to deliver its key objectives.
No	The audit highlighted weaknesses in the design or operation of controls that have not only had a significant impact on the delivery of key system objectives, but which could also impact on the delivery of the organisation's strategic objectives. Urgent action is required to ensure that the system meets its objectives and that the organisation's strategic objectives are protected from failure to achieve.



audit and assurance services

#### INTERNAL AUDIT REPORTS Summary of Reports Published since previous Monitoring & Audit Committee

#### Car park Income

#### **Overall Level of Assurance - Significant**

Audit assurance opinion of individual key control objectives										
Key control objectives	Assurance level	Number of reco	ommendatio	ns raised						
	•	Critical	High	Medium	Low					
All parking income due to the council is properly collected, banked in a timely manner.	Significant	0 0		2	0					
There is a valid and comprehensive contract in place for car park income collection/banking and performance against contract requirements is effectively monitored.	Significant	0 0		1	0					
Car parks are subject to regular inspection by wardens to ensure valid tickets are displayed by all car park users.	Significant	0 0		1	0					
Pay and Display Machines are maintained in good condition and malfunctions are reported and dealt with promptly.	Full	0 0		0	0					
Total recommendations raised	0	0	4	0						

#### Pest Control Overall Level of Assurance - Significant

Audit assurance opinion of individual key control objectives										
Key control objectives	Assurance level	Number of reco	ommendatio	ns raised						
		Critical	High	Medium	Low					
There are policies and procedures in place and all pest control officers have received appropriate training to enable them to carry out their duties.	Full	0 0		0	0					
Requests for pest control treatments are dealt with promptly and in accordance with prescribed procedures.	Significant	0 0		0	1					
Fees and charges are approved by Committee and charged appropriately and all pest control income due is collected in full.	Full	0 0		0	0					
Any compliaints are dealt with promptly by the Council and appropriate action is taken to rectify them.	Full	0 0		0	0					
The performance of the pest control service is properly monitored and adequate management information is produced.	Full	0 0		0	0					
Total recommendations raised		0	0	0	1					

#### Residents' Parking Permits Overall Level of Assurance - Full

Audit assurance opinion of individual key control objectives					
Key control objectives	Assurance level	Number of reco	ommendation	ns raised	
		Critical	High	Medium	Low
Residents' permits and car park season tickets are issued in accordance with published procedures.	Full	0 0		0	0
Total recommendations raised		0	0	0	0

#### Housing Enforcement Overall Level of Assurance - Significant

Audit assurance opinion of individual key control objectives										
Key control objectives	Assurance level	Number of recommendations raised								
		Critical	High	Medium	Low					
There is an effective strategy in place to improve the condition of private rented accommodation in the District.	Significant	0 0		2	0					
Tenant complaints ab out private rented an d Registere d Social Landlord accommodation are dealt with in a prompt and e fficient manner.	Significant	0 0		1	0					
Housing inspections and subsequent improvements (where identified as necessary) are undertaken in line with the requirements of the Housing Health & Safety Rating System (HHSRS) as prescribed by the Housing Act 2004.	Full	0 0		0	0					
Housing Multiple Occupation (HMO) accommodation is registered and regulated in accordance with the requirements of the Housing Act 2004.	Significant	0 0		1	0					
Total recommendations raised		0	0	4	0					

#### PROGRESS AGAINST INTERNAL AUDIT PLAN AS AT 30th September 2014

Description of audit	Quarter planned	Days planned	Actual to date	Current Status	Opinion
Finance & Income/Debt Management		69	14		
Financial Management & Budgetary Control	4	✓			
Capital Accounting & Fixed Assets	4	✓			
Creditors	3	✓			
Income & Debtors	3	✓			
Risk Management	4	$\checkmark$			
Business Rates	3	✓	✓	Fieldwork ongoing	
Benefits	3	$\checkmark$	$\checkmark$	Fieldwork ongoing	
High Level Controls	4	✓			
Environmental Care Services		40	27		
Emergency Planning	4	$\checkmark$			
Fleet Management	1	$\checkmark$	✓	Final report issued	Full
Waste Collection	2	$\checkmark$	✓	Fieldwork ongoing	
Street Cleansing	3	$\checkmark$	$\checkmark$	Fieldwork ongoing	
Environmental Health Services		30	30		
Car Park Income	1	$\checkmark$	$\checkmark$	Final report issued	Significant
Pest Control	2	$\checkmark$	$\checkmark$	Final report issued	Significant
Residents Parking Zones	1	✓	✓	Final report issued	Full
Community Services		10			
Leisure Services – Contract Monitoring (Parkwood)	3	✓			

