



Budget Book 2013/14

Kettering
Borough Council

Contents

	Page	Colour
Overview of the 2013/14 Budget	2	White
Section 1 - Corporate Priorities	9	White
Section 2 - Medium Term Financial Strategy	11	White
Section 3 - Budget Summaries		
Global Summary	14	White
Income & Expenditure Summary	15	White
Subjective Summary	16	White
Section 4 - General Fund Budget Estimates		
Culture & Related Services	18	Green
Environmental Services	22	Green
Planning & Development Services	28	Green
Highways, Roads & Transport	32	Green
Housing Services	33	Green
Corporate & Democratic Services	36	Green
Central Services to the Public	37	Green
Trading Services	39	Green
Capital Financing	41	Green
Section 5 - Housing Revenue Account Estimates	42	Yellow
Section 6 - Capital Estimates	44	Blue

Overview of the 2013/14 Budget

1 Introduction to the Budget Book

The Council's budget is comprised of three main accounts:

- The General Fund (Detailed budgets page 14 - 37)
- The Housing Revenue Account (HRA) (Detailed budgets page 38-39)
- The Capital Programme (Detailed budgets page 40-43)

The General Fund and HRA are Revenue budgets, which include all income and expenditure incurred in the day-to-day running of the Council. The HRA is a ringfenced account, which deals with all transactions relating to the Council's function as a housing landlord whilst the General Fund is comprised of all other services.

Capital budgets include income and expenditure, which acquire, enhance or improve long-term assets (e.g. council housing, other land and buildings, vehicles, equipment etc.).

2 Budget Delivery Strategy

The Medium Term Financial Strategy provides the policy framework within which the Council sets its budget and detailed financial plans for each year.

The foundations of the Medium Term Financial Strategy are the 'guiding principles,' 'modelling for recovery' principles and 'budget containment strategy.' These three inter-dependent principles have served the Council well and remain the Council's approved policy position for the 2013/14 budget process.

Financial Strategy Guiding Principles:

- a Revenue balances should not fall below £1m and overall revenue reserves should not fall below 10% of net revenue expenditure;
- b In setting the Council Tax, members should consider the medium term to ensure that a sustainable budgetary position is preserved (with due regard being given to any penalties that might apply);
- c The level of household Council Tax to increase each year in line with inflation at least, where the budget is in deficit, to ensure resources remain consistent with budgeted costs;
- d When setting the Capital Programme, consideration is given to allocating capital resources to schemes that are beneficial to the Council's overall revenue budget position;
- e To maximise the resources available to the Authority, the Council will actively lobby the Government on relevant issues (e.g. grant distribution/ planning fees).

Modelling for Recovery Principles:

- a Wherever possible, continue with all planned investments and programmes, to protect the local economy and lever in other investments;
- b Given the strength of our Treasury position we should consider debt funding as a means of programme delivery or stimulus – if this can be shown to be sustainable and have a wider economic benefit;
- c Organise our fiscal structures and business models to attract and retain the maximum amount of revenue within the local economy;
- d To ensure all possible avenues are used within procurement rules to source locally;
- e Protect the performance of Council services which come under particular strain;
- f Work closely with partners in the voluntary, public and private sectors, to ensure optimum efficiency.

Budget Containment Strategy:

- a Where a specific grant which funds a specific service is withdrawn, the service stops;
- b Where grant funding reduces, which Kettering Borough Council passports through to another organisation, the reduced sum continues to be passported, providing the end recipient organisation feels it can still provide a value-added service at that funding point.
- c Where a function is transferred to another provider, the Council leaves all service-provision discussions, including any top-up funding, with the new provider;
- d The Council would ordinarily neither seek to buffer nor profit from tax changes.
- e The Council should not substitute itself as a provider / funder of services when another public provider cuts such a service.

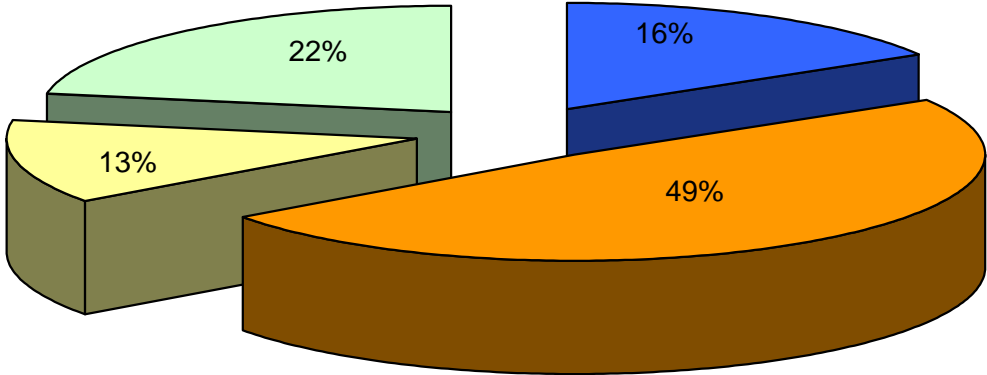
The headline corporate priorities are detailed at page 8 and the Council's corporate priority matrix shown at page 9. The chart below illustrates the budgeted resources for each of the 4 corporate priorities.

- Sustainable Communities
- The Environment
- Customer Services
- Community and Rural Issues

Detailed Service Plans are also produced and this budget book translates the information from all of these plans into a financial plan. Contacts for each service area are available within the relevant service plan.

The Environment (£6.9m)
Greener
Cleaner

Community & Rural Issues (£5.1m)
Tackling Anti-Social Behaviour & Crime
Efficient & Effective Service Delivery

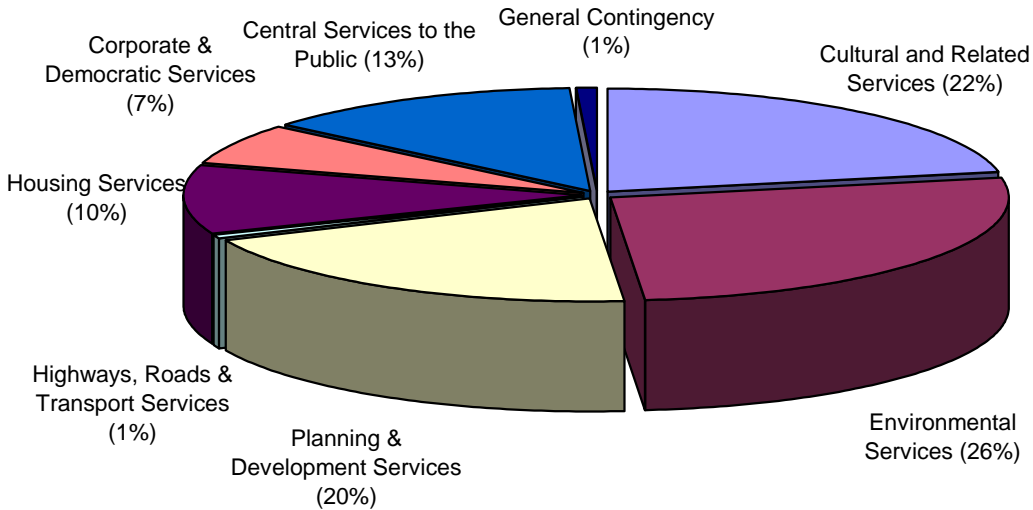


Customer Services (£4m)
Access to services
Efficient & Effective Service Delivery

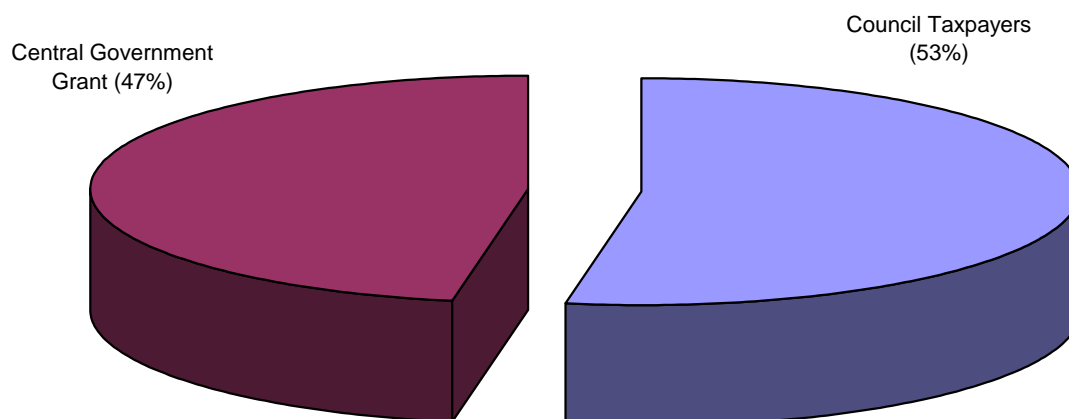
Sustainable Communities (£15.1m)
Stronger Town Centres
Economy & Skills
Design Standards for Buildings
Managing Growth

3 The General Fund Budget Requirement

The budget requirement is the amount of money the Council estimates it will require to provide the level of services determined within the plans that are outlined above. The chart below shows the estimated level of spend by service category.



The following chart shows where the funding for the Council's budget requirement 2013/14 will come from.



4 **Council Tax**

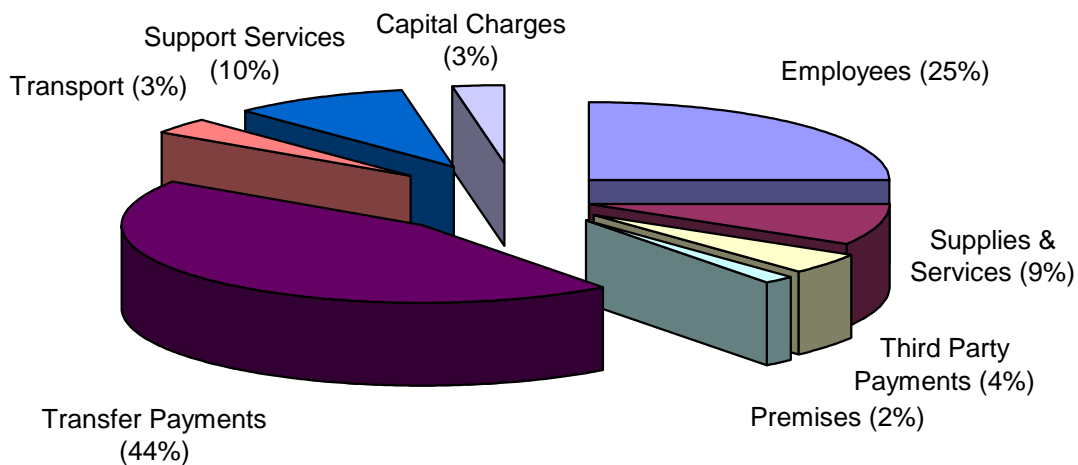
The Council Tax is calculated, initially for a Band D property. Tax levels for properties in other bands are calculated by applying specific proportions to the Band D tax. The average property in Kettering Borough is at approximately Band B. This year the overall Council Tax has increased by 0%. The Council Tax bands for 2013/2014 are as follows:

Band	Northants County Council	PCCN	Kettering Borough Council	Total Council Tax
	£	£	£	£
A (6/9)	685.41	128.80	136.93	951.14
B (7/9)	799.64	150.27	159.75	1,109.66
C (8/9)	913.88	171.73	182.57	1,268.18
D (9/9)	1,028.11	193.20	205.39	1,426.70
E (11/9)	1,256.58	236.13	251.03	1,743.74
F (13/9)	1,485.05	279.07	296.67	2,060.79
G (15/9)	1,713.52	322.00	342.32	2,377.84
H (18/9)	2,056.22	386.40	410.78	2,853.40

5 Service Reporting Code Of Practice (SeRCOP)

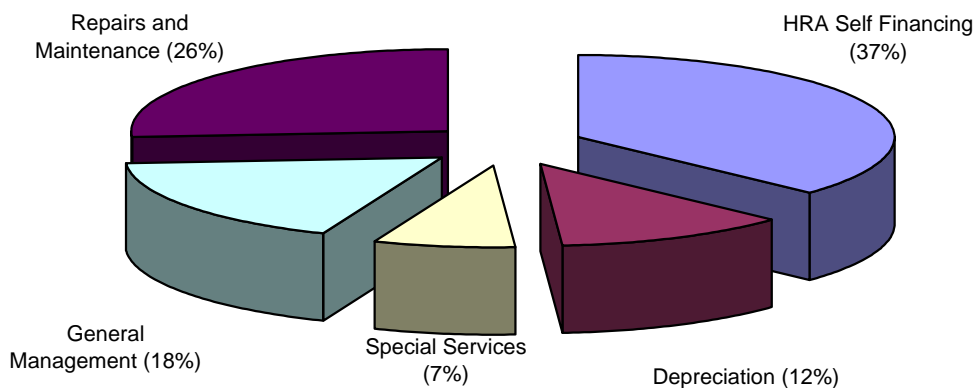
The Council's estimates must comply with the requirements of the Service Reporting Code of Practice (SeRCOP). The SeRCOP has been established to modernise the system of Local Authority accounting and reporting, and to ensure that it meets the changing needs of modern Local Government. The primary objective of the code is to ensure the overall consistency of data and comparability in all external financial reporting statements for Local Government.

The Chartered Institute of Public Finance and Accountancy (CIPFA) has undertaken a review of the subjective analysis used for local authority expenditure and income. This has led to a recommended standard subjective analysis list. The chart below analyses the 2013/14 budget by subjective heading.



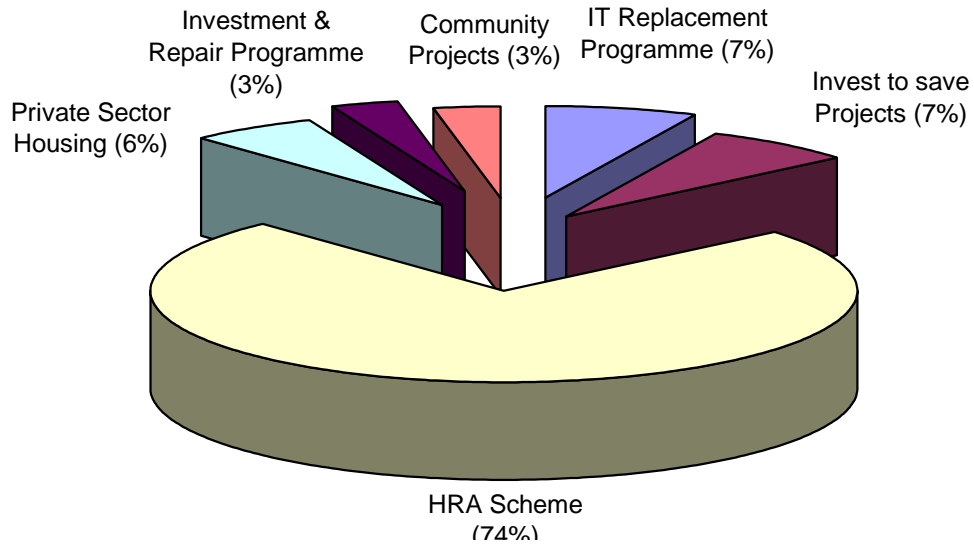
6 The Housing Revenue Account Budget

The Housing Revenue Account (HRA) includes all the costs associated with being the landlord of the Council's housing stock. The Council has a statutory obligation to produce a balanced "ring-fenced" HRA. The account operates in credit with agreed prudent operating minimum balances, currently set at £0.3m. The following chart outlines what the HRA budget 2013/14 will be spent on.

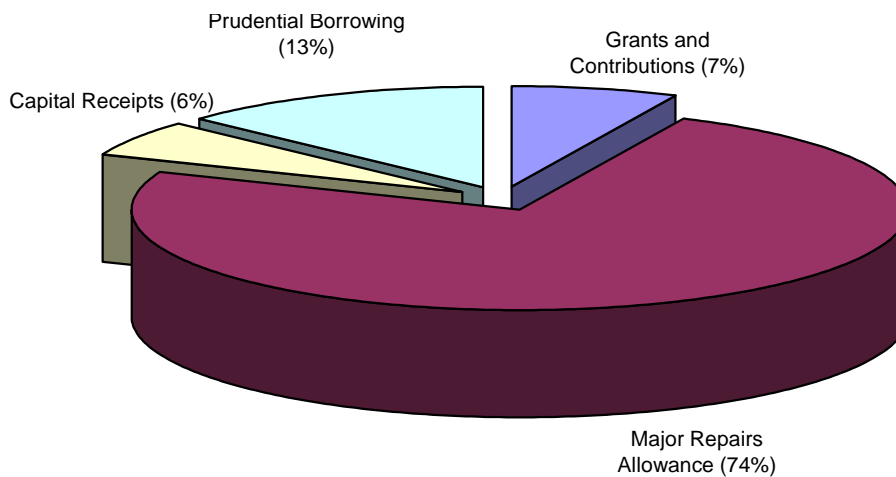


7 The Capital Programme

As part of the budget process members were required to review the Council's capital programme (and available funding) so that a programme could be agreed for the next five financial years (2013/14 - 2017/18). The chart below outlines what the Council's capital programme will be spent on in 2013/14.



The chart below analyses how the Council's capital programme will be funded in 2013/14.



8 Earmarked Reserves

The following table outlines the Council's estimated earmarked reserves position at 31st March 2013:

Investment Reserves:	£'000
Economic Development & Regeneration	3,641
Community Projects & Street Scene	30
Mercury Abatement (statutory requirement)	752
Burton Wold Wind Farm	71
Total Investment Reserves	4,494
Smoothing Reserves:	
Organisational Development	1,235
Planning	35
Elections	250
New Homes Bonus	268
Invest to Save	1,580
Interest and VAT de-minimus	218
Welfare Reform	608
Total Smoothing Reserves	4,194
Trading Reserves:	
Kettering Borough Trainers	53
Healthy Living Centre	17
Licensing	17
Housing Act Advances	11
DWP	20
Social Mobility Fund	27
Total Trading Reserves	145
Total Reserves	8,833

9 Further Information

If you have any comments or queries relating to this budget book please contact.
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Further information is available on the Council's website:

<http://www.kettering.gov.uk>

Mark Dickenson
Acting Head of Finance

SECTION 1
Corporate Priorities

CORPORATE PRIORITY MATRIX 2013/14

Corporate Priority	1. Sustainable Communities				2. Customer Services		3. The Environment		4. Community and Rural	
	Stronger Town Centres	Economy and Skills	Design Standards for Buildings	Managing Growth	Access to Services	Efficient Effective Services	Greener	Cleaner	Tackling Anti-Social Behaviour and Crime	Active Citizens
Service Area	1A	1B	1C	1D	2A	2B	3A	3B	4A	4B
CULTURAL AND RELATED SERVICES										
Recreation and Sport										
Indoor Sports & Recreation facilities	✓					✓	✓			✓
Community Centres							✓			✓
Sports Dev & Community Recreation										✓
Open Spaces										
Community Parks and Open Spaces							✓			✓
Allotments										✓
Tourism						✓	✓			✓
Culture and Heritage										
Art Gallery	✓				✓		✓			✓
Museum	✓				✓		✓			✓
ENVIRONMENTAL SERVICES										
Waste Collection										
Household Waste Collection					✓	✓	✓	✓		
Recycling					✓	✓	✓	✓		
Street Cleaning						✓	✓	✓		
Environmental Health										
Licences					✓		✓	✓	✓	
Public Conveniences								✓		
Pest and Dog Control					✓			✓		
Pollution Reduction					✓		✓	✓		
Food Safety					✓		✓	✓		
Public Health					✓		✓	✓		
Community Safety (Safety Services)						✓			✓	✓
Community Safety (Crime Reduction)						✓			✓	✓
Flood Defence and Land Drainage										
Cemetery and Cremation Services										
Cemeteries					✓					
Crematorium					✓					
PLANNING & DEVELOPMENT										
Planning Policy	✓	✓	✓	✓	✓	✓				
Environmental Initiatives							✓	✓		
Development Control	✓		✓	✓	✓	✓				
Building Control			✓		✓	✓				
Economic Development										
Support to Business & Enterprise	✓	✓	✓	✓	✓	✓				
Kettering Borough Trainers		✓		✓					✓	✓
Community Development	✓				✓	✓			✓	✓
HIGHWAYS, ROADS AND TRANSPORT										
Highways and Roads	✓									
Parking Services	✓									
Public Transport	✓									
HOUSING SERVICES										
Housing Strategy										
Homelessness			✓	✓	✓				✓	
Pasture Caravan Site			✓							
Housing Advice					✓				✓	
Housing Associations			✓	✓						
Housing Act Advances										
Private Sector Housing Renewal			✓	✓	✓					
Housing Benefits					✓					
CORPORATE & DEMOCRATIC CORE										
CENTRAL SERVICES TO THE PUBLIC										
Local Taxation					✓					
Elections					✓					
Local Land Charges					✓					
Town and Parish Councils										✓
Grants	✓	✓		✓	✓	✓			✓	✓
TRADING SERVICES										
General market	✓									
Industrial Sites		✓		✓						
Property Maintenance			✓	✓						
HOUSING REVENUE ACCOUNT	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Key - Service supports Corporate Priority	✓									

CULTURAL AND RELATED SERVICES	2,882,000	144,100	144,100	2,593,800
ENVIRONMENTAL SERVICES	6,753,000		337,650	6,415,350
PLANNING & DEVELOPMENT	3,744,000	2,595,500	374,400	774,100
HIGHWAYS, ROADS AND TRANSPORT	999,000	999,000		
HOUSING SERVICES	2,039,000	1,733,150	101,950	203,900
CORPORATE & DEMOCRATIC CORE				
CENTRAL SERVICES TO THE PUBLIC	2,613,000		2,311,600	301,400
TRADING SERVICES	395,000	395,000		
GF Expenditure (Excl. Benefit payments and corporate costs.)	19,425,000	£5,866,750	£3,269,700	£6,415,350
REAL HRA COSTS	6,824,000	£5,118,000	£341,200	£341,200
ALLOCATE DEPRECIATION	1,593,000	£1,194,000	£80,000	£80,000
HRA Expenditure (Excl. HRA Self Financing)	8,417,000	£6,312,000	£421,200	£421,200
Capital Expenditure (See page 40 - 43 for detail.)	3,337,000	£2,920,000	£348,000	£69,000
Estimated Gross Expenditure (excluding benefit payments)	31,179,000	£15,098,750	£4,038,900	£6,905,550
TOTAL EXPENDITURE ON CORPORATE PRIORITIES			£31,179,000	