Democratic & Legal Services		10			
Property Management	3	✓			
Human Resources		10	2		
Agency Workers & Consultants	3	✓	$\checkmark$	Fieldwork ongoing	
Housing Services		40	12		
Voids Management	3	✓			
Homelessness	4	✓			
Private Sector Housing - Enforcement	2	✓	✓	Final report	Significant
Leasehold Services	2	✓	$\checkmark$	Fieldwork ongoing	
Computer Audit		10			
Assignment to be advised	3	✓	$\checkmark$		
Other		23	9		
Recommendation tracking		✓	✓	Ongoing throughout year	
Follow Up Reviews		✓	$\checkmark$	Ongoing throughout year	
Anti-Fraud and Corruption Arrangements	4	$\checkmark$			
AUDIT MANAGEMENT		16	6	Ongoing throughout year	

TOTAL DAYS		258	100		
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# Kettering Borough Training – Performance Update

 Table 1: Apprenticeship Success Rates at September 2014

National Rate 2012-13	KBT 2012-13	KBT 2013-14
72%	62%	90%
56%	42%	100%

Table 2: Foundation Learning Success Rates at July 2013 andStudy Programme Success Rates July 2014

		Jul-13	Jul-14
	Starts	61	44
	Achievers	42	25
Foundation Learning v	Success Rate	69%	57%
Study Programme	Completers	42	33
	Retention	69%	75%
	Achievement	100%	76%

 Table 3: Apprenticeship and Study Programme Starts at September 2014

		Sep-13	Sep-14	
Apprenticeship	16-18	16	2	
	19+	7	14	
	Total	23	16	
Study Programme	16-18	24	20	

KBT Apprenticeship performance is benchmarked against national performance data release at the end of the contract year.

Overall success: % of all KBT Apprenticeship leavers who successfully completed their Apprenticeship.

Timely Success: % of all KBT Apprenticeship leavers who completed their Apprenticeship within the designated time.

Foundation Learning: programme offered at KBT to provide learning opportunities for the NEET\* group.

Foundation Learning performance is measured by learners achieving their Learning Plan objectives after they leave.

Figures compare current performance against the end of last contract year and this time last year.

Number of learners who have started either an Apprenticeship or Foundation Learning programme through KBT this contract year.

#### Table 4: Apprenticeship and Study Programme 'Average in Learning' number at September 2014

	Sep-13	Sep-14
Apprenticeship	147	115
Study Programme	24	20

Contract years run August - July

Average in Learning: Average number of learners we have in funding at any one time throughout the contract year.

\*16-18 year olds Not in Education, Employment or Training

**Overall Success Rate** 

**Timely Success Rate** 

#### Questions raised at Committee on 10th June 2009:

#### With reference to NI 195, what is the difference between litter and detritus?

#### Litter

There is no statutory definition of litter. The Environmental Protection Act 1990 (s.87) states that litter is 'anything that is dropped, thrown, left or deposited that causes defacement, in a public place'. This accords with the popular interpretation that 'litter is waste in the wrong place'.

However, local authority cleansing officers and their contractors have developed a common understanding of the term and the definition used for NI 195 (and for the LEQSE) is based on this industry norm.

Litter includes mainly synthetic materials, often associated with smoking, eating and drinking, that are *improperly* discarded and left by members of the public; or are spilt during waste management operations.

#### Detritus

There is no statutory definition of detritus, however, local authority cleansing officers and their contractors have developed a common understanding of the term and the definition used for the NI 195 (and for the LEQSE) is based on this industry norm.

Detritus comprises dust, mud, soil, grit, gravel, stones, rotted leaf and vegetable residues, and fragments of twigs, glass, plastic and other finely divided materials.

Detritus includes leaf and blossom falls when they have substantially lost their structure and have become mushy or fragmented.