SECTION 2
Medium Term Financial Strategy

DRAFT MEDIUM TERM FINANCIAL FORECAST - FEBRUARY 2013

		Zone of Predictability	Zone of Unpredictability 1		Zone of Unpredictability 2		
		2012/13	2013/14	2014/15	2015/16	2016/17	2017/18
		Forecast £000	Forecast £000	Forecast £000	Forecast £000	Forecast £000	Forecast £000
1	Net Council Budget	12,749	12,174	11,781	11,111	10,666	10,325
2	Forecast Resources:						
	Central Government Grant	(4,784)	(4,480)	(3,836)	(3,567)	(3,317)	(3,085)
	Council Tax Support Grant	0	(759)	(706)	(657)	(613)	(569)
	Council Tax / Coll'n Fund	(25)	(50)	(25)	(25)	(25)	(25)
	Income From Council Tax	(6,411)	(5,778)	(5,806)	(5,835)	(5,864)	(5,893)
	Total Resources	(11,220)	(11,067)	(10,373)	(10,084)	(9,819)	(9,572)
3	Budget (Surplus) / Deficit	1,529	1,107	1,408	1,027	847	753
4	Council Tax Grant	(158)	(158)	(158)	0	0	0
5	Budget Frameworks	(1,371)	(949)	0	0	0	0
6	Savings - To be secured	0	0	(1,250)	(1,027)	(847)	(753)
7	Budget (Surplus) / Deficit	0	0	0	0	0	0

GENERAL FUND WORKING BALANCE

		2012/13	2013/14	2014/15	2015/16	2016/17	2017/18
		£000	£000	£000	£000	£000	£000
8	Estimated Opening Balance	(1,429)	(1,587)	(1,652)	(1,717)	(1,717)	(1,717)
	Budget (Surplus) / Deficit	0	0	0	0	0	0
	Council Tax Grant 2012/13	(158)	(65)	(65)	0	0	0
9	Estimated Closing Balance	(1,587)	(1,652)	(1,717)	(1,717)	(1,717)	(1,717)

Notes:-

1. Net Council Budget - This represents the net expenditure prior to the Budget Framework savings.

are incorporated into Line 1). This illustrates the significant reduction in Central Government Grant and introduces a new line from 2013/14 for the Council Tax Support Grant. Following future government announcements the presentation of this will be reviewed but it is thought likely that overall the figures we are modelling on, maybe in the right area but the split between the years maybe different. To enable the total resources required to balance the budget to be identified, no assumptions have been made regarding future council tax increases. The small increases in revenue each year reflect anticipated housing growth in the borough.

3. Budget (Surplus) / Deficit - This illustrates the gap between the budget and the total resources available before identifying budget framework savings.

4a. Council Tax Grant - This is a grant the Council receives from central government for four years in return for freezing Council Tax in 2011/12. This is equivalent to the cash that would have been received if a 2.5% increase had been levied.

4b. Council Tax Grant 2012/13 - This is a grant the Council receives from central government for one year in return for freezing Council Tax in 2012/13. This is equivalent to the cash that would have been received if a 2.5% increase had been levied.

4c. Council Tax Grant 2013/14 - This is a grant the Council receives from central government for two years in return for freezing Council Tax in 2013/14. This is equivalent to the cash that would have been received if a 1% increase had been levied. A Council Tax Freeze has ongoing implications as an increase in Council Tax generates income year on year.

5. Budget Frameworks - This identifies the total savings required and differs to the table shown in 4.5 as a result of the Council decision earlier in the year in relation to members allowances.

6. Savings to be secured - This identifies the total resources required to balance the budget in future years after 2013/14.

SECTION 3
Global Summary

SUMMARY OF GENERAL FUND REVENUE ESTIMATES

Ref.		Original 2012/13	Revised 2012/13	Original 2013/14
		£	£	£
	SERVICE EXPENDITURE			
1.	Cultural and Related Services	2,757,660	2,708,860	2,769,180
2.	Environmental Services	3,756,180	3,358,700	3,337,250
3.	Planning and Development Services	2,418,710	2,390,600	2,465,150
4.	Highways, Roads & Transport Services	38,840	95,260	93,970
5.	Housing Services	1,791,980	1,702,550	1,338,400
6.	Corporate and Democratic Services	868,360	698,440	826,470
7.	Central Services to the Public	1,699,580	1,526,110	1,636,220
8.	Trading Accounts	(625,840)	(610,240)	(639,390)
9.	General Contingencies/Invest to Save	150,000	150,000	100,000
10.	NET COST OF SERVICES	12,855,470	12,020,280	11,927,250
11.	Transfers to/from Reserves	295,710	1,284,710	545,750
12.	Interest On Balances/Investments	(56,390)	(217,200)	(217,200)
13.	Depreciation adjustment	(1,347,600)	(1,254,600)	(1,189,500)
14.	Deferred Charges and MRP/Revenue Contribution to Capital	(527,300)	(613,300)	700
15.	NET COUNCIL BUDGET	11,219,890	11,219,890	11,067,000

INCOME AND EXPENDITURE SUMMARY - GENERAL FUND SERVICES

	Original 2012/13			Revised 2012/13			Original 2013/14		
	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net
	£	£	£	£	£	£	£	£	£
CULTURAL AND RELATED SERVICES									
Recreation and Sport									
Indoor Sports & Recreation facilities	636,180	1,000	635,180	628,570	1,000	627,570	658,320	1,000	657,320
Community Centres	209,710	35,000	174,710	214,420	36,500	177,920	214,000	35,000	179,000
Sports Dev & Community Recreation	292,970	13,300	279,670	272,950	13,300	259,650	267,210	13,300	253,910
Open Spaces									
Community Parks and Open Spaces	1,271,990	46,980	1,225,010	1,243,100	46,980	1,196,120	1,277,220	46,980	1,230,240
Allotments	19,800	1,500	18,300	24,820	1,500	23,320	25,540	1,500	24,040
Tourism	67,910	12,000	55,910	63,770	1,000	62,770	67,230	500	66,730
Culture and Heritage									
Art Gallery	171,450	8,500	162,950	169,100	8,500	160,600	165,280	6,500	158,780
Museum	213,930	8,000	205,930	208,910	8,000	200,910	207,160	8,000	199,160
CULTURAL SERVICES TOTAL	2,883,940	126,280	2,757,660	2,825,640	116,780	2,708,860	2,881,960	112,780	2,769,180
<i>Equals Global Summary Line 1</i>									
ENVIRONMENTAL SERVICES									
Waste Collection									
Household Waste Collection	1,782,800	355,700	1,427,100	1,779,200	315,700	1,463,500	1,736,520	315,700	1,420,820
Recycling	1,939,730	1,106,000	833,730	1,884,560	1,061,000	823,560	1,852,500	1,056,000	796,500
Street Cleaning	718,170	0	718,170	681,350	0	681,350	741,370	0	741,370
Environmental Health									
Licences	192,920	165,000	27,920	191,460	165,000	26,460	186,040	165,000	21,040
Public Conveniences	351,410	1,890	349,520	96,710	1,890	94,820	99,040	1,890	97,150
Pest and Dog Control	265,190	19,000	246,190	255,410	14,000	241,410	271,190	15,000	256,190
Pollution Reduction	163,440	27,000	136,440	158,780	22,000	136,780	166,170	25,000	141,170
Food Safety	138,690	16,000	122,690	135,590	20,000	115,590	141,840	20,000	121,840
Public Health	303,740	10,000	293,740	303,470	10,000	293,470	308,590	10,000	298,590
Community Safety (Safety Services)	200,400	17,050	183,350	198,410	17,050	181,360	201,500	17,050	184,450
Community Safety (Crime Red'n)	213,290	0	213,290	207,950	0	207,950	213,220	0	213,220
Flood Defence and Land Drainage	1,100	0	1,100	1,000	0	1,000	1,100	0	1,100
Cemetery and Cremation Services									
Cemeteries	169,230	108,000	61,230	149,900	128,000	21,900	143,640	108,000	35,640
Crematorium	679,810	1,538,100	(858,290)	682,650	1,613,100	(930,450)	690,070	1,681,900	(991,830)
ENVIRONMENTAL SERVICE TOTAL	7,119,920	3,363,740	3,756,180	6,726,440	3,367,740	3,358,700	6,752,790	3,415,540	3,337,250
<i>Equals Global Summary Line 2</i>									
PLANNING & DEVELOPMENT									
Planning Policy	725,630	0	725,630	731,910	20,000	711,910	753,680	0	753,680
Environmental Initiatives	74,630	0	74,630	72,550	0	72,550	56,340	0	56,340
Development Control	1,544,510	475,000	1,069,510	1,479,730	475,000	1,004,730	1,537,670	475,000	1,062,670
Building Control	295,730	153,000	142,730	286,510	163,000	123,510	275,440	153,000	122,440
Economic Development									
Economic Development	285,510	41,500	244,010	398,590	41,500	357,090	346,380	41,500	304,880
Kettering Borough Trainers	596,790	600,000	(3,210)	576,310	600,000	(23,690)	608,640	609,000	(360)
Community Development	165,410	0	165,410	144,500	0	144,500	165,500	0	165,500
PLANNING & DEVELOPMENT TOTAL	3,688,210	1,269,500	2,418,710	3,690,100	1,299,500	2,390,600	3,743,650	1,278,500	2,465,150
<i>Equals Global Summary Line 3</i>									
HIGHWAYS, ROADS & TRANSPORT									
Highways and Roads	465,080	78,500	386,580	470,690	95,240	375,450	461,790	98,500	363,290
Parking Services	498,460	846,200	(347,740)	541,010	821,200	(280,190)	536,880	806,200	(269,320)
Public Transport	0	0	0	0	0	0	0	0	0
HIGHWAY AND TRANSPORT TOTAL	963,540	924,700	38,840	1,011,700	916,440	95,260	998,670	904,700	93,970
<i>Equals Global Summary Line 4</i>									
HOUSING SERVICES									
Housing Strategy	97,050	0	97,050	93,670	0	93,670	96,010	0	96,010
Homelessness	392,360	237,000	155,360	408,420	297,500	110,920	385,020	250,000	135,020
Pasture Caravan Site	86,980	43,900	43,080	77,680	46,800	30,880	93,880	51,800	42,080
Housing Advice	283,990	97,100	186,890	276,660	97,100	179,560	304,420	103,300	201,120
Housing Associations	64,500	0	64,500	54,120	0	54,120	63,480	0	63,480
Housing Act Advances	3,900	0	3,900	3,300	0	3,300	3,600	0	3,600
Private Sector Housing Renewal	796,200	1,200	795,000	794,420	4,700	789,720	315,910	1,300	314,610
Housing Benefits	24,186,810	23,740,610	446,200	24,577,890	24,137,510	440,380	25,670,630	25,188,150	482,480
HOUSING SERVICE TOTAL	25,911,790	24,119,810	1,791,980	26,286,160	24,583,610	1,702,550	26,932,950	25,594,550	1,338,400
<i>Equals Global Summary Line 5</i>									
CORPORATE & DEMOCRATIC CORE	2,002,360	1,134,000	868,360	2,023,630	1,325,190	698,440	2,359,850	1,533,380	826,470
<i>Equals Global Summary Line 6</i>									
CENTRAL SERVICES TO THE PUBLIC									
Local Taxation	7,835,620	6,898,110	937,510	8,136,190	7,319,010	817,180	1,761,760	882,750	879,010
Elections	170,800	4,000	166,800	160,100	8,000	152,100	167,400	4,000	163,400
Local Land Charges	185,780	80,000	105,780	170,680	85,000	85,680	178,320	90,000	88,320
Town and Parish Councils	105,920	0	105,920	102,670	0	102,670	97,320	0	97,320
Grants	383,570	0	383,570	403,480	35,000	368,480	408,170	0	408,170
CENTRAL SERVICE TOTAL	8,681,690	6,982,110	1,699,580	8,973,120	7,447,010	1,526,110	2,612,970	976,750	1,636,220
<i>Equals Global Summary Line 7</i>									
TRADING SERVICES									
General market	57,300	38,700	18,600	66,220	38,700	27,520	69,170	38,700	30,470
Industrial Sites	319,780	964,220	(644,440)	309,460	947,220	(637,760)	320,150	990,010	(669,860)
Property Maintenance	5,710	5,710	0	5,710	5,710	0	5,710	5,710	0
Grounds Maintenance	40,000	40,000	0	32,000	32,000	0	40,000	40,000	0
TRADING SERVICES TOTAL	422,790	1,048,630	(625,840)	413,390	1,023,630	(610,240)	435,030	1,074,420	(639,390)
<i>Equals Global Summary Line 8</i>									
INVEST TO SAVE SCHEMES	50,000	0	50,000	50,000	0	50,000	50,000	0	50,000
<i>Equals Global Summary Line 9</i>									
CONTINGENCY / CONT TO CAPITAL	100,000	0	100,000	100,000	0	100,000	50,000	0	50,000
<i>Equals Global Summary Line 10</i>									
SUB TOTAL	51,824,240	38,968,770	12,855,470	52,100,180	40,079,900	12,020,280	46,817,870	34,890,620	11,927,250
<i>Equals Global Summary Line 11</i>									
CAPITAL FINANCING	(1,635,580)	0	(1,635,580)	(800,390)	0	(800,390)	(860,250)	0	(860,250)
<i>Equals Global Summary Lines 12 to 14</i>									
GRAND TOTAL	50,188,660	38,968,770	11,219,890	51,299,790	40,079,900	11,219,890	45,957,620	34,890,620	11,067,000
<i>Equals Global Summary Line 15</i>									

Subjective Analysis of 2013/14 General Fund Revenue Estimates

	Cultural Services £	Env'mental Services £	Planning Services £	Highway Services £	Housing Services £	Corporate Services £	Central Services £	Trading Services £	Contingency £	Support Services £	Total £
<u>Expenditure</u>											
Employee Costs	452,310	3,044,660	2,292,550	271,580	887,090	274,240	1,017,750	1,220,010	0	4,450,460	13,910,650
Premises Costs	122,680	180,300	44,010	84,450	43,150	0	6,750	240,880	0	254,040	976,260
Transport Costs	13,350	1,293,510	75,500	25,200	22,800	21,300	14,150	362,280	0	33,030	1,861,120
Supplies & Services	187,910	1,206,260	588,890	107,830	388,950	885,010	649,820	262,470	0	630,440	4,907,580
Third Party Payments	1,479,610	196,320	37,700	383,010	4,760	0	52,000	197,260	0	46,150	2,396,810
Transfer Payments	0	0	0	0	24,893,900	0	0	0	0	0	24,893,900
Support Service Costs	195,200	706,040	689,900	77,700	442,400	1,177,200	840,500	257,090	0	1,006,120	5,392,150
Capital Financing	430,900	267,700	15,100	48,900	249,900	2,100	32,000	85,300	0	377,900	1,509,800
Contingency									100,000		100,000
Total Expenditure	2,881,960	6,894,790	3,743,650	998,670	26,932,950	2,359,850	2,612,970	2,625,290	100,000	6,798,140	55,948,270
<u>Income</u>											
Fees & Charges	71,430	3,412,440	629,500	826,700	63,100	0	568,500	97,710	0	431,270	6,100,650
Rents	41,350	3,100	40,000	0	24,000	0		1,012,710	0	16,500	1,137,660
Grants & Contributions	0	0	609,000	78,000	25,507,450	1,435,380	408,250	0	0		28,038,080
Deferred Charges	0	0	0	0	0	0	0	0	0		0
Recharges	0	142,000	0	0	0	98,000	0	2,154,260		6,350,370	8,744,630
Total Income	112,780	3,557,540	1,278,500	904,700	25,594,550	1,533,380	976,750	3,264,680	0	6,798,140	44,021,020
Cost of Services Equals Line 11 Global Summary	2,769,180	3,337,250	2,465,150	93,970	1,338,400	826,470	1,636,220	-639,390	100,000	0	11,927,250

SECTION 4
General Fund Budgets

CULTURE AND RELATED SERVICES

Ref		Original 2012/13	Revised 2012/13	Original 2013/14
		£	£	£
	RECREATION AND SPORT			
	Indoor Sports & Recreation Facilities			
1	Employees	20,760	20,780	26,480
	Premises	4,340	5,850	5,850
	Transport	550	550	550
	Supplies and Services	22,310	22,310	22,300
2	Third Party Payments	391,720	392,430	406,340
3	Central Support Services	30,000	24,850	28,700
4	Capital Charges	166,500	161,800	168,100
	Total Expenditure	636,180	628,570	658,320
	Fees and Charges	1,000	1,000	1,000
	Total Income	1,000	1,000	1,000
	Net Expenditure to Summary	635,180	627,570	657,320
	Community Centres			
	Employees	44,260	44,290	44,090
	Premises	29,220	30,340	30,570
	Transport	900	900	900
	Supplies and Services	3,870	5,430	3,880
	Third Party Payments	26,960	26,960	26,960
	Central Support Services	13,500	11,700	12,800
	Capital Charges	91,000	94,800	94,800
	Total Expenditure	209,710	214,420	214,000
	Fees and Charges	35,000	36,500	35,000
	Total Income	35,000	36,500	35,000
	Net Expenditure to Summary	174,710	177,920	179,000

Variance Explanations

- 1 The change in the 2013/14 original budget is due to operational changes and a change in allocations to reflect current workloads. The changes are offset elsewhere (See Note 5).
- 2 Increase due to inflationary uplift being applied to the leisure management contract.
- 3 Re-alignment of the Council's support services recharges result in changes for the 2012/13 revised budget.
- 4 The increase in capital charge relates to new capital expenditure in 2012/13, this has no impact on the Council's overall revenue budget

CULTURE AND RELATED SERVICES

Ref		Original 2012/13	Revised 2012/13	Original 2013/14
		£	£	£
	Sport Development/Community Recreation			
5	Employees	144,920	128,010	122,010
	Premises	610	720	720
	Transport	7,900	7,900	7,900
	Supplies and Services	88,740	88,920	88,680
6	Central Support Services	50,800	44,900	47,900
	Capital Charges	0	2,500	0
	Total Expenditure	292,970	272,950	267,210
	Fees and Charges	13,300	13,300	13,300
	Total Income	13,300	13,300	13,300
	Net Expenditure to Summary	279,670	259,650	253,910
	OPEN SPACES			
	Community Parks/Open Spaces			
7	Employees	27,840	27,840	39,940
	Premises	47,040	46,560	46,560
	Transport	1,800	1,800	1,800
	Supplies and Services	24,680	24,690	24,680
8	Third Party Payments	1,029,830	1,004,110	1,019,940
	Central Support Services	12,400	10,400	11,800
	Capital Charges	128,400	127,700	132,500
	Total Expenditure	1,271,990	1,243,100	1,277,220
	Fees and Charges	46,980	46,980	46,980
	Total Income	46,980	46,980	46,980
	Net Expenditure to Summary	1,225,010	1,196,120	1,230,240

Variance Explanations

- 5 The 2012/13 revised budget is due to vacant posts and lower casual staff usage. The 2013/14 original budget reflects a full establishment with some reallocation to reflect current workloads. (See note 1 and 7)
- 6 Re-alignment of the Council's support services recharges result in changes for the 2012/13 revised budget.
- 7 The change in the 2013/14 original budget is due to a reallocation of staff costs to reflect current workloads.
- 8 The changes to the 2012/13 revised budget and the 2013/14 original budget reflect changes to grounds maintenance expenditure

CULTURE AND RELATED SERVICES

Ref		Original 2012/13	Revised 2012/13	Original 2013/14
		£	£	£
	OPEN SPACES			
	Allotments			
	Third Party Payments	5,000	7,520	7,640
	Central Support Services	4,800	4,000	4,600
	Capital Charges	10,000	13,300	13,300
	Total Expenditure	19,800	24,820	25,540
	Rents	1,500	1,500	1,500
	Total Income	1,500	1,500	1,500
	Net Expenditure to Summary	18,300	23,320	24,040
	TOURISM			
	Employees	29,170	29,190	30,190
	Premises	50	50	50
	Supplies and Services	2,590	2,630	2,590
	Third Party Payments	1,100	1,100	1,100
	Central Support Services	32,100	27,900	30,400
	Capital Charges	2,900	2,900	2,900
	Total Expenditure	67,910	63,770	67,230
9	Fees and Charges	12,000	1,000	500
	Total Income	12,000	1,000	500
	Net Expenditure to Summary	55,910	62,770	66,730

Variance Explanations

- 9 The reduction in income for the 2012/13 revised budget is due to the relocation of the Tourist Information Centre.

CULTURE AND RELATED SERVICES

Ref		Original 2012/13	Revised 2012/13	Original 2013/14
		£	£	£
	CULTURE AND HERITAGE			
	Art Gallery			
	Employees	98,460	98,490	94,390
	Premises	15,390	15,440	15,770
	Transport	900	900	900
	Supplies and Services	21,930	22,000	20,330
	Third Party Payments	8,870	8,670	8,790
	Central Support Services	19,500	17,200	18,700
	Capital Charges	6,400	6,400	6,400
	Total Expenditure	171,450	169,100	165,280
	Fees and Charges	8,500	8,500	6,500
	Total Income	8,500	8,500	6,500
	Net Expenditure to Summary	162,950	160,600	158,780
	Museum			
	Employees	98,780	98,810	95,210
	Premises	22,790	22,860	23,160
	Transport	1,300	1,300	1,300
	Supplies and Services	25,840	25,920	25,450
	Third Party Payments	8,920	8,720	8,840
	Central Support Services	43,400	38,400	40,300
	Capital Charges	12,900	12,900	12,900
	Total Expenditure	213,930	208,910	207,160
	Fees and Charges	8,000	8,000	8,000
	Total Income	8,000	8,000	8,000
	Net Expenditure to Summary	205,930	200,910	199,160
	CULTURAL & RELATED SERVICES TOTAL			
	<i>Equal Global Summary Line 1</i>	2,757,660	2,708,860	2,769,180

ENVIRONMENTAL SERVICES

Ref		Original 2012/13	Revised 2012/13	Original 2013/14
		£	£	£
	WASTE COLLECTION			
	Household Waste Collection			
10	Employees	955,510	975,930	909,300
11	Transport	542,140	531,140	542,140
	Supplies and Services	146,850	150,330	147,180
	Third Party Payments	600	600	600
12	Central Support Services	137,700	121,200	137,300
	Total Expenditure	1,782,800	1,779,200	1,736,520
13	Fees and Charges	355,700	315,700	315,700
	Total Income	355,700	315,700	315,700
	Net Expenditure to Summary	1,427,100	1,463,500	1,420,820
	Recycling			
10	Employees	788,750	765,130	676,160
11	Transport	391,540	386,350	496,540
10	Supplies and Services	384,240	380,280	304,060
12	Central Support Services	188,600	167,000	182,440
14	Capital Charges	186,600	185,800	193,300
	Total Expenditure	1,939,730	1,884,560	1,852,500
10	Fees and Charges	1,106,000	1,061,000	1,056,000
	Total Income	1,106,000	1,061,000	1,056,000
	Net Expenditure to Summary	833,730	823,560	796,500

Variance Explanations

- 10** The change in the 2012/13 revised budget is due to a reallocation of resources. The decrease in the 2013/14 original budget relates to implementation of co-mingled waste as approved by Executive in May 2012.
- 11** The reduction in the 2012/13 revised budget relates to a reduction in vehicle maintenance costs. The increase in the 2013/14 original budget relates to the implementation of the vehicle fleet contract.
- 12** Re-alignment of the Council's support services recharges result in changes for the 2012/13 revised budget and the 2013/14 original budget.
- 13** The reduction in the 2012/13 revised budget and the 2013/14 original budget relates to a reduction in the customer base for commercial waste.
- 14** The increase in capital charge relates to new capital expenditure in 2012/13, this has no impact on the Council's overall revenue budget

ENVIRONMENTAL SERVICES

Ref		Original 2012/13	Revised 2012/13	Original 2013/14
		£	£	£
	STREET CLEANSING			
15	Employees	488,240	472,590	511,520
	Transport	205,030	210,030	205,030
16	Supplies and Services	67,900	45,930	67,820
	Central Support Services	96,600	92,400	96,600
	Capital Charges	2,400	2,400	2,400
	Total Expenditure	860,170	823,350	883,370
	Recharges to other services	142,000	142,000	142,000
	Total Income	142,000	142,000	142,000
	Net Expenditure to Summary	718,170	681,350	741,370

Variance Explanations

- 15 The reduction in the 2012/13 revised budget relates to vacant posts, the increase in the 2013/14 original budget is due to changes in allocations.
- 16 The reduction in the 2012/13 revised budget is due to lower disposal costs.