# For Council tax and NNDR collection can we provide information to show whether we will achieve the year end target?

For both LPI 9 and LPI 10 a profile target is now included in the performance report to show whether performance is on target each month. This is to help indicate performance for the year. For example if we are achieving the monthly profiled target then the year end target will be achieved.

#### Questions raised at Committee on 28th September 2010

#### Why are lower percentages better for NI 195a-d?

There had been some confusion around NI 195a-d and why lower percentages are better. The indicators highlight the % of land/highways that have levels of litter / detritus / graffiti / flyposting that are unacceptable, meaning that a lower figure represents cleaner streets, which of course is more desirable.

#### **Questions raised at Committee on 28th September 2010**

#### Can in year figures for annual housing completions be included?

In year figures have been included in the Development Services Performance Information taken from the most recent Performance Clinic. This allows members to get a more contemporary position of performance.

#### Can a year end estimate for the number of affordable homes be included?

Year end estimates for the number of affordable homes expected in the year have also been included.

#### Can we provide more contemporary comparative data to provide a better idea as to how the benefits service performance compares with others and also find out the impact the current climate is having on claims?

Head of Income and Debt will attend the next meeting in November to provide an update on performance.

#### **Questions raised at Committee on 25th September 2012**

#### What do the volume figures mean in the Performance Update?

In response to a member query, volume figures were added to relevant performance indicators in 2011 to give context to the data. Here is the breakdown for what the figures represent for each of the indicators:

- NI 157a Number of major planning applications processed in 13 weeks / Total number of major planning applications received
- NI 157b Number of minor planning applications processed in 8 weeks / Total number of minor planning applications received
- NI 157c Number of other planning applications processed in 8 weeks / Total number of other planning applications received
- LPI 78a Number of days to process new claims / Number of new claims received
- LPI 78b Number of days to process change in circumstances / Number of change of circumstances received
- MPI 8 Number of invoices paid on time / Number of invoices received

#### **Performance Update**

The following indicators have been removed from the performance report as they are no longer collected:

LPI 79a - % Benefits cases processed correctly LPI 71a - The proportion of people paying Council tax by direct debit LPI 71b - The proportion of people paying NNDR by direct debit LPI 2a - Equality Standard for Local Government NI 179 - Value for money - total efficiency gains for the year NI 185 - % year on year reduction of CO<sup>2</sup> from Local Authority operations NI 188 - Adapting to climate change

#### Staff Sickness Summary: Issue 46 - June 2012

Following a request at the previous Monitoring & Audit Committee the 'LPI 12 - FTE Days Lost Due to Sickness Absence' and the 'FTE Days Lost Due to Sickness Absence - %age split between medically & self certificated' graphs have been removed.'

#### Fraud Prosecutions and Sanctions: Issue 50 - April 2013

Fraud Prosecutions and Sanctions has been added to this and future booklets, for member information.

#### Kettering Borough Training - Performance update: Issue 51 - June 2013

A regular report on the performance of Kettering Borough Training will be included in each edition of the Key Performance Information Booklet.

#### Kettering Borough Training - Performance update: Issue 55 - April 2014

In this month's performance update, the following information should be considered:

- Table 3 Study Programme replaced Foundation Learning from 1st August 2013.
  New academic year started 1st August 2013 there have been 34 starts so far and no leavers.
- Table 4
   Starts and Average-in-learning comparisons are between Foundation Learning and Study Programme.

#### Staff Sickness Summary: Issue 55 - April 2014

As of August 2013, the sickness figures for Customer Services and Information Technology have been split to create a separate row for Information Technology. Data from April - July for Customer Services shows combined figures for Customer Services and IT, however separate backdated data for the service areas is unavailable so there are no figures displayed in Information Technology's sickness row. This does not effect the overall Council figures.

#### Housing Rent Arrears Graphs: Issue 58 - November 2014

The Headline Arrears Performance and the 9 Week Moving Average graphs have now been consolidated into one graph showing all of the data at once.

#### Fraud Prosecutions and Sanctions: Issue 58 - November 2014

Civil Penalties have been added to the sanctions shown relating to fraud. The values of these are included in the tally for the Value column.