ENVIRONMENTAL SERVICES

Ref		Original 2012/13	Revised 2012/13	Original 2013/14
		£	£	£
	ENVIRONMENTAL HEALTH			
	Licences (incl. Hackney Carriages)			
	Employees	82,880	85,890	86,590
	Transport	4,350	4,350	4,350
17	Supplies and Services	70,390	70,520	62,300
	Central Support Services	35,300	30,700	32,800
	Total Expenditure	192,920	191,460	186,040
	Fees and Charges	165,000	165,000	165,000
	Total Income	165,000	165,000	165,000
	Net Expenditure to Summary	27,920	26,460	21,040
	Public Conveniences			
18	Premises	273,350	20,950	21,980
	Transport	0	0	0
	Supplies and Services	2,740	2,740	2,740
	Third Party Payments	51,820	51,820	51,820
	Central Support Services	14,400	12,100	13,400
	Capital Charges	9,100	9,100	9,100
	Total Expenditure	351,410	96,710	99,040
	Fees and Charges	1,890	1,890	1,890
	Total Income	1,890	1,890	1,890
	Net Expenditure to Summary	349,520	94,820	97,150
	Pest and Dog Control			
19	Employees	168,270	159,290	177,490
20	Transport	18,600	24,600	18,600
	Supplies and Services	22,320	22,520	22,200
21	Central Support Services	56,000	49,000	52,900
	Total Expenditure	265,190	255,410	271,190
	Fees and Charges	19,000	14,000	15,000
	Total Income	19,000	14,000	15,000
	Net Expenditure to Summary	246,190	241,410	256,190

Variance Explanations

- 17 The reduction in the 2013/14 original budget is due to a reduction in contributions to the Joint Licensing Unit.
- 18 The reduction in the 2012/13 revised budget is due to the closure of the French Style public conveniences in Kettering.
- 19 The change in the 2012/13 revised budget is due to vacant posts, the increase in the 2013/14 original budget is due to changes to the establishment and staff costs to reflect current workloads.
- 20 The increase in the 2012/13 revised budget is due to vehicle hire costs this will reduce in 2013/14 when the new lease contract comes into operation.
- 21 Re-alignment of the Council's support services recharges result in changes for the 2012/13 revised budget.

ENVIRONMENTAL SERVICES

Ref		Original 2012/13	Revised 2012/13	Original 2013/14
		£	£	£
	Pollution Reduction			
	Employees	112,890	111,900	116,900
	Transport	7,100	7,100	7,100
	Supplies and Services	11,850	11,980	12,270
	Central Support Services	31,600	27,800	29,900
	Total Expenditure	163,440	158,780	166,170
	Fees and Charges	27,000	22,000	25,000
	Total Income	27,000	22,000	25,000
	Net Expenditure to Summary	136,440	136,780	141,170
	Food Safety			
	Employees	101,150	101,170	105,870
	Transport	4,600	4,600	4,600
	Supplies and Services	6,340	6,420	6,270
	Central Support Services	26,600	23,400	25,100
	Total Expenditure	138,690	135,590	141,840
	Fees and Charges	16,000	20,000	20,000
	Total Income	16,000	20,000	20,000
	Net Expenditure to Summary	122,690	115,590	121,840
	Public Health			
	Employees	205,650	209,670	212,670
	Premises	710	750	750
	Transport	9,850	9,850	9,850
	Supplies and Services	46,530	46,700	46,420
	Central Support Services	41,000	36,500	38,900
	Total Expenditure	303,740	303,470	308,590
	Fees and Charges	10,000	10,000	10,000
	Total Income	10,000	10,000	10,000
	Net Expenditure to Summary	293,740	293,470	298,590

ENVIRONMENTAL SERVICES

Ref		Original 2012/13	Revised 2012/13	Original 2013/14
		£	£	£
	COMMUNITY SAFETY			
	Safety Services			
	Employees	48,590	48,590	52,890
	Transport	1,000	1,000	1,000
	Supplies and Services	127,610	127,620	124,910
	Central Support Services	23,200	21,200	22,700
	Total Expenditure	200,400	198,410	201,500
	Grants and Contributions	17,050	17,050	17,050
	Total Income	17,050	17,050	17,050
	Net Expenditure to Summary	183,350	181,360	184,450
	Crime Reduction			
	Premises	9,790	9,850	9,920
	Supplies and Services	184,750	179,750	184,750
	Third Party Payments	2,550	2,550	2,550
	Central Support Services	2,800	2,400	2,600
	Capital Charges	13,400	13,400	13,400
	Total Expenditure	213,290	207,950	213,220
	Net Expenditure to Summary	213,290	207,950	213,220

Ref		Original 2012/13	Revised 2012/13	original 2013/14
		£	£	£
	FLOOD DEFENCE/LAND DRAINAGE			
	Supplies and Services	500	500	500
	Central Support Services	600	500	600
	Total Expenditure to Summary	1,100	1,000	1,100

ENVIRONMENTAL SERVICES

Ref		Original 2012/13	Revised 2012/13	Original 2013/14
		£	£	£
	CEMETERY & CREMATION SERVICES			
	Cemeteries			
	Employees	11,880	11,880	12,680
	Premises	10,570	10,610	12,650
	Transport	300	300	300
	Supplies and Services	890	900	880
	Third Party Payments	81,290	79,310	80,530
	Central Support Services	16,300	13,900	15,400
22	Capital Charges	48,000	33,000	21,200
	Total Expenditure	169,230	149,900	143,640
23	Fees and Charges	108,000	128,000	108,000
	Total Income	108,000	128,000	108,000
	Net Expenditure to Summary	61,230	21,900	35,640
	Crematorium			
24	Employees	168,660	177,690	182,590
	Premises	139,420	140,150	135,000
	Transport	4,000	4,000	4,000
	Supplies and Services	220,460	220,730	223,960
	Third Party Payments	61,270	60,080	60,820
	Central Support Services	57,800	51,700	55,400
	Capital Charges	28,200	28,300	28,300
	Total Expenditure	679,810	682,650	690,070
25	Fees and Charges	1,538,100	1,613,100	1,681,900
	Total Income	1,538,100	1,613,100	1,681,900
	Net Income to Summary	(858,290)	(930,450)	(991,830)

Variance Explanations

- 22 The reduction in capital charges relates to lower than anticipated spend on assets in 2011/12 and an asset becoming fully depreciated.
- 23 The increase in the 2012/13 revised budget is due to the purchase of reserved burial plots.
- 24 The increase in the 2012/13 revised budget is due to an increase in demand on the service.
- 25 The increase in the 2012/13 revised budget reflects current service demand. The estimate for 2013/14 takes account of the annual fee review and amendment.

ENVIRONMENTAL SERVICES TOTAL <i>Equal Global Summary Line 2</i>	3,756,180	3,358,700	3,337,250
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PLANNING & DEVELOPMENT SERVICES

Ref		Original 2012/13	Revised 2012/13	Original 2013/14
		£	£	£
	PLANNING POLICY			
26	Employees	410,190	423,130	424,280
	Transport	10,000	10,000	10,000
26, 27 & 30	Supplies and Services	174,440	181,380	202,000
28	Central Support Services	120,400	106,800	112,300
29	Capital Charges	10,600	10,600	5,100
	Total Expenditure	725,630	731,910	753,680
27	Grants and Contributions	0	20,000	0
	Total Income	0	20,000	0
	Net Expenditure to Summary	725,630	711,910	753,680

Variance Explanations

- 26** The increase in the 2012/13 revised budget relates to the Council providing additional resources to the JPU (Joint Planning Unit). As a result the Council's contribution towards the JPU has reduced to offset this.
- 26 & 27** The variation on the 2012/13 revised budget is partly due to a one off grant received for Neighbourhood Planning. The increase in the 2013/14 original budget is due to additional contributions to the JPU for the site specific plan. (See note 34)
- 28** Re-alignment of the Council's support services recharges result in changes for the 2012/13 revised budget and the 2013/14 original budget.
- 29** The reduction in capital charges relates to lower than anticipated spend on assets in 2012/13.
- 30** The increase in the 2013/14 original budget is due to additional contributions to the JPU for the site specific plan. (See note 34)

Ref		Original 2012/13	Revised 2012/13	Original 2013/14
		£	£	£
	ENVIRONMENTAL INITIATIVES			
31	Employees	38,240	38,250	30,750
	Transport	2,300	2,300	2,300
32	Supplies and Services	10,590	10,600	590
	Central Support Services	23,500	21,400	22,700
	Total Expenditure to Summary	74,630	72,550	56,340
	Net Expenditure to Summary	74,630	72,550	56,340

Variance Explanations

- 31** The reduction in the 2013/14 original budget is due to a change in cost allocations to better reflect service delivery.
- 32** The change in the 2013/14 original budget is due to a reallocation of expenditure. (See Note 77)

PLANNING & DEVELOPMENT SERVICES

Ref		Original 2012/13	Revised 2012/13	Original 2013/14
		£	£	£
	DEVELOPMENT CONTROL			
33	Employees	1,029,660	994,290	1,066,940
	Transport	30,400	30,400	30,400
34	Supplies and Services	154,050	156,840	126,830
35	Central Support Services	330,400	298,200	313,500
	Total Expenditure	1,544,510	1,479,730	1,537,670
	Fees and Charges	29,000	29,000	29,000
	Planning Fees	446,000	446,000	446,000
	Total Income	475,000	475,000	475,000
	Net Expenditure to Summary	1,069,510	1,004,730	1,062,670

Variance Explanations

- 33 The change in the 2012/13 revised budget is due to vacant posts. The 2013/14 original budget reflects a change in allocations to match workloads.
- 34 The reduction in the 2013/14 original budget is due to a reallocation of funds to cover the expenditure on the site specific plan. (See note 30)
- 35 Re-alignment of the Council's support services recharges result in changes for the 2012/13 revised budget and the 2013/14 original budget.

PLANNING & DEVELOPMENT SERVICES

Ref		Original 2012/13	Revised 2012/13	Original 2013/14
		£	£	£
	BUILDING CONTROL			
36	Employees	149,210	152,960	135,980
	Transport	8,500	8,500	8,500
	Supplies and Services	23,830	24,260	22,870
	Third Party Payments	1,890	1,890	1,890
37	Central Support Services	112,300	98,900	106,200
	Total Expenditure	295,730	286,510	275,440
38	Fees and Charges	153,000	163,000	153,000
	Total Income	153,000	163,000	153,000
	Net Expenditure to Summary	142,730	123,510	122,440

Variance Explanations

- 36 The change in the 2012/13 revised budget is due to vacant posts. The 2013/14 original budget reflects a change in allocations to reflect workloads.
- 37 Re-alignment of the Council's support services recharges result in changes for the 2012/13 revised budget and the 2013/14 original budget.
- 38 The increase in the 2012/13 revised budget is due to additional income received in relation to building control fees.

PLANNING & DEVELOPMENT SERVICES

Ref		Original 2012/13	Revised 2012/13	Original 2013/14
		£	£	£
	ECONOMIC DEVELOPMENT			
	Support to Business and Enterprise			
39	Employees	124,260	180,270	197,770
	Premises	21,740	20,780	20,800
	Transport	1,000	1,000	1,000
40	Supplies and Services	70,180	61,210	66,080
	Third Party Payments	32,730	32,730	32,730
	Central Support Services	19,400	17,000	19,400
41	Capital Charges	16,200	85,600	8,600
	Total Expenditure	285,510	398,590	346,380
	Rent Land & Buildings	41,500	41,500	41,500
	Total Income	41,500	41,500	41,500
	Net Expenditure to Summary	244,010	357,090	304,880
	Kettering Borough Trainers			
42	Employees	298,200	289,270	309,220
	Premises	23,080	23,030	23,210
	Transport	16,300	16,300	16,300
43	Supplies and Services	159,230	159,230	167,830
	Third Party Payments	3,080	3,080	3,080
44	Central Support Services	96,900	85,400	89,000
	Total Expenditure	596,790	576,310	608,640
45	Grants and Contributions	600,000	600,000	609,000
	Total Income	600,000	600,000	609,000
	Net Expenditure to Summary	(3,210)	(23,690)	(360)

Variance Explanations

- 39 The increase in the 2012/13 revised budget and 2013/14 original budget is the result of a change in allocations from capital to revenue.
- 40 The reduction in the 2012/13 revised budget is due to lower grant payments to the University of Northampton.
- 41 The increase in the capital charges for 2012/13 revised budget relates to increased REFCUS expenditure, this has no impact on the overall revenue budget. (See note 89)
- 42 The reduction in the 2012/13 revised budget is due to vacant posts.
- 43 The increase in the 2013/14 original budget is due to the change in the distribution of the grants, NCC will now be responsible for the administration of the grant and they will charge the Council an administration fee for this service.
- 44 Re-alignment of the Council's support services recharges result in changes for the 2012/13 revised budget and the 2013/14 original budget.
- 45 The increase in income in 2013/14 is due to additional funding from the Learning Skills Council due an increase in learner numbers.

PLANNING & DEVELOPMENT SERVICES

Ref		Original 2012/13	Revised 2012/13	Original 2013/14
		£	£	£
46	COMMUNITY DEVELOPMENT			
	Employees	128,290	110,310	127,610
	Transport	7,000	7,000	7,000
	Supplies and Services	2,520	2,590	2,690
	Central Support Services	27,600	24,600	26,800
	Capital Charges	0	0	1,400
	Total Expenditure	165,410	144,500	165,500
	Net Expenditure to Summary	165,410	144,500	165,500

Variance Explanations

46 The change in the 2012/13 revised budget is due to vacant posts which have now been filled.

PLANNING & DEV SERVICES TOTAL			
<i>Equal Global Summary Line 3</i>	2,418,710	2,390,600	2,465,150

HIGHWAYS, ROADS & TRANSPORT

Ref		Original 2012/13	Revised 2012/13	Original 2013/14
		£	£	£
	HIGHWAYS AND ROADS			
	Employees	82,270	82,290	84,190
	Premises	17,800	17,800	17,800
	Transport	6,600	6,600	6,600
47	Supplies and Services	40,560	53,300	40,530
	Third Party Payments	267,250	262,100	265,270
	Central Support Services	36,300	34,300	33,100
	Capital Charges	14,300	14,300	14,300
	Total Expenditure	465,080	470,690	461,790
47	Fees and Charges	78,500	95,240	98,500
	Total Income	78,500	95,240	98,500
	Net Expenditure to Summary	386,580	375,450	363,290
	PARKING SERVICES			
48	Employees	167,070	170,090	187,390
	Premises	64,650	64,630	66,650
49	Transport	18,600	24,600	18,600
50	Supplies and Services	55,320	98,670	67,300
	Third Party Payments	117,820	117,620	117,740
	Central Support Services	45,700	41,700	44,600
51	Capital Charges	29,300	23,700	34,600
	Total Expenditure	498,460	541,010	536,880
52	Fees and Charges	846,200	821,200	806,200
	Total Income	846,200	821,200	806,200
	Net Income to Summary	(347,740)	(280,190)	(269,320)

Variance Explanations	
47	The increase in both income and expenditure for the 2012/13 revised budget is due to changes to the bus subsidy.
48	The change in employee costs for the 2013/14 original budget reflects changes to the establishment as previously agreed by the Executive.
49	The increase in the 2012/13 revised budget is due to vehicle hire costs this will reduce in 2013/14 when the new lease contract comes into operation.
50	The increase in the 2012/13 revised budget is due to the set up costs for residents parking zones. The change in the 2013/14 original budget reflects expenditure on software licences.
51	The change in capital charges for the 2012/13 revised budget and the 2013/14 original budget relates to changes in capital expenditure, this has no impact on the Council's overall revenue budget
52	The change in the 2012/13 revised budget and the 2013/14 original budget is due to a reduction in enforcement income.

HIGHWAYS & TRANSPORT TOTAL <i>Equal Global Summary Line 4</i>	38,840	95,260	93,970
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HOUSING SERVICES

Ref		Original 2012/13	Revised 2012/13	Original 2013/14
		£	£	£
	HOUSING STRATEGY			
	Employees	49,310	50,320	50,520
	Transport	1,000	1,000	1,000
	Supplies and Services	10,940	10,950	10,890
	Central Support Services	35,800	31,400	33,600
	Net Expenditure to Summary	97,050	93,670	96,010
	Net Expenditure to Summary	97,050	93,670	96,010
	HOMELESSNESS & PREVENTION			
53	Employees	79,540	119,050	78,350
53	Premises	2,760	15,150	25,650
	Transport	5,000	6,500	5,000
54	Supplies and Services	262,300	230,860	235,460
	Third Party Payments	4,760	4,760	4,760
55	Central Support Services	36,200	30,300	34,000
	Capital Charges	1,800	1,800	1,800
	Total Expenditure	392,360	408,420	385,020
53	Rents	3,000	33,500	24,000
53	Grants and Contributions	234,000	264,000	226,000
	Total Income	237,000	297,500	250,000
	Net Expenditure to Summary	155,360	110,920	135,020
	PASTURE CARAVAN SITE			
	Employees	4,800	4,800	4,900
	Premises	17,500	17,500	17,500
	Supplies and Services	31,080	34,380	33,380
	Central Support Services	5,300	4,500	5,100
56	Capital Charges	28,300	16,500	33,000
	Total Expenditure	86,980	77,680	93,880
	Rents	35,900	38,800	43,800
	Fees and Charges	8,000	8,000	8,000
	Total Income	43,900	46,800	51,800
	Net Expenditure to Summary	43,080	30,880	42,080

Variance Explanations

- 53** The change in the 2012/13 revised budget is due to funding received from CLG in respect of Preventing Repossessions and additional rental income from tenancy training flats, this has been used to offset one off employee costs and the rental costs for tenancy training flats.
- 54** The reduction in the 2012/13 revised budget reflects a successful homelessness prevention strategy.
- 55** Re-alignment of the Council's support services recharges result in changes for the 2012/13 revised budget and the 2013/14 original budget.
- 56** The reduction in the 2012/13 revised budget relates to lower capital expenditure in 2011/12. The increase in the 2013/14 original budget is due to increased capital expenditure.

HOUSING SERVICES

Ref		Original 2012/13	Revised 2012/13	Original 2013/14
		£	£	£
	HOUSING ADVICE			
57	Employees	179,060	179,090	195,990
	Transport	8,250	8,250	8,150
	Supplies and Services	47,780	45,820	53,480
58	Central Support Services	48,900	43,500	46,800
	Total Expenditure	283,990	276,660	304,420
	Fees and Charges	97,100	97,100	103,300
	Total Income	97,100	97,100	103,300
	Net Expenditure to Summary	186,890	179,560	201,120
	HOUSING ASSOCIATIONS			
59	Employees	39,280	32,290	40,290
	Transport	350	350	350
	Supplies and Services	970	980	940
	Central Support Services	23,900	20,500	21,900
	Total Expenditure	64,500	54,120	63,480
	Net Expenditure to Summary	64,500	54,120	63,480
	HOUSING ADVANCES			
	Central Support Services	3,900	3,300	3,600
	Net Expenditure to Summary	3,900	3,300	3,600

Variance Explanations

- 57 The change in the 2013/14 original budget is due to a change in allocations to reflect workloads.
- 58 Re-alignment of the Council's support services recharges result in changes for the 2012/13 revised budget.
- 59 The change in the 2012/13 revised budget is due to lower staff costs.

HOUSING SERVICES

Ref		Original 2012/13	Revised 2012/13	Original 2013/14
		£	£	£
	PRIVATE SECTOR HOUSING RENEWAL			
60	Employees	70,850	65,360	71,360
	Transport	1,950	1,950	2,300
	Supplies and Services	3,100	5,610	3,350
	Central Support Services	25,200	21,400	23,800
61	Capital Charges	695,100	700,100	215,100
	Total Expenditure	796,200	794,420	315,910
	Fees and Charges	1,200	4,700	1,300
	Total Income	1,200	4,700	1,300
	Net Expenditure to Summary	795,000	789,720	314,610

Variance Explanations

60 The change in the 2012/13 revised budget reflects reduced staff costs.

61 The reduction in the 2013/14 original budget is due to services becoming fully depreciated.

HOUSING SERVICES

Ref		Original 2012/13	Revised 2012/13	Original 2013/14
		£	£	£
	HOUSING BENEFITS			
62	Employees	435,210	439,780	445,680
	Transport	6,000	6,000	6,000
	Supplies and Services	52,800	52,810	51,450
63	Transfer Payments	23,425,000	23,821,900	24,893,900
64	Central Support Services	267,800	257,400	273,600
	Total Expenditure	24,186,810	24,577,890	25,670,630
63	Grants and Contributions	23,740,610	24,137,510	25,188,150
	Total Income	23,740,610	24,137,510	25,188,150
	Net Expenditure to Summary	446,200	440,380	482,480

Variance Explanations

62 The increase in the 2013/14 original budget is due to an increase in staff costs due to an increase in caseload.

63 Increased benefit awarded is offset by subsidy received.

64 Re-alignment of the Council's support services recharges result in changes for the 2012/13 revised budget and the 2013/14 original budget.

HOUSING SERVICES TOTAL			
<i>Equal Global Summary Line 5</i>	1,791,980	1,702,550	1,338,400

CORPORATE AND DEMOCRATIC SERVICES

Ref		Original 2012/13	Revised 2012/13	Original 2013/14
		£	£	£
	Corporate and Democratic Services			
65	Employees	152,520	233,000	274,240
66	Transport	23,900	18,900	21,300
65 & 67	Supplies and Services	624,740	663,130	885,010
68	Central Support Services	1,199,000	1,106,500	1,177,200
	Capital Charges	2,200	2,100	2,100
	Total Expenditure	2,002,360	2,023,630	2,359,850
65	Fees and Charges	0	31,190	62,380
69	Grants and Contributions	1,036,000	1,196,000	1,373,000
	Recharges to other services	98,000	98,000	98,000
	Total Income	1,134,000	1,325,190	1,533,380
	Net Expenditure to Summary	868,360	698,440	826,470

Variance Explanations	
65	The changes to the 2012/13 revised budget and the 2013/14 original budget is due to Kettering hosting a joint Emergency Planning Unit with Corby Borough Council and East Northamptonshire Council, this has resulted in additional expenditure which has been offset with financial contributions from partners.
66	The variance on the 2012/13 revised budget is due to lower mileage claims and a reduction in expenditure on hire vehicles.
67	The change in the 2013/14 original budget is due to the increase in borrowing costs.
68	Re-alignment of the Council's support services recharges result in changes for the 2012/13 revised budget and the 2013/14 original budget.
69	The change in the 2012/13 revised budget reflects an additional one off grant from CLG in respect of the Council Tax Freeze Grant for 2012/13. The change in the 2013/14 original budget reflects 25% of the New Homes Bonus Allocation for 2013/14. It should be noted that the Council has sought to minimise reliance on the New Homes Bonus whereas a number of authorities continue to incorporate 100% of the New Homes Bonus Grant to support the revenue budget.

CORPORATE & DEMOCRATIC TOTAL <i>Equal Global Summary Line 6</i>	868,360	698,440	826,470
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CENTRAL SERVICES TO THE PUBLIC

Ref		Original 2012/13	Revised 2012/13	Original 2013/14
		£	£	£
	Local Tax Collection			
70	Employees	891,910	866,560	895,710
	Transport	11,750	11,750	11,750
71	Supplies and Services	182,060	247,080	179,100
72	Transfer Payments	6,101,000	6,437,900	52,000
73	Central Support Services	648,900	572,900	623,200
	Capital Charges	0	0	0
	Total Expenditure	7,835,620	8,136,190	1,761,760
74	Fees and Charges	419,500	419,500	474,500
75	Grants and Contributions	6,478,610	6,899,510	408,250
	Total Income	6,898,110	7,319,010	882,750
	Net Expenditure to Summary	937,510	817,180	879,010
	Elections			
	Employees	35,000	35,000	35,000
	Transport	900	900	900
	Supplies and Services	33,000	33,000	33,000
73	Central Support Services	101,900	91,200	98,500
	Total Expenditure	170,800	160,100	167,400
	Fees and Charges	4,000	8,000	4,000
	Total Income	4,000	8,000	4,000
	Net Expenditure to Summary	166,800	152,100	163,400

Variance Explanations

- 70** The reduction in the 2012/13 revised budget reflects vacant posts.
- 71** The increase in the 2012/13 revised budget is due to the cost of Local Council Tax Support scheme. A grant was provided by Central Government to finance the additional costs. (See Note 75)
- 72** The change in the 2012/13 revised budget is due to an increase in caseload for Council Tax Benefits. The 2013/14 original budget reflects the change in the accounting methodology for Council Tax Support. (See Note 75)
- 73** Re-alignment of the Council's support services recharges result in changes for the 2012/13 revised budget and the 2013/14 original budget.
- 74** The change in the 2013/14 original budget is due to the increase in penalty fees for non payment of Council Tax and Business Rates.
- 75** The increase in the 2012/13 revised budget is due to additional funding provided to cover the implementation costs of the Local Council Tax Support scheme (See Note 71) and an increase in caseload for Council Tax Benefits. The change in the 2013/14 original budget is due to the removal of the Council Tax Benefit Subsidy and a change in the accounting methodology. (See Note 72)

CENTRAL SERVICES TO THE PUBLIC

Ref		Original 2012/13	Revised 2012/13	Original 2013/14
		£	£	£
76	Local Land Charges			
	Employees	59,810	57,330	58,580
	Premises	6,800	6,750	6,750
	Transport	900	900	900
	Supplies and Services	24,370	24,700	24,390
	Central Support Services	93,900	81,000	87,700
	Total Expenditure	185,780	170,680	178,320
	Fees and Charges	80,000	85,000	90,000
	Total Income	80,000	85,000	90,000
	Net Expenditure to Summary	105,780	85,680	88,320
77	Town and Parish Councils			
	Premises	2,500	1,250	0
	Supplies and Services	88,720	88,720	83,720
	Central Support Services	14,700	12,700	13,600
	Total Expenditure to Summary	105,920	102,670	97,320
77	Grants			
	Employees	23,560	23,560	28,460
	Transport	600	600	600
	Supplies and Services	308,210	327,220	329,610
	Central Support Services	19,200	16,100	17,500
	Capital Charges	32,000	36,000	32,000
Total Expenditure	383,570	403,480	408,170	
77	Grants and Contributions	0	35,000	0
	Total Income	0	35,000	0
	Net Expenditure to Summary	383,570	368,480	408,170

Variance Explanations

- 76** Re-alignment of the Council's support services recharges result in changes for the 2012/13 revised budget and the 2013/14 original budget.
- 77** The increase in the 2012/13 revised budget is due to funding received from NCC for Local Infrastructure Support. The change in the 2013/14 original budget is due to a reallocation of a grant. (See Note 32)

CENTRAL SERVICES TOTAL <i>Equal Global Summary Line 7</i>	1,699,580	1,526,110	1,636,220
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TRADING SERVICES

Ref		Original 2012/13	Revised 2012/13	Original 2013/14
		£	£	£
	MARKETS			
	Employees	0	10,000	11,100
	Premises	11,720	11,730	12,070
	Transport	1,050	1,050	1,050
	Supplies and Services	5,050	5,050	5,050
	Third Party Payments	38,580	37,590	38,200
	Central Support Services	600	500	1,400
	Capital Charges	300	300	300
	Total Expenditure	57,300	66,220	69,170
	Rents	38,700	38,700	38,700
	Total Income	38,700	38,700	38,700
	Net Expenditure to Summary	18,600	27,520	30,470
	INDUSTRIAL/COMMERCIAL PREMISES			
78	Premises	107,290	110,880	117,500
	Supplies and Services	27,950	31,450	28,050
	Third Party Payments	51,740	48,930	49,000
79	Central Support Services	89,200	78,300	85,700
	Capital Charges	43,600	39,900	39,900
	Total Expenditure	319,780	309,460	320,150
80	Rents	964,220	947,220	990,010
	Total Income	964,220	947,220	990,010
	Net Expenditure to Summary	(644,440)	(637,760)	(669,860)

Variance Explanations

- 78** Increase in the 2013/14 original budget is due to increased business rates and repairs and maintenance costs.
- 79** Re-alignment of the Council's support services recharges result in changes for the 2012/13 revised budget and the 2013/14 original budget.
- 80** The increase in the 2013/14 original budget reflects the additional income to be generated from industrial sites and the rent from the Market Place units.

TRADING SERVICES

Ref		Original 2012/13	Revised 2012/13	Original 2013/14
		£	£	£
	PROPERTY MAINTENANCE			
81	Employees	153,390	142,410	162,810
	Transport	29,720	29,720	29,720
	Supplies and Services	45,400	42,400	45,320
82	Third Party Payments	60,060	74,060	60,060
83	Central Support Services	32,800	33,400	23,460
	Total Expenditure	321,370	321,990	321,370
	Fees and Charges	5,710	5,710	5,710
	Recharges to other services	315,660	316,280	315,660
	Total Income	321,370	321,990	321,370
	Net Income / Expenditure to Summary	0	0	0
	GROUNDS MAINTENANCE			
81	Employees	983,290	939,730	966,560
	Premises	2,720	2,230	2,270
84	Transport	316,050	311,050	316,050
	Supplies and Services	100,710	100,350	101,150
	Third Party Payments	34,300	34,300	34,300
	Central Support Services	142,710	143,730	144,230
	Capital Charges	3,300	3,300	3,300
	Total Expenditure	1,583,080	1,534,690	1,567,860
85	Fees and Charges	40,000	32,000	40,000
86	Recharges to other services	1,543,080	1,502,690	1,527,860
	Total Income	1,583,080	1,534,690	1,567,860
	Net Income to Summary	0	0	0

Variance Explanations

- 81 The reduction in 2012/13 revised budget is due to staff vacancies. The increase in the 2013/14 original budget is due to changes in allocations.
- 82 The increase in 2012/13 revised budget is due to one off specialist works.
- 83 Re-alignment of the Council's support services recharges result in changes for the 2012/13 revised budget and the 2013/14 original budget.
- 84 The reduction in the 2012/13 revised budget is due to lower maintenance costs.
- 85 The change in the 2012/13 revised budget is a result of lower external demand for grounds maintenance work. (See Note 81)
- 86 Re-alignment of the Council's support services recharges result in changes for the 2012/13 revised budget and the 2013/14 original budget.

TRADING SERVICES TOTAL <i>Equal Global Summary Line 8</i>	(625,840)	(610,240)	(639,390)
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CAPITAL FINANCING

Ref		Original 2012/13	Revised 2012/13	Original 2013/14
		£	£	£
	CAPITAL CHARGES			
87	HRA Support Services Adjustment	89,500	91,900	73,300
	Total Expenditure	89,500	91,900	73,300
88	Surplus on Depreciation Charges	(1,437,100)	(1,346,500)	(1,262,800)
	Total Surplus on Depreciation Charges	(1,437,100)	(1,346,500)	(1,262,800)
	Net Income to Summary	(1,347,600)	(1,254,600)	(1,189,500)
	DEFERRED CHARGES & MRP			
89	Surplus from Deferred Charges Account	(527,300)	(613,300)	700
	Total Income to Summary	(527,300)	(613,300)	700
	INTEREST & INVESTMENT INCOME			
90	Interest Payable to HRA	6,150	6,150	6,150
	Interest Receivable from HRA	(29,540)	(190,350)	(190,350)
	Interest - Car Purchase Account	(8,000)	(8,000)	(8,000)
	Interest - General Fund	(25,000)	(25,000)	(25,000)
	Total Income to Summary	(56,390)	(217,200)	(217,200)

Variance Explanations

- 87** This adjustment negates the impact depreciation has on the Housing Revenue Account when recharges are made to the HRA via support services, this ensures depreciation is a notional charge and not an actual charge to the HRA.
- 88** The surplus on Capital Charges reflects the reversal of entries made within the Service Revenue Accounts and has no impact on the Council's overall budget.
- 89** This budget reflects 3 accounting adjustments:-
- REFCUS relates to capital expenditure for which no capital asset is created, it reverses out costs in the Service Revenue Accounts and has no impact on the Council's overall budget.
 - Amortisation of grants used to finance capital expenditure, works the opposite way to REFCUS by reversing income out of the Service Revenue Account. This similarly has no impact on the Council's overall budget.
 - Minimum Revenue Provision (MRP) is a statutory amount the Council must provide for future repayment of internal debt. This has a "real" impact on the overall budget. This reflects the borrowing/investment position of the HRA. The GF effectively pays the HRA for any balances that it holds and the HRA pays the GF for any borrowings it uses to finance its part of the capital programme.
- 90** This relates to technical recharges between the General Fund and the HRA.

CAPITAL FINANCING TOTAL <i>Equal Global Summary Line 12 - 15</i>	(1,931,290)	(2,085,100)	(1,406,000)
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SECTION 5
Housing Revenue Account

HOUSING REVENUE ACCOUNT ESTIMATES 2013/14

Ref		Original 2012/13	Revised 2012/13	Original 2013/14
		£	£	£
	INCOME			
1	Rents - Dwellings Only	13,940,300	14,001,300	14,895,500
2	Service Charges	269,240	201,240	200,000
3	Supporting People Grant	100,000	169,000	100,000
	Total Income	14,309,540	14,371,540	15,195,500
	EXPENDITURE			
4	Repairs and Maintenance	3,306,750	3,585,230	3,506,530
5	General Management	2,066,470	2,071,820	2,190,000
6	Special Services	927,400	867,670	932,670
7	Rents, Rates, Taxes & Other Charges	20,000	20,000	20,000
8	Contribution to Bad Debt Provision	75,000	55,000	175,000
9	Depreciation	1,624,700	1,572,900	1,592,700
10	HRA Self Financing	5,393,530	4,991,620	5,115,200
	Total Expenditure	13,413,850	13,164,240	13,532,100
	Net Cost of Services	(895,690)	(1,207,300)	(1,663,400)
11	Interest Payable	29,540	190,350	190,350
12	Amortised Premiums & Discounts	43,100	43,100	0
	HRA Investment Income	(12,250)	(12,250)	(12,250)
9	Transfer To/From Major Repairs Reserve	835,300	986,100	1,335,300
13	Contingency	0	0	150,000
	Net Operating Expenditure	0	0	0
	Net Change in Balances	0	0	0
	Balance Carried Forward	(660,000)	(660,000)	(660,000)

Variance Explanations

- 1 The Council continues to use the rent restructuring formula, without any capping mechanism, as indicated by The Government. In 2013/14, KBC tenants face average increases of £3.43 per week, 4.75%, the average rent per week being £75.58 on a 52 week basis.
- 2 Reduced service charge income is expected during 2013/14.
- 3 The Supporting People Grant is expected to remain at the reduced level in 2013/14 as NCC seeks to reduce its costs.
- 4 This represents the cost of maintaining the council's housing stock to the expected Housing Standard and includes general maintenance, gas servicing and repair costs.
- 5 General Management represents the cost of managing the Housing services provided by the Council and includes the cost of running the department efficiently and effectively.
- 6 This represents the cost of running the Councils Sheltered Housing Scheme for vulnerable residents and includes expenditure on maintaining the Scheme properties.
- 7 Council Tax due on void properties is estimated to continue to fall as the turnaround times associated with voids continues to improve.
- 8 This represents the cost of Bad Debts to the Housing Revenue Account.
- 9 Changes in depreciation simply reflects movements in valuation levels associated with property within the HRA. This affects the transfers from the Major Repairs Reserve.
- 10 The Government's new self-financing regime, which replaced the old subsidy system, came into effect on 1st April 2012 with the Council's share of the national housing debt being £72.9m. This represents the interest on the loans together with the annual repayments.
- 11 This relates to technical recharges between the General Fund and the HRA.
- 12 This relates to historical debt that was repaid early. The annual payments, which decrease year on year, are determined by a schedule of repayments.
- 13 It is good practice to have a contingency budget, particularly with the welfare changes.

SECTION 6
Capital Programme

CAPITAL PROGRAMME 2012 - 2018

	2012/13		2013/14	2014/15	2015/16	2016/17	2017/18
	Working Estimate	Latest Estimate	Indicative Estimate	Indicative Estimate	Indicative Estimate	Indicative Estimate	Indicative Estimate
	£000	£000	£000	£000	£000	£000	£000
1. EXPENDITURE SUMMARY:							
A. HOUSING SCHEMES (HRA)	2,537	2,559	2,928	2,928	2,928	2,928	2,928
B. GENERAL FUND SCHEMES:							
Private Sector Housing Improvement	622	740	435	215	215	215	215
Investment & Repair Programme	190	1,165	451	126	96	96	96
Community Project Schemes	249	1,154	247	192	166	166	101
E-government investment programme	305	305	220	220	220	220	220
Invest To Save Projects	1,600	971	1,961	210	210	210	210
Total	5,503	6,894	6,242	3,891	3,835	3,835	3,770
2. FINANCING ANALYSIS:							
Major Repairs Allowance (MRA)	2,537	2,559	2,928	2,928	2,928	2,928	2,928
Capital Receipts	200	100	100	100	100	100	100
External Borrowing	2,492	3,062	2,866	583	527	527	527
Revenue Contribution	0	0	30	0	0	0	0
Grants and Contributions	274	1,173	318	280	280	280	215
Total	5,503	6,894	6,242	3,891	3,835	3,835	3,770

CAPITAL PROGRAMME 2012 - 2018

Scheme	2012/13		2013/14	2014/15	2015/16	2016/17	2017/18
	Working Estimate	Latest Estimate	Indicative Estimate	Indicative Estimate	Indicative Estimate	Indicative Estimate	Indicative Estimate
	£000	£000	£000	£000	£000	£000	£000
HOUSING REVENUE ACCOUNT							
Kitchen & Bathroom Renewal							
Decent Homes - Kitchen & Bathroom Renewal	341	248	340	350	350	350	350
Sheltered Accommodation Upgrading							
Door Entry Scheme	39	39	50	55	55	55	55
Window Renewal Programme							
Decent Homes - Window Renewals	88	80	133	130	130	130	130
Central Heating							
Decent Homes - Central Heating	230	244	261	280	280	280	280
Decent Homes - Replace Oil Tanks	43	9	50	40	40	40	40
Other Schemes							
Decent Homes - Re-Roofing	55	55	250	120	120	120	120
Decent Homes - External Wall Repairs	59	0	40	55	55	55	55
Improving Access for Disabled People	381	381	340	300	300	300	300
Decent Homes - Electrical Upgrades	138	181	120	100	100	100	100
Decent Homes - Fire Precautions (Fire Doors)	64	21	70	75	85	90	90
Decent Homes - Fire Precautions	66	66	60	0	0	0	0
Composite Door Replacements	172	192	194	180	180	180	180
Structural Improvements	150	150	150	80	80	80	80
Major Voids	150	457	350	133	133	133	133
External Wall Insulation	166	166	110	109	109	109	109
Loft and Internal Wall Insulation	111	111	0	0	0	0	0
Environmental Improvements - Highfields	35	0	40	35	35	35	35
Decent Homes - Other works	111	151	40	55	55	55	55
Sheltered Housing - External Area Enhancements	44	0	45	33	33	33	33
Conversion of Wardens Flat	44	0	60	0	0	0	0
Refurbishment - Hampden Crescent	50	0	150	448	0	0	0
Homes for the future	0	0	75	350	500	783	783
System Enhancements	0	8	0	0	288	0	0
Sub Total	2,537	2,559	2,928	2,928	2,928	2,928	2,928

Scheme	2012/13		2013/14	2014/15	2015/16	2016/17	2017/18
	Working Estimate	Latest Estimate	Indicative Estimate	Indicative Estimate	Indicative Estimate	Indicative Estimate	Indicative Estimate
	£000	£000	£000	£000	£000	£000	£000
GENERAL FUND							
Private Sector Housing Improvement							
Rolling Programme:							
Minor Works / Renovation / DFG's	268	395	415	215	215	215	215
Private Sector Decent Homes Project	251	217	0	0	0	0	0
Social Housing Grants	103	103	20	0	0	0	0
Home Energy Initiative	0	25	0	0	0	0	0
Sub Total	622	740	435	215	215	215	215
Investment & Repair Programme							
Rolling Programme:							
Parkwood Leisure Renewal	26	54	26	26	26	26	26
Small Capital Works	50	138	50	50	50	50	50
Car Parking	20	40	20	20	20	20	20
Repair / Replacement:							
Rothwell Rd Cemetery - Extension	0	33	0	0	0	0	0
Warkton Village Hall	0	35	0	0	0	0	0
Hawthorns Demolition	0	70	0	0	0	0	0
Deeble Road Bridge	0	31	0	0	0	0	0
Main Offices - Major Works	0	23	63	30	0	0	0
SCW - Car Park Repairs	0	10	0	0	0	0	0
Depot Resurfacing	0	0	100	0	0	0	0
Enhancements / Improvements:							
Depot Vehicle Wash	0	0	30	0	0	0	0
Hawthorns Development Phase1	0	0	12	0	0	0	0
New Desborough Leisure Centre - Fit out	0	47	0	0	0	0	0
Suite 16:							
Market Place Buildings / PR Phase 2	94	494	0	0	0	0	0
Town Centre Pedestrianisation	0	0	150	0	0	0	0
Public Realm 4	0	190	0	0	0	0	0
Sub Total	190	1,165	451	126	96	96	96

Scheme	2012/13		2013/14	2014/15	2015/16	2016/17	2017/18
	Working Estimate	Latest Estimate	Indicative Estimate	Indicative Estimate	Indicative Estimate	Indicative Estimate	Indicative Estimate
	£000	£000	£000	£000	£000	£000	£000
<u>Community Project Schemes</u>							
Rolling Programme:							
Village Hall Grants	32	31	32	32	32	32	32
Borough Wide - Recycling Project	69	75	69	69	69	69	69
Enhancements / Improvements:							
Conservation Area Enhancement Schemes	34	26	0	0	0	0	0
Shopfront Improvements	55	51	0	0	0	0	0
Pastures Caravan Site - New Site	0	576	0	0	0	0	0
Car Park Machine Replacement	0	57	0	0	0	0	0
Wicksteed Lake	0	26	26	26	0	0	0
Outdoor Screen	0	50	0	0	0	0	0
SCW - Rothwell Allotments Access Paths	0	10	0	0	0	0	0
Tresham College Grant	0	0	0	65	65	65	0
Outdoor Gym (Rockingham Road Park)	0	0	70	0	0	0	0
Athletics Track Enhancements	0	0	50	0	0	0	0
Desborough Greenspace Phase 1	59	59	0	0	0	0	0
Ise Skate Park	0	160	0	0	0	0	0
SCW - Rockingham Road Pleasure Park Footpaths	0	10	0	0	0	0	0
King George V Recreation Ground	0	23	0	0	0	0	0
Sub Total	249	1,154	247	192	166	166	101
<u>E-government investment programme</u>							
Rolling Programme:							
Infrastructure/Flexible Working	200	200	200	200	200	200	200
Government Connect - GCSX	20	20	20	20	20	20	20
Enhancements							
System Replacements	85	85	0	0	0	0	0
Sub Total	305	305	220	220	220	220	220
<u>Invest To Save Projects</u>							
Borough Wide - Recycling Project	0	710	10	10	10	10	10
Fleet Maintenance Facility	0	80	200	0	0	0	0
ITS - Ebenezer Place Car Park	0	5	0	0	0	0	0
Crematorium - Extension	1,355	0	1,551	0	0	0	0
Bowling Green Road CAB Refurbishment	15	22	0	0	0	0	0
ITS - Ise Valley Pavillion Roof	0	25	0	0	0	0	0
ITS - 12A Market Street Roof	0	11	0	0	0	0	0
ITS - Library Toilets	0	14	0	0	0	0	0
Global Budget Provision	230	104	200	200	200	200	200
Sub Total	1,600	971	1,961	210	210	210	210
CAPITAL PROGRAMME TOTAL	5,503	6,894	6,242	3,891	3,835	3,835	3,